Barclays PLC

Q3 2016 Financial Results

27 October 2016

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Our strategy is on track with encouraging progress in Q316

Double digit Core returns: Underlying Core RoTE of 10.4%, with Barclays UK 21.1% and Barclays International 10.0%¹

Robust capital ratios: CET1 ratio of 11.6% despite c.20bps pension deficit headwind – on track for end-state capital requirements

Non-Core rundown momentum: Strong progress on business disposals with good pipeline for Q4. RWAs reduced to £44bn despite adverse FX movements – on track to close Non-Core in 2017

Continued focus on reducing cost: Core cost: income ratio of 56%². On track for £12.8bn 2016 Core cost guidance – £13.0bn when adjusted for FX³

Progress on HoldCo transition: Q3 HoldCo issuance of £4.9bn equivalent and continuation of liability management exercises, including redemption of \$750m Series 2 preference shares

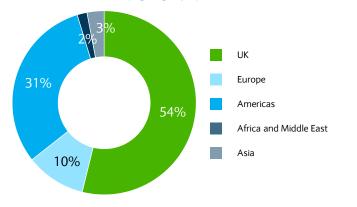


Statutory Group financials – Q316

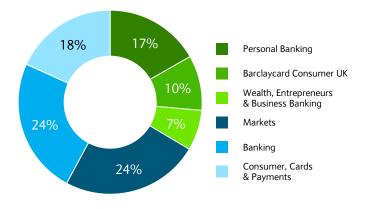
Three months ended (£m)	Sep-16	Sep-15	% change
Income	5,446	5,481	(1%)
Impairment	(789)	(429)	(84%)
– Operating expenses	(3,581)	(3,552)	(1%)
– Litigation and conduct	(741)	(699)	(6%)
Total operating expenses	(4,322)	(4,251)	(2%)
Other net income/(expenses)	502	(182)	
Profit before tax (PBT)	837	619	35%
Tax charge	(328)	(133)	
Profit after tax – continuing operations	509	486	5%
Attributable profit	414	417	(1%)
Performance measures			
Return on average tangible equity (RoTE)	3.6%	3.6%	
Cost: income ratio	79%	78%	
Loan loss rate (LLR)	66bps	37bps	
Basic earnings per share	2.6p	2.6p	
	Sep-16	Jun-16	
Risk weighted assets (RWA)	£373.4bn	£366.3bn	
Notable items (£m)	Sep-16	Sep-15	
- Own credit	(264)	195	Income
- Provisions for UK customer redress	(600)	(290)	Litigation and condu
- Provisions for ongoing investigations and litigation including Foreign Exchange	-	(270)	Litigation and condu
-Loss on sale relating to sale of Portuguese retail business	-	(201)	Other net expense
Total	(864)	(566)	
Performance excluding notable items			
Three months ended (£m)	Sep-16	Sep-15	% change
Profit before tax (PBT)	1,701	1,185	44%
Attributable profit	1,221	787	55%
Return on average tangible equity (RoTE)	10.1%	6.7%	

Diversified by geography and consumer/wholesale mix

Diversified income by geography¹



Diversified income by product²



¹H116 income split. Excludes income from Africa Banking treated as a discontinued operation | 2Q316 Core income split. Excludes Head Office income of £(189)m and Non-Core income of £(159)m |

Core: Underlying Return on Tangible Equity of 10.4%

Business performance excluding notable items				
Three months ended (£m)	Sep-16	Sep-15	% change	
Income	5,869	5,070	16%	
Impairment	(769)	(388)	(98%)	
 Operating expenses 	(3,270)	(3,094)	(6%)	
 Litigation and conduct 	(39)	(60)	35%	
Total operating expenses	(3,309)	(3,154)	(5%)	
Profit before tax (PBT)	1,795	1,541	16%	
Attributable profit	1,064	1,048	2%	
Performance measures excluding notab	le items			
Return on average tangible equity (RoTE)	10.4%	11.3%		
Average allocated tangible equity ¹	£42.1bn	£37.7bn		
Cost: income ratio	56%	62%		
Loan loss rate (LLR)	74bps	39bps		
Basic earnings per share	6.5p	6.4p		
	Sep-16	Jun-16		
Risk weighted assets (RWA) ¹	£329.5bn	£319.6bn		
Notable items (£m)	Sep-16	Sep-15		
– Own credit	(264)	195		
 Provisions for UK customer redress 	(600)	(290)		
 Provisions for ongoing investigations and litigation including Foreign Exchange 	-	(69)		
Total	(864)	(164)		

Profit/(loss) before tax (£m)	Sep-16	Sep-15	% change
Barclays UK	675	793	(15%)
 Barclays International 	1,085	893	22%
 Head Office 	35	(146)	
Core	1,795	1,541	16%

Q316 performance metrics

- PBT increased 16% to £1.8bn reflecting significantly positive cost: income jaws and the benefit of USD and EUR appreciation against GBP
- Income grew 16% to £5.9bn, with strong growth in Barclays International
- Impairment increased to £769m mostly due to a one-off charge of £320m to reflect a more conservative approach to impairment coverage in UK and US credit card portfolios
 - Delinquency rates remained broadly stable
- Total operating expenses increased 5% to £3.3bn, while the cost: income ratio improved to 56%
- Generated Core RoTE of 10.4%, on a higher tangible equity base
 - Average allocated tangible equity increased by £4.4bn since Q315

Barclays UK – RoTE of 21.1%

- Income growth of 4%, with higher NIM and increased customer deposits
- Cost reduction of 1% generated positive jaws and a cost: income ratio of 47%

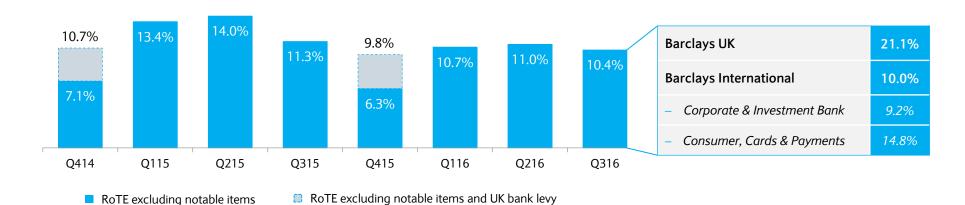
Barclays International – RoTE of 10.0%

- Income growth of 19% outstripped increased costs of 12%, generating positive cost: income jaws and 22% increase in PBT
- Performance demonstrated benefit of diversification across consumer lending and wholesale banking, and geographic markets, benefitting from weaker GBP

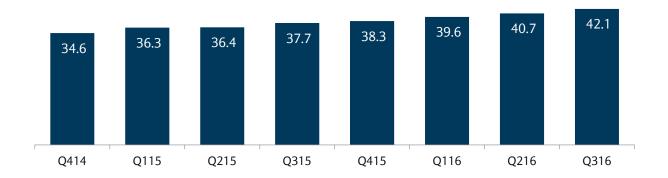
¹ Risk weighted assets and average allocated tangible equity for Africa Banking are included within Core

Generating a consistently strong Core RoTE on an increasing tangible equity base





Core average tangible equity (excluding notable items) (£bn)



22% increase in average tangible equity since Q414

Barclays UK: Return on Tangible Equity of 21.1%

Business performance excluding notable items			
Three months ended (£m)	Sep-16	Sep-15	% change
Income	1,943	1,874	4%
Impairment	(350)	(154)	
 Operating expenses 	(904)	(925)	2%
 Litigation and conduct 	(14)	(3)	
Total operating expenses	(918)	(928)	1%
Profit before tax (PBT)	675	793	(15%)
Attributable profit	454	599	(24%)
Performance measures excluding notable i	tems		
Return on average tangible equity (RoTE)	21.1%	25.8%	
Average allocated tangible equity	£8.7bn	£9.3bn	
Cost: income ratio	47%	50%	
Loan loss rate (LLR)	82bps	36bps	
Net interest margin (NIM)	3.72%	3.54%	
	Sep-16	Jun-16	
Loans and advances to customers	£166.6bn	£166.0bn	
Customer deposits	£185.5bn	£181.7bn	
Risk weighted assets (RWA)	£67.4bn	£67.1bn	
Notable items (£m)	Sep-16	Sep-15	
 Provisions for UK customer redress 	(600)	(73)	

Q316 performance metrics

- RoTE was 21.1%, with income growth and a reduction in costs generating positive cost: income jaws
- Income increased by 4% to £1.9bn, driven by 5% growth in net interest income
 - NIM increased to 3.72%, including Treasury contributions
- Impairment increased to £350m primarily due to a £200m one-off charge to reflect a more conservative approach to impairment coverage in Barclaycard Consumer UK
 - Underlying impairment and delinquencies remained stable
- Costs decreased by 1% to £0.9bn, reducing the cost: income ratio to 47%
 - Savings from strategic cost programmes were partially offset by structural reform implementation costs

Key drivers/highlights

Personal Banking

- Strong deposit growth of £8.8bn year on year to £137.2bn and improved re-pricing strategies drove increased net interest income
- Maintained strict pricing discipline and consistently prudent underwriting criteria, while driving growth through deeper customer engagement

Barclaycard Consumer UK

- Steady growth in loans and advances, up 2% year on year to £16.2bn
- Stable underlying impairment trends, reflected in broadly flat 30 day and 90 day arrears rates at 2.0% and 1.0% respectively

Wealth, Entrepreneurs & Business Banking

Income increased 7% as strong deposit growth of 7% to £48.3bn in Wealth was partially offset by declining fee income due to reduced transactional appetite from investors

Barclays UK: Resilient NIM and prudent growth in balances

Income (£m) – Three months ended	Sep-16	Sep-15	% change
Net interest income (NII)	1,569	1,499	5%
Net interest margin (NIM)	3.72%	3.54%	
Non-interest income	374	375	-
Total income	1,943	1,874	4%

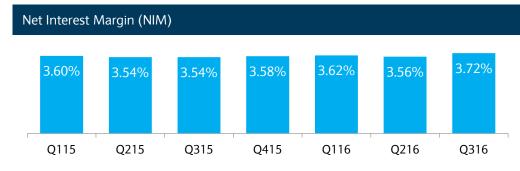
Stable income

- NII increased by 5% to £1.6bn while NIM increased to 3.72%, including Treasury contributions, despite the base rate cut to 25bps in August
- Improvement in deposit margins and growth in customer deposits
- Non-interest income remained flat at £374m
- Impact of EU interchange fee regulation was offset by gains from a debt sale in Barclaycard Consumer UK



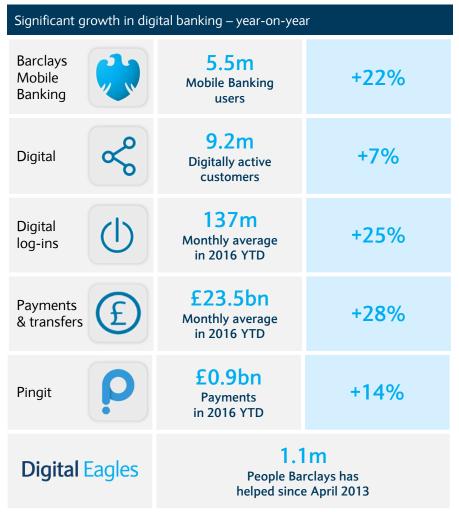
Growth in balances

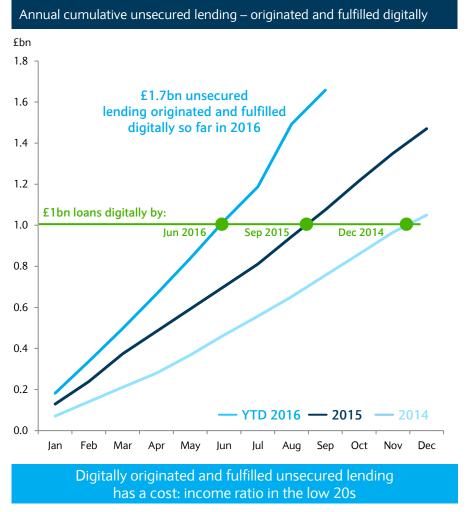
- Consistently strong deposit growth, despite repricing initiatives
- Prudent growth in loans and advances, focused on remortgage and lower LTV segments, and unsecured loans to existing customers
- LDR of 90%, reflecting strong funding position and prudent risk appetite



Estimated NIM sensitivity					
BoE base rate	FY16	FY17 range			
0.25%	High 350bps	350 – 360bps			
0.10%		340 – 350bps			

Barclays UK: Growth through leadership in digital banking





Barclays International: RoTE of 10.0%

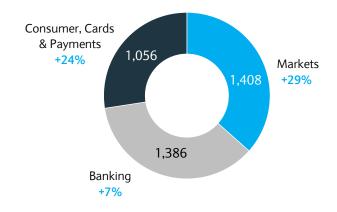
Business performance excluding notable items			
Three months ended (£m)	Sep-16	Sep-15	% chang
- Corporate & Investment Bank (CIB)	2,795	2,374	18%
 Consumer, Cards & Payments (CC&P) 	1,056	849	24%
Income	3,851	3,223	19%
Impairment	(420)	(235)	(79%)
 Operating expenses 	(2,337)	(2,059)	(14%)
 Litigation and conduct 	(17)	(45)	62%
Total operating expenses	(2,354)	(2,104)	(12%)
Profit before tax (PBT)	1,085	893	22%
Attributable profit	623	584	7%
Performance measures excluding notable	items		
Return on average tangible equity (RoTE)	10.0%	9.6%	
Average allocated tangible equity	£25.7bn	£24.7bn	
Cost: income ratio	61%	65%	
Loan loss rate (LLR)	71bps	42bps	
Net interest margin (NIM) ¹	5.12%	4.62%	
	Sep-16	Jun-16	
Risk weighted assets (RWA)	£214.6bn	£209.3bn	
Notable items (£m)	Sep-16	Sep-15	
 Provisions for UK customer redress 	-	(218)	
 Provisions for ongoing investigations and litigation including Foreign Exchange 	-	(39)	

Q316 performance metrics

change

- RoTF of 10.0% demonstrated the benefit of diversification across consumer lending and wholesale banking, and geographic markets
 - High proportion of USD and EUR earnings benefitted from a weaker GBP
- Income grew by 19% to £3.9bn and NIM improved to 5.12%, including Treasury contributions
- Impairment increased £185m primarily due to a one-off charge to reflect a more conservative approach to impairment coverage in the US cards portfolio
- Generated positive cost: income jaws, despite cost increase of 12% to £2.4bn
 - Restructuring costs of £150m in CIB from reduction in real estate, and structural reform implementation costs, more than offset efficiency savings
- PBT increased by 22% driven by encouraging CIB performance and growth in CC&P

Q316 Income by product (£m)



¹ Excludes Investment Banking related balances

Barclays International: Corporate & Investment Bank: RoTE of 9.2%

Business performance excluding notable items				
Three months ended (£m)	Sep-16	Sep-15	% chan	
Markets	1,408	1,094	29%	
– Credit	333	191	74%	
Equities	461	416	11%	
Macro	614	487	26%	
Banking	1,386	1,297	7%	
 Banking fees 	644	501	29%	
 Corporate lending 	284	377	(25%)	
 Transactional banking 	458	419	9%	
Income ¹	2,795	2,374	18%	
Impairment	(38)	(75)	49%	
Total operating expenses	(1,872)	(1,685)	(11%)	
Profit before tax (PBT)	885	613	44%	
Performance measures excluding notable items				
Return on average tangible equity (RoTE)	9.2%	7.5%		
	Sep-16	Jun-16		
Risk weighted assets (RWA)	£182.5bn	£178.4bn		

Q316 performance metrics

- Encouraging performance as 44% PBT increase generated an RoTE of 9.2%. Income, costs and RWAs were impacted by USD and EUR appreciation against GBP
- Strongest quarterly performance in Banking and Credit over the past 2.5 years² drove an 18% increase in income to £2.8bn, with a strong performance across most products
- Impairment charges of £38m arose from a number of single name exposures
- Delivered positive cost: income jaws, despite costs increasing 11% primarily due to increased real estate restructuring and structural reform implementation costs

Key drivers/highlights

Markets income +29%

Second highest performance since Q114²

- Credit increased 74%, recording its highest quarter since Q114, reflecting increased client activity
- Macro increased 26% driven by strong performances in Rates
- Equities increased 11% driven by gains in the US cash business and increased client balances in Equity Finance

Banking income +7%

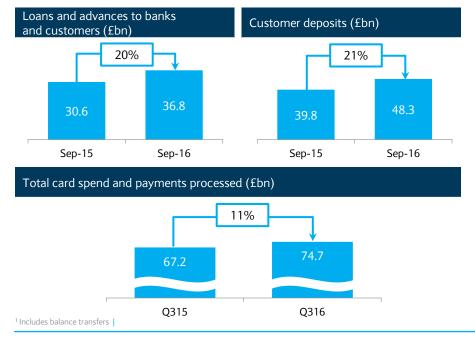
Highest performance since Q114²

- Banking fees increased 29%, primarily driven by debt underwriting which outperformed, recording its highest guarter since Q114
- Ranked #1 in completed Healthcare M&A 2016 YTD³
- Bookrunner on the top 5 global Investment Grade bond offerings and 3 of the top 5 High Yield bond offerings
- Transactional banking printed its highest quarter since Q114 as higher deposits partially offset margin and base rate compression

¹ Includes Other income | ² Data pre-2014 was not restated following resegmentation in Q116 | ³ Dealogic data |

Barclays International: Consumer, Cards & Payments: RoTE of 14.8%

Business performance excluding notable items				
Three months ended (£m)	Sep-16	Sep-15	% change	
Income	1,056	849	24%	
Impairment	(382)	(160)		
Total operating expenses	(482)	(421)	(14%)	
Profit before tax (PBT)	200	278	(28%)	
Performance measures excluding notable				
Return on average tangible equity (RoTE)	14.8%	24.7%		



O316 performance metrics

- RoTE was 14.8%, benefitting from USD and EUR appreciation against GBP
- Continued growth in Barclaycard US, Barclaycard Germany, Barclaycard Business Solutions and Wealth International drove a 24% improvement in income
- Impairment increased by £222m, primarily driven by a £120m one-off impairment charge to reflect a more conservative approach to impairment coverage
- Excluding this, impairment increase was driven by 20% L&A growth together with some shift in business mix, while underlying delinquency rates were well controlled
- Delivered positive cost: income jaws and an improved cost: income ratio of 46%. despite 14% increase in costs to £482m
- PBT declined 28% to £200m

Key drivers/highlights

Barclaycard US

- Loans and advances to customers increased 31% to £19.2bn, while the customer base grew 3% to 13.7m
- Card spend value of £14.6bn in Q316, up 28% vs. Q315¹
- Stronger than expected JetBlue performance from both the acquired portfolio and new customers

Barclaycard Germany

- c.12% growth in customers since Q315, to over 1.1m
- 28% growth in net loans and advances to £2.9bn

Barclaycard Business Solutions

- Payment Solutions business processed payments to the value of £56.5bn in Q316, up 8% on Q315
- Point of Sale Finance loans and advances grew 4% to £3.9bn

Wealth International

Strong client asset growth of £4.8bn, including 10% increase in deposits

Non-Core: Continued good rundown momentum

Business performance excluding notable items			
Three months ended (£m)	Sep-16	Jun-16	Mar-16
- Businesses	181	181	196
 Securities and loans 	(34)	(363)	(402)
Of which: ESHLA	(12)	(50)	(374)
Derivatives	(306)	(162)	(36)
Income	(159)	(344)	(242)
Impairment	(20)	(26)	(29)
 Operating expenses 	(311)	(368)	(489)
 Litigation and conduct 	(102)	(27)	(66)
Total operating expenses	(413)	(395)	(555)
Other net income/(expenses)	498	(324)	11
Loss before tax	(94)	(1,089)	(815)
Attributable profit/(loss)	72	(887)	(603)
Performance measures excluding notable	e items		
Average allocated tangible equity	£7.6bn	£7.9bn	£9.0bn
Period end allocated tangible equity	£7.2bn	£7.8bn	£8.5bn
Basic earnings/(loss) per share	0.5p	(5.2)p	(3.6)p
Risk weighted assets (RWA)	£43.9bn	£46.7bn	£50.9bn
Material one-off items (£m)	Sep-16	Jun-16	Mar-16
 Impairment of French retail business assets held for sale 	(35)	(372)	-
 Restructure of ESHLA loans with LOBO features 	-	(182)	-
 Gain on Index business sale 	535	-	-

Q316 performance metrics

- Loss before tax decreased to £94m in the quarter mainly due to Other net income of £498m
 - £535m gain on sale of Barclays Risk Analytics and Index Solutions
 - Materially lower impairment of £35m associated with the valuation of the French retail banking operations¹ (Q216: £372m)
- Income improved to an expense of £159m largely driven by the non-recurrence of a £182m one-off loss in Q216 due to the ESHLA portfolio restructuring
- Total operating expenses increased to £413m due to higher litigation and conduct
 - Including restructuring costs of £39m in Q316. On track to meet £400m quidance for FY16, with total of £302m in the year to date
- Management actions reduced RWAs by c.£4bn mainly reflecting reductions in the derivatives portfolio
 - Offset by FX headwinds of c.£1bn

Key drivers/highlights

- Non-Core rundown on track to close by year-end 2017
- Continued good momentum with sale of businesses in particular
 - Completed sale of Barclays Risk Analytics and Index Solutions business
 - Completed sale of the Italian branch network, resulting in an RWA reduction of £0.6bn
 - Announced sale of Barclays Egypt in early October, with an expected RWA reduction of c.£2bn upon completion
 - Strong pipeline for completion of business sales in Q416

¹ Barclays has entered into exclusive discussions with AnaCap Financial Partners for the potential sale of our French Retail Banking operations including our network of 74 branches, life insurance business, and wealth and investment management operations. A decision to sell will only be taken after completion of a required works council consultation |

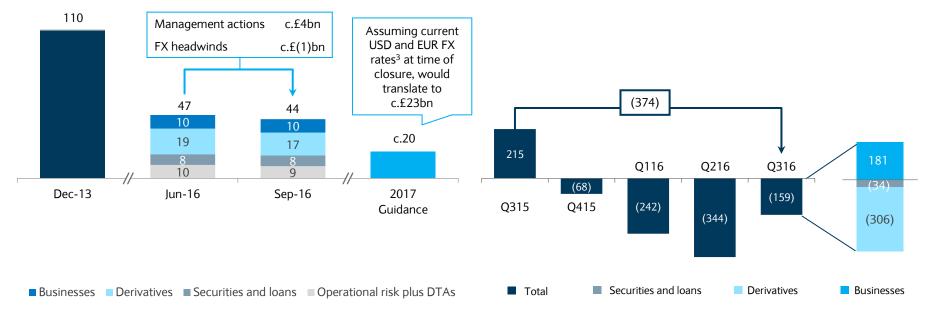
Priority is to close Non-Core in 2017

RWAs (£bn)1

- Continued good execution of the Non-Core rundown while preserving capital
 - Net RWA reduction of c.£3bn in O316
- Strong pipeline of business disposals, delivering c.£4bn of RWA reductions on completion
 - Announced sales of Wealth Asia, Southern European Cards and Barclays Egypt businesses
 - Exclusive negotiations for the potential sale of France Retail²
- Confidence in derivatives rundown, with strong pipeline for Q416

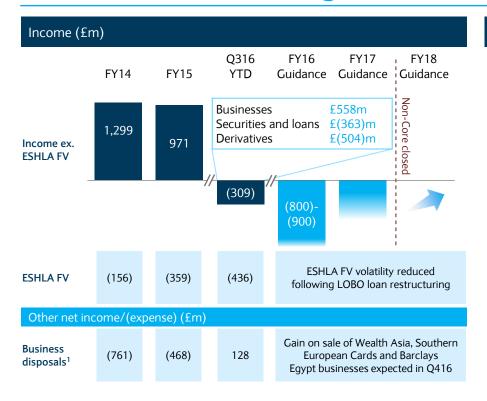
Quarterly income (£m)

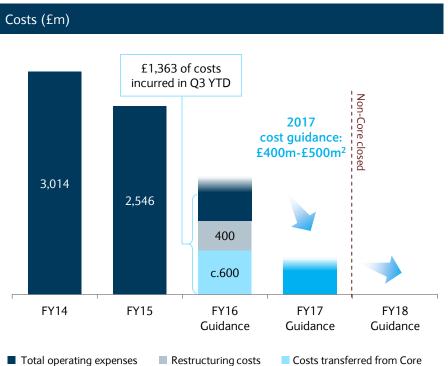
- Businesses income of £181m will reduce as announced disposals complete
- Securities and loans income improved to an expense of £34m mainly due to the non-recurrence of the Q2 LOBO restructuring impact and the non-recurrence of losses on the disposal of securities
 - ESHLA portfolio fair value losses were £12m (Q216: £50m), reflecting reduced volatility
- Derivatives income reduced to an expense of £306m principally reflecting the active rundown of the portfolios and some fair value movements



Dec-13 RWAs are on a pre-restatement basis, lun-16. Sep-16 and 2017 Guidance are on a post-restatement basis i.e. inclusive of £8bn of RWAs added to Non-Core in O116 12 Barclays has entered into exclusive discussions with AnaCap Financial Partners for the potential sale of our French Retail Banking operations including our network of 74 branches, life insurance business, and wealth and investment management operations. A decision to sell will only be taken after completion of a required works council consultation ³ Assuming USD exchange rate of 1.22 and EUR exchange rate of 1.12, as at close 26 October 2016

Non-Core rundown guidance





Income guidance

- Likely to reach lower end of £800m-£900m FY16 income guidance, subject to completion of certain transactions
- Expect significantly lower negative income in 2017 and lower still in 2018

Costs guidance

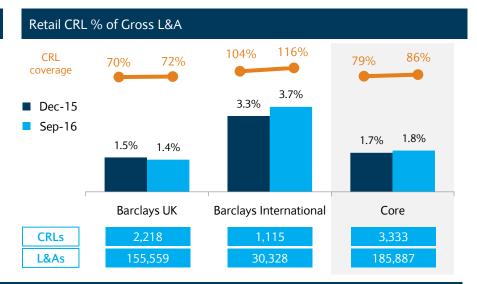
- Cost guidance of £400m-£500m² in 2017, excluding notable items
- Expect costs to be significantly lower in 2018, reducing drag on Group returns after Non-Core is closed in 2017

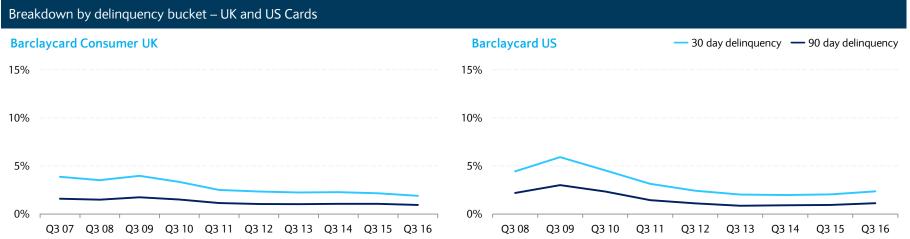
¹ Included gains/(losses) on business disposals treated as notable items in FY14 and FY15, and an impairment charge relating to the assets of the French Retail and Wealth and Investment Management businesses and sale of Barclays Risk Analytics and Index Solutions in Q316 YTD | ² Excluding notable items. Based on an average USD exchange rate of 1.34 and EUR exchange rate of 1.21, set as at 30 June 2016 |

Underlying stable trends reflect prudent approach to credit risk management

Prudent risk management

- Remain well-positioned, having maintained a consistently prudent risk appetite since the financial crisis
- Comprehensive review of impairment models across Barclaycard led to further refinements to impairment assumptions in Q316
 - One-off charge of £320m in Q316 across UK and US cards portfolios to reflect a more conservative approach to impairment coverage
- Underlying UK and US credit card delinquency rates remain well controlled
 - Barclaycard Consumer UK 30 and 90 day delinquency rates improved to 2.0% and 1.0% respectively
 - Barclaycard US 30 and 90 day delinquency rates increased modestly to 2.4% and 1.1% respectively
- Strong retail CRL coverage ratios provide significant protection

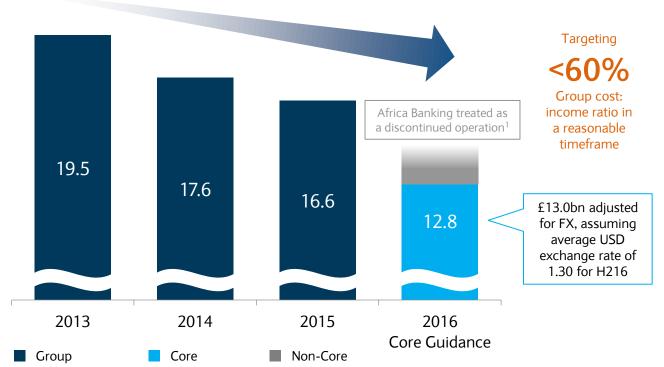




Continued focus on cost discipline and efficiency

Group cost progression and Core guidance (£bn)

Total operating expenses, excluding conduct and litigation, and other notable items



Cost initiatives

Real estate

 Reduction in real estate footprint, resulting in structurally lower annual costs

Headcount

 Headcount management in place since Q415, leading to net reduction of c.14.000

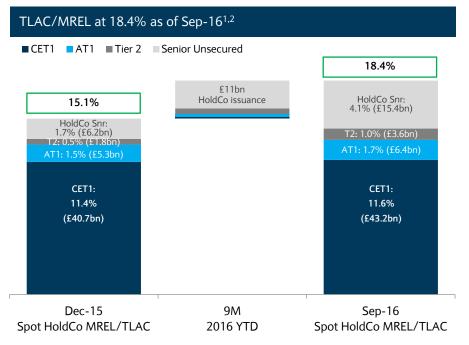
Operations & Technology

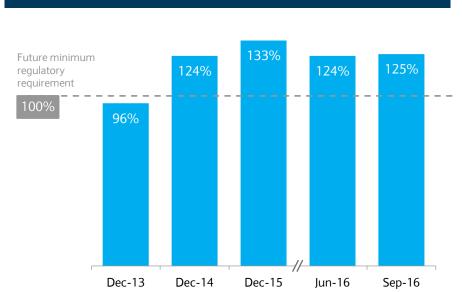
- Continued focus on digitisation and automation
- Decommissioned over 500 applications in 2016, representing c.9% of total Group applications

On track for Core cost guidance in 2016, with further cost efficiencies expected over time

Africa Banking meets the requirements for presentation as a discontinued operation, and as such, its results are presented on the face of the Group income statement representing profit after tax in respect of discontinued operation.

Good progress in TLAC funding and liability management and strong liquidity metrics





- Strong progress with HoldCo transition in 2016, with £11bn issued YTD across senior and subordinated instruments in a range of currencies. In Q316, Barclays successfully issued AT1, Tier 2 and senior debt
- Continued to retire legacy OpCo senior debt and capital instruments during 2016 as part of Barclays' ongoing liability management
 - £5.3bn equivalent of senior instruments across 10 instruments
 - £2.2bn of capital instruments across 10 securities, including the Series 2 and 4 USD preference shares

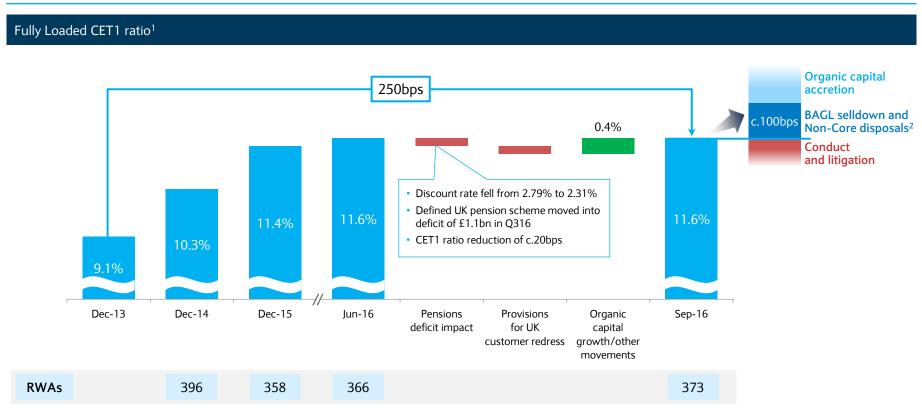
• Liquidity pool of £157bn (June 2016: £149bn)

LCR³ well above minimum requirements

- Quality of the pool remains high with the majority held in cash, deposits with central banks and high quality government bonds
- Although not a requirement, the liquidity pool exceeded wholesale funding maturing in less than one year by £87bn

¹ Instruments assumed to qualify for MREL/TLAC is based on Barclays' understanding of current regulatory proposals which are subject to change including (i) "FSB's Total Loss-absorbing Capacity (TLAC) Term Sheet", published on 9 November 2015, (ii) "The Bank of England's approach to setting a minimum requirement for own funds and eligible liabilities — consultation on a proposed Statement of Policy" published on 11 December 2015, and (iii) "The minimum requirement for own funds and eligible liabilities (MREL) — buffers and Threshold Conditions" consultation published by the Bank of England on 11 December 2015. Actuals will depend on the Bank of England's implementation of the final rules | ² Issuance balances based on FX rate on 30 September 2016 for debt accounted instruments and historical transaction rates for equity accounted instruments. December 2015 column shown as reported at that date. The sum of the balances therefore does not correspond to the aggregate September 2016 position | ³ Liquidity Coverage Ratio estimated based on the CRD IV rules as implemented by the European Commission delegated act |

CET1 ratio progression impacted by one-off items



- CET1 ratio stable at 11.6% as at September 2016, an improvement of 250bps since December 2013
 - Significant capital accretion in Q316 offset by c.20bps impact from the pension deficit and the £600m of provisions for UK customer redress
- Expect c.100bps² increase in CET1 ratio from the regulatory deconsolidation of BAGL and Non-Core disposals

Based on Barclays interpretation of the final CRD IV text and latest EBA technical standard | Implementation of Barclays' intentions is subject to, amongst other things, regulatory approval. The realisation of these plans and their intended benefits is subject to significant execution risks, including in relation to market factors, separation arrangements and costs, and there can be no assurance the intended benefits will be achieved on any proposed timetable or at all

Our strategy is on track with encouraging progress

Core business delivering double digit returns on a materially higher equity base

Non-Core closure on track in 2017, with continued good rundown momentum

Continued focus on costs in Core and Non-Core, progressing towards Group cost: income ratio target of <60%

Resilience from high asset quality across our portfolios and prudent risk management, plus benefits from business and geographic diversification

Capital strength provides additional flexibility to drive Core returns and reduce Non-Core drag

Expect Group RoTE to converge with Core RoTE in a reasonable timeframe

Barclays PLC

Q3 2016 Financial Results

27 October 2016

Appendices

Transatlantic Consumer, Corporate & Investment Bank

Barclays PLC **Barclays UK Barclays International** Africa Banking Non-Core UK consumer and business bank differentiated by Diversified transatlantic Aim to achieve wholesale and consumer bank scale and digital innovation Expect to close regulatory in 2017 with deconsolidation c.20bn of RWAs Personal Banking First selldown - c.£23bn when Corporate & Investment Bank to 50.1% Barclaycard Consumer UK adjusted for FX3 Consumer, Cards & Payments completed Wealth, Entrepreneurs & Business Banking Summary financials – Q316¹ **PBT**: £675m PBT: £1,085m RoTE²: 21.1% RoTE²: 10.0% **Group financial targets** Returns Capital Costs Group cost: income ratio **Group Return on Group CET1 ratio Tangible Equity (RoTE)** Below 60% 100-150bps above regulatory minimum level Group will converge with Core RoTE

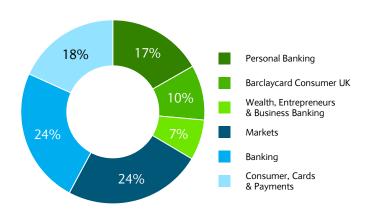
¹ Excluding notable items | 2 Annualised RoTE | 3 Assuming USD exchange rate of 1.22 and EUR exchange rate of 1.12 at time of closure, being the exchange rates as at close 26 October 2016

Group financials excluding notable items – Q316

Performance excluding notable items			
Three months ended (£m)	Sep-16	Sep-15	% change
Income	5,710	5,286	8%
Impairment	(789)	(429)	(84%)
 Operating expenses 	(3,581)	(3,552)	(1%)
 Litigation and conduct 	(141)	(139)	(1%)
Total operating expenses	(3,722)	(3,691)	(1%)
Other net income	502	19	
Profit before tax	1,701	1,185	44%
Tax	(385)	(329)	(17%)
Profit after tax – continuing operations	1,316	856	54%
NCI – continuing operations	(70)	(75)	7%
Other equity holders	(110)	(79)	(39%)
Profit after tax – discontinued operation	209	168	25%
NCI – discontinued operation	(124)	(83)	(49%)
Attributable profit	1,221	787	55%
Performance measures			
Return on average tangible equity	10.1%	6.7%	
Cost: income ratio	65%	70%	
Loan loss rate (LLR)	66bps	37bps	
Basic earnings per share	7.4p	4.8p	
	Sep-16	Jun-16	
Risk weighted assets	£373.4bn	£366.3bn	
Notable items (£m)	Sep-16	Sep-15	
Own credit	(264)	195	Income
 Provisions for UK customer redress 	(600)	(290)	Litigation and conduct
 Provisions for ongoing investigations and litigation including Foreign Exchange 	-	(270)	Litigation and conduct
 Losses on sale relating to the Portuguese retail business 	-	(201)	Other net expenses
Total	(864)	(566)	

Diversified Consumer, Corporate & Investment Bank

Q316 Core income by product¹

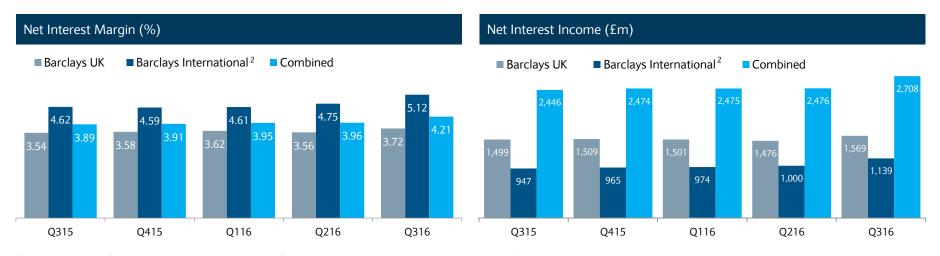


¹ Excludes Head Office

Core income and margins – Q316

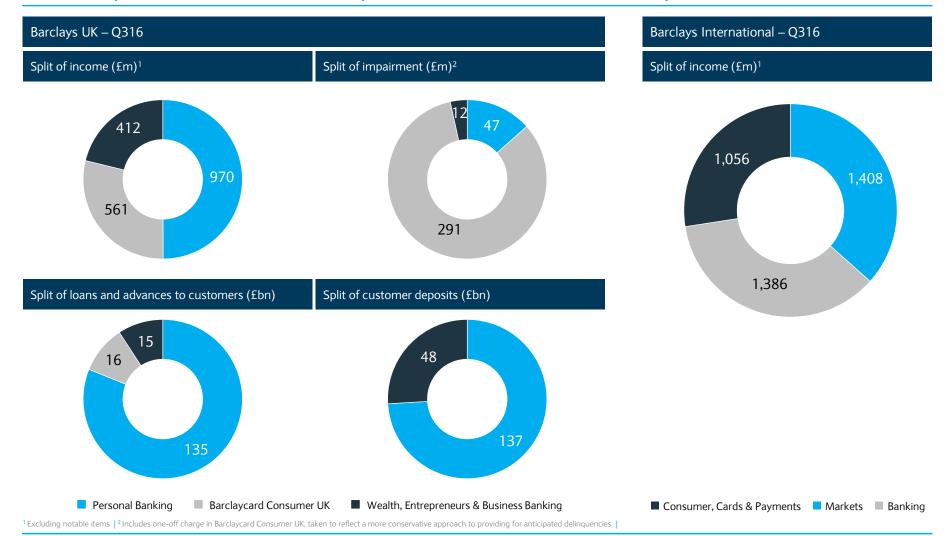
Income ¹ (£m) – Three months ended	Sep-16	Sep-15	% change
– Barclays UK	1,569	1,499	5%
 Barclays International² 	1,139	947	20%
– Other³	10	111	(91%)
Net interest income (NII)	2,718	2,557	6%
- Of which: structural hedge contribution	364	332	10%
Non-interest income	3,151	2,513	25%
Total Core income	5,869	5,070	16%

- Barclays UK NII increased 5% to £1.6bn due to deposit repricing initiatives and Treasury contributions
 - NIM increased to 3.72%
- Barclays International² NII increased 20% due to balance growth in CC&P and Treasury contributions
- NIM increased to 5.12%
- Combined NIM increased to 4.21%
- Net structural hedge contribution remained broadly stable year on year
- Non-interest income increased 25% to £3.2bn driven by growth in CIB Markets and Banking income



¹ Excluding notable items | ² Excludes investment banking related balances | ³ Other includes Investment Banking related balances and Head Office |

Barclays UK and Barclays International analysis



Head Office and Africa Banking summary financials – Q316

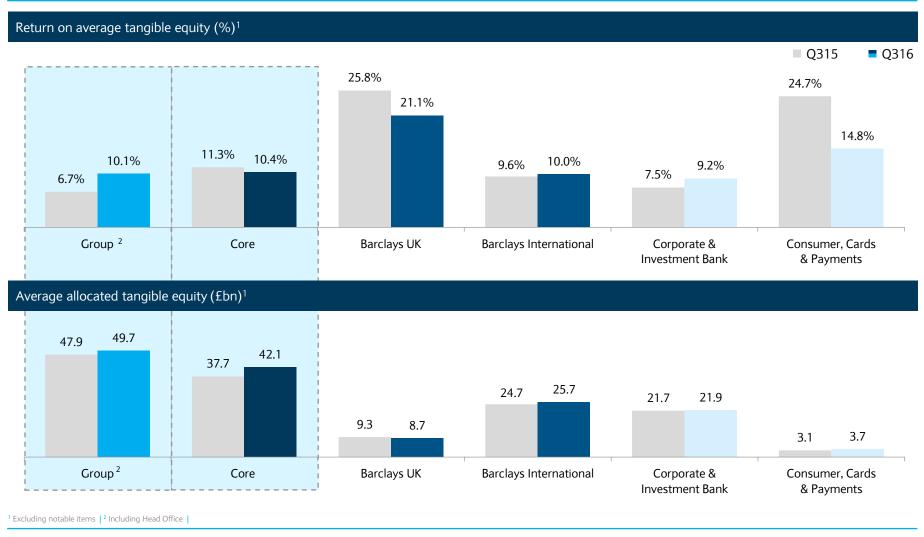
Business performance excluding notable items				
Head Office – Three months ended (£m)	Sep-16	Sep-15		
Income	75	(26)		
Impairment	1	1		
 Operating expenses 	(29)	(110)		
 Litigation and conduct 	(8)	(13)		
Total operating expenses	(37)	(123)		
Profit/(Loss) before tax (PBT)	35	(146)		
Performance measures excluding notable items				
Average allocated tangible equity ^{1,2}	£7.7bn	£3.6bn		
	Sep-16	Jun-16		
Risk weighted assets ²	£47.5bn	£43.2bn		
Notable items – Three months ended (£m)	Sep-16	Sep-15		
- Own credit	(264)	195		
 Provisions for ongoing investigations and litigation including Foreign Exchange 	-	(29)		

Africa Banking – Three months ended (£m)	Sep-16	Sep-15	% change
Income	982	822	19%
Impairment	(96)	(66)	(45%)
Total operating expenses	(598)	(515)	(16%)
Profit before tax	290	242	20%
Profit after tax ³	209	167	24%
	Sep-16	Jun-16	
Risk weighted assets	£39.9bn	£36.1bn	

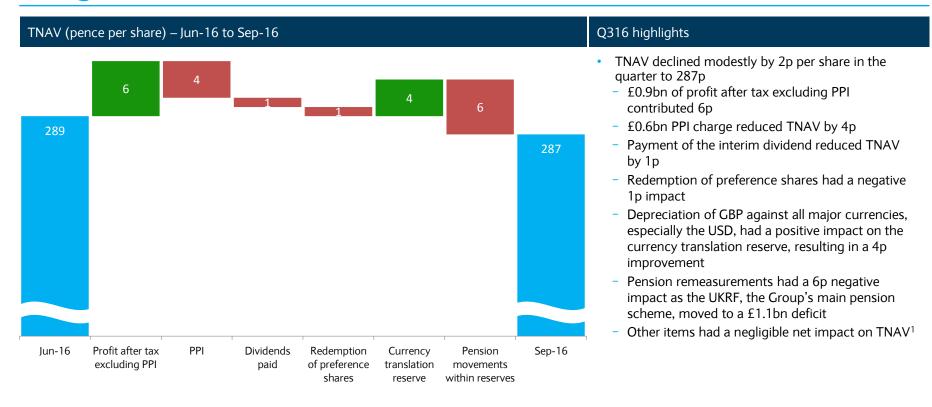
- Head Office PBT represents the net income from Treasury operations and reduced structural reform implementations costs in Q316 as they are now allocated to the businesses
- Africa Banking profit after tax and non-controlling interests presented in the Group income statement as a discontinued operation
- Tangible equity and risk weighted assets of Africa Banking included within Head Office
- BAGL local reported net asset value (which excludes Barclays goodwill on acquisition) as at 30 June 2016 was £4.7bn

Based on risk weighted assets and capital deductions in Head Office plus the residual balance of average tangible ordinary shareholders' equity | Includes Africa Banking tangible equity and risk weighted assets | Included in Group income statement as profit after tax in respect of discontinued operation and non-controlling interests in respect of discontinued operation

Breakdown of RoTE by business – Q316

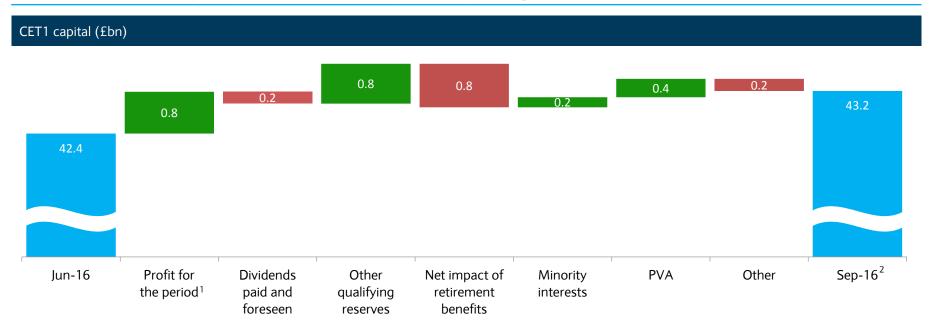


Tangible Net Asset Value movements – Q316



¹ Other items include the net impact of employee share schemes, intangible assets, cash flow hedge reserve and other reserve movements

Common Equity Tier 1 capital progression – Q316



Q316 CET1 capital movement (£bn) – positives

CET1 capital increased £0.8bn to £43.2bn, key positive movements being:

- £0.8bn of profits generated during the period
- £0.7bn increase in the currency translation reserve
- £0.2bn increase in minority interests
- £0.4bn reduction in additional value adjustments (PVA) deductions

Q316 CET1 capital movement (£bn) – negatives

Partially offset by:

- £0.2bn of dividends paid and foreseen
- £0.8bn due to the net impact of retirement benefits

¹ Net of movements in own credit | ² Bridge does not cast across due to rounding differences

Fixed Income Slides

Managing evolving future minimum CET1 levels

Mandatory distribution restrictions hurdle³

BoE stress test systemic reference point

Illustrative evolution of minimum CET1 requirements and buffers¹

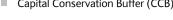
8.7%

- Minimum CRD IV CET1 requirement
- 2016 Pillar 2A CET1 requirement²
- G-SIB buffer

7.8%

7.2%

Capital Conservation Buffer (CCB)



Current buffer:

3.8%

0.5%

2.2%

4.5%

Jan-16





for 2016 tests4

2.0%

2.2%

4.5%

- 2014 'stress-loss': 160bps
- 2015 'stress-loss': 290bps

Shifts in CRD IV buffers

Reduction as P1

RWAs recalibrated

Fully phased-in illustration

CET1 minimum levels and internal management buffer

- As capital buffers and RWAs will evolve over time, we manage our CET1 position to maintain a prudent internal management buffer over future minimum levels to guard against mandatory distribution restrictions³
- The management buffer is prudently calibrated, intended to absorb fluctuations in the CET1 ratio, cover against event risk and stress, and to ensure management actions can be taken in sufficient time to avoid breaching mandatory distribution restrictions in stress event

Key regulatory variables potentially impacting future minimum CET1 levels

CRD IV buffers

- ↓ De-risking and management actions with aim to reduce the G-SIB buffer
- ↑ Potential future introductions of or variations in country-specific countercyclical buffers (CCyBs)

Pillar 2A requirements²

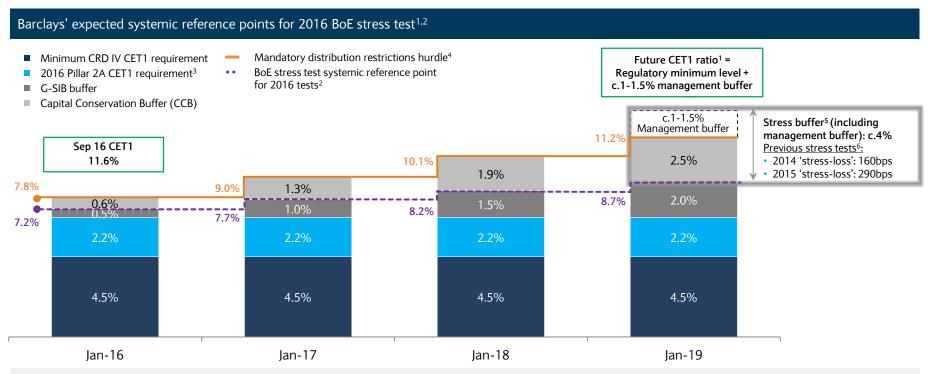
- Barclays' 2016 P2A requirement as per the PRA's Individual Capital Guidance (ICG) is 3.9%, of which 2.2% is required to be held in CET1 form
- ↓ Despite 2016 increase, expect partial shift into Pillar 1 over time

RWA developments

- of BAGL on a regulatory and accounting basis and further BNC reductions towards 2017 target implies RWAs in "low £300bns"⁷
- While RWAs might increase due to Basel driven rule changes, this should be at least partially offset by reductions in Pillar 2A requirements

¹ This illustration is based on Barclays' interpretation of current regulation and regulatory proposals, which are subject to change, and is not a forecast of Barclays' results of operations or capital position or otherwise. This illustration is also based on certain assumptions, which cannot be assured and are subject to change, including: holding constant the P2A at 2016 level despite it being subject to at least annual review; and assumed CRD IV buffers, which are subject to change | 2 Point in time assessment made at least annually by the PRA to reflect idiosyncratic risks not fully captured under Pillar 1. The 2016 total Pillar 2A requirement of 3.9% is split as follows: 2.2% in CET1 form (56% of total requirement), 0.7% in AT1 form (19% of total requirement), and 1.0% in T2 form (25% of total requirement) | 3 CRD IV rules on mandatory distribution restrictions apply from 1 January 2016 onwards based on transitional CET1 requirements. As per CRD Art. 141, restrictions on discretionary distributions would apply in case of a breach of the Combined Buffer Requirement as defined in CRD Art 128(6) | 4 Based on Barclays' understanding of "The Bank of England's approach to stress testing the UK banking system" published in October 2015, which is subject to change, and "Stress testing the UK banking system: key elements of the 2016 stress test", published March 2016. Stress test hurdle rates for 2016 tests comprise the minimum CRD IV CET1 requirement and the CET1 component of Pillar 2A. For G-SIBs, the 'systemic reference point' also includes the applicable phased-in G-SIB buffer. Thereafter, the hurdle rates are subject to changes in Pillar 2A which is a point in time assessment updated annually | 5 Indication based on capital buffers that can be used in stress tests. This should not be interpreted as an indication of Barclays' 2016 Pillar 2B and/or future PRA buffer which remains confidential between the BoE and the respective banks it regulates | 6 Market derived stress-losses based on applicable year-end CET1 ratios against low-point stress outcomes | Implementation of Barclays' intentions is subject to, amongst other things, regulatory approval. The realisation of these plans and their intended benefits is subject to significant execution risks, including in relation to market factors, separation arrangements and costs, and there can be no assurance the intended benefits will be achieved on any proposed timetable or at all

Managing capital position for regulatory minimum levels and stress testing



- For the 2016 BoE stress tests, the stress test systemic reference point will include the minimum CRD IV CET 1 requirement, P2A, and a phased-in G-SIB buffer
- The stressed capital ratio for each year over the stress test horizon will be measured against the respective applicable stress test systemic reference point
- Barclays' fully phased-in stress buffer is expected to be c.4% when including the management buffer, providing ample headroom should future stress losses be higher than experienced to date

¹ This illustration is based on Barclays' interpretation of current regulation and regulatory proposals, which are subject to change, and is not a forecast of Barclays' results of operations or capital position or otherwise. This illustration is also based on certain assumptions, which cannot be assured and are subject to change, including: holding constant the P2A at 2016 level despite it being subject to at least annual review; and assumed CRD IV buffers, which are subject to change | ² Based on Barclays' understanding of "The Bank of England's approach to stress testing the UK banking system: buffer the Bank of England's approach to stress testing the UK banking system: key elements of the 2016 stress testing, published March 2016. Stress testing, published March 2016. Stress testing the UK banking system: key elements of the 2016 stress testing the UK banking system: key elements of the 2016 stress testing the UK banking system: key elements of the 2016 stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elements of Stress testing the UK banking system: key elemen

Continued strong leverage position



Highlights

0316

- Leverage ratio of 4.2% as at 30 September 2016, an improvement of c.120bps since December 2013
- The ratio remained flat over the quarter as the underlying profit generation of our core business and the \$1.5bn AT1 issuance offset the adverse move in the pensions re-measurement reserve, provision for UK customer redress and increase in leverage exposure
- The £30bn increase in leverage exposure mainly reflects balance sheet movements including the impact of weakening GBP against major currencies, and an increase in SFTs
- Core drove £44bn of the increase which was partially offset by a decrease of £14bn in BNC although this would have been larger excluding currency impacts
- We expect to grow the leverage ratio further over time, maintaining the ratio comfortably above future minimum requirements

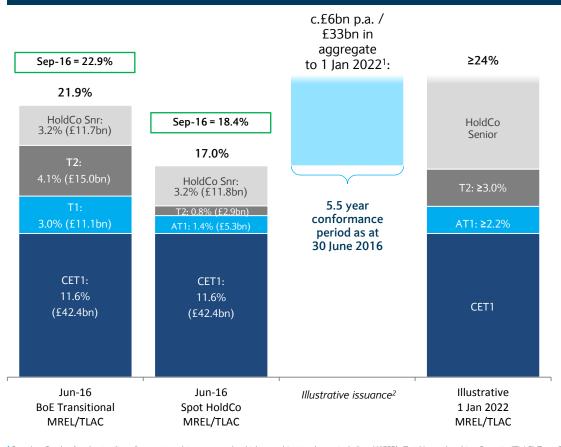
Regulatory developments

- From 1 January 2016, Barclays is required to also calculate an average leverage ratio based on the average capital measure divided by the average exposure measure for the quarter. As at 30 September 2016, the average leverage ratio was 4.2%²
- The average leverage ratio remains well in excess of the expected minimum end-state requirement for Barclays, expected to be below 4%
- In August 2016, the PRA implemented the Financial Policy Committee's recommendation
 to allow firms to exclude claims on the central bank from the calculation of the
 leverage exposure measure, as long these are matched by deposits denominated in the
 same currency
- The impact of the FPC's recommendations would have been an improvement to the headroom of c.20bps for the reported leverage ratio and c.10bps for the average leverage ratio

¹ The leverage ratio has been calculated in accordance with the requirements of CRR which was amended effective from Jan 2015. The leverage calculation uses the end-point CRR definition of Tier 1 capital for the numerator and the CRR definition of leverage exposure. This is broadly consistent with the BCBS 270 definition, which was the basis of Dec-14 comparatives. Dec-13 not comparable to the estimates as of Dec-14 onwards due to different basis of preparation | ² For further detail on calculation, see page 35 in the Barclays PLC 03 2016 Results Announcement |

Illustrative MREL/TLAC requirements





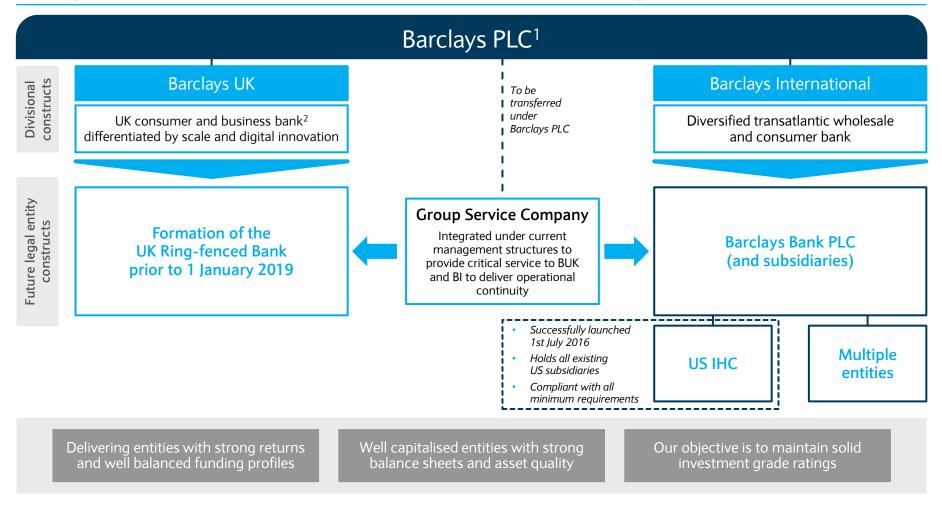
- Proactive refinancing from HoldCo and liability management exercises executed to date position us well for future requirements
- While our full MREL requirement might apply earlier, we currently expect the 1 January 2022 requirement to be our binding constraint due to the potential disqualification of OpCo legacy T1 and T2 capital from this point onwards
- At a minimum, we expect to need to meet at least the Pillar 1 minimum TLAC requirement of 18%, plus an assumed CBR of c.4.5% by 1 January 2022, on top of which we expect to hold a prudent management buffer
- This would drive manageable illustrative issuance volumes across AT1, T2 and HoldCo senior debt, subject to market conditions and capacity
- Actual issuance will differ from illustration and will depend on future MREL/TLAC requirements, future RWA levels, CET1 accretion, investor appetite and market conditions
- Precise composition of future MREL/TLAC stack remains subject to our final MREL/TLAC requirement, shifts in the various components of our future total capital requirements, and the relative pricing of – and investor appetite for – various HoldCo debt classes

Key assumptions (all subject to change):

- Pillars reflect financial position at Jun-16
 - End requirement based on our current understanding of TLAC pillar 1 requirement plus buffers
 - Spot RWAs of £366bn
 - CET1 resources held constant

Based on Barclays' understanding of current regulatory proposals which are subject to change including (i)"FSB's Total Loss-absorbing Capacity (TLAC) Term Sheet", published on 9 November 2015, (ii) "The Bank of England's approach to setting a minimum requirement for own funds and eligible liabilities — consultation on a proposed Statement of Policy" published on 11 December 2015, and (iii) "The minimum requirement for own funds and eligible liabilities (MREL) — buffers and Threshold Conditions" consultation published by the Bank of England on 11 December 2015. Actual future MREL/TLAC requirements will depend on the Bank of England's implementation of the final rules | ² The illustrative issuance volume represents the difference between 24%, and our Jun-16 FL CET1 capital and HoldCo issued capital and senior debt, reduced for outstanding HoldCo senior maturities over 2016-22, and HoldCo securities with a remaining contractual maturity of <12 months as at 1 January 2022 (£5.2bn in total), all as at H1 2016. Actual issuance plans are subject to, amongst other things, market conditions and regulatory expectations, which are subject to change and may differ from the illustration |

Progress on structural reform of Group legal structure



¹ Illustration of Barclays business divisions in preparation for regulatory ring-fencing. Plans are subject to internal and regulatory approvals and may change | 2 Including corporates with less than or equal to £6.5m equivalent turnover, subject to some specific exceptions |

Anticipated funding sources of future UK ring-fenced bank and Barclays Bank PLC (and subsidiaries)

Sep-16 LDR: 90%

Barclays PLC¹

Divisional constructs

Legal entity constructs

Barclays UK

UK consumer and business bank² differentiated by scale and digital innovation

Formation of the UK Ring-fenced Bank prior to 1 January 2019

Funding sources:

- Deposit funding:
 - Retail deposits
 - Business banking deposits
- Term funding:
 - Equity, debt capital and term senior unsecured debt downstreamed from B PLC (Internal MREL/TLAC)
 - Secured funding (e.g. covered bonds and ABS)
- Other operating funding:
 - Short-term funding (e.g. CD/CP)

Barclays International

Diversified transatlantic wholesale and consumer bank

Barclays Bank PLC (and subsidiaries)

Funding sources:

- Deposit funding:
 - Mid and large corporate deposits
 - Delaware deposits
 - International wealth customer deposits
- Term funding:
 - Equity, debt capital and term senior unsecured debt downstreamed from B PLC (Internal MREL/TLAC)

Sep-16 LDR: 92%

- Residual outstanding BB PLC externally issued debt capital and senior unsecured debt (including structured notes)
- Secured funding (e.g. ABS)
- Other operating funding (externally issued):
 - Short-term funding (e.g. CD/CP)

¹ Illustration of Barclays business divisions in preparation for regulatory ring-fencing. Plans are subject to internal and regulatory approvals and may change | 2 Including corporates with less than or equal to £6.5m equivalent turnover, subject to some specific exceptions |

Disclaimer

Important Notice

The information, statements and opinions contained in this presentation do not constitute a public offer under any applicable legislation, an offer to sell or solicitation of any offer to buy any securities or financial instruments, or any advice or recommendation with respect to such securities or other financial instruments.

Forward-looking Statements

This document contains certain forward-looking statements within the meaning of Section 21E of the US Securities Exchange Act of 1934, as amended, and Section 27A of the US Securities Act of 1933, as amended, with respect to the Group, Barclays cautions readers that no forward-looking statement is a guarantee of future performance and that actual results or other financial condition or performance measures could differ materially from those contained in the forward-looking statements. These forward-looking statements can be identified by the fact that they do not relate only to historical or current facts. Forward-looking statements sometimes use words such as 'may', 'will', 'seek', 'continue', 'aim', 'anticipate', 'target', 'projected', 'expect', 'estimate', 'intend', 'plan', 'goal', 'believe', 'achieve' or other words of similar meaning. Examples of forward-looking statements include, among others, statements or guidance regarding the Group's future financial position, income growth, assets, impairment charges, provisions, notable items, business strategy, capital, leverage and other regulatory ratios, payment of dividends (including dividend pay-out ratios and expected payment strategies), projected levels of growth in the banking and financial markets, projected costs or savings, original and revised commitments and targets in connection with the strategic cost programme and the Group Strategy Update, rundown of assets and businesses within Barclays Non-Core, sell down of the Group's interest in Barclays Africa Group Limited, estimates of capital expenditures and plans and objectives for future operations, projected employee numbers and other statements that are not historical fact. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances. These may be affected by changes in legislation, the development of standards and interpretations under International Financial Reporting Standards, evolving practices with regard to the interpretation and application of accounting and regulatory standards, the outcome of current and future legal proceedings and regulatory investigations, future levels of conduct provisions, future levels of notable items, the policies and actions of governmental and regulatory authorities, geopolitical risks and the impact of competition. In addition, factors including (but not limited to) the following may have an effect: capital, leverage and other regulatory rules (including with regard to the future structure of the Group) applicable to past, current and future periods; UK, US, Africa, Eurozone and global macroeconomic and business conditions; the effects of continued volatility in credit markets; market related risks such as changes in interest rates and foreign exchange rates; effects of changes in valuation of credit market exposures; changes in valuation of issued securities; volatility in capital markets; changes in credit ratings of any entities within the Group or any securities issued by such entities; the potential for one or more countries exiting the Eurozone; the implications of the results of the 23 June 2016 referendum in the United Kingdom and the disruption that may result in the UK and globally from the withdrawal of the United Kingdom from the European Union; the implementation of the strategic cost programme; and the success of future acquisitions, disposals and other strategic transactions. A number of these influences and factors are beyond the Group's control. As a result, the Group's actual future results, dividend payments, and capital and leverage ratios may differ materially from the plans, goals, expectations and guidance set forth in the Group's forward-looking statements. Additional risks and factors which may impact the Group's future financial condition and performance are identified in our filings with the SEC (including, without limitation, our annual report on form 20-F for the fiscal year ended 31 December 2015), which are available on the SEC's website at www.sec.gov.

Subject to our obligations under the applicable laws and regulations of the United Kingdom and the United States in relation to disclosure and ongoing information, we undertake no obligation to update publicly or revise any forward looking statements, whether as a result of new information, future events or otherwise.