

Bob Diamond

Chief Executive, Barclays PLC



Morgan Stanley European Financials Conference, London
March 2012

Execution priorities

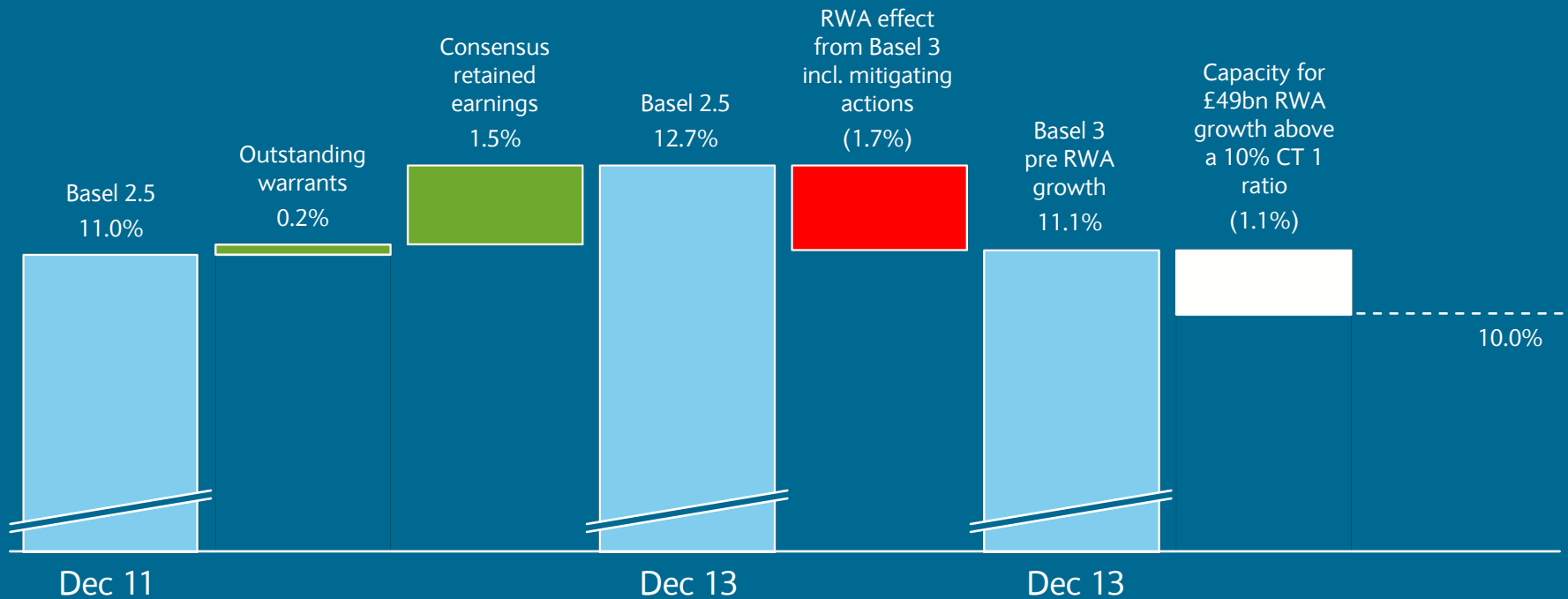
- Capital, liquidity and funding
- Returns
- Income growth
- Citizenship

Execution priorities

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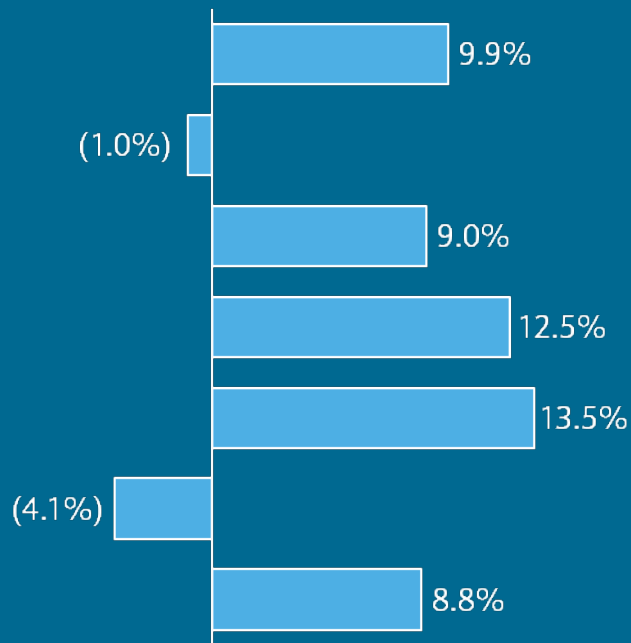
Basel 3 Core Tier 1 ratio pro forma

Core Tier 1 ratio under Basel 3 / CRD4

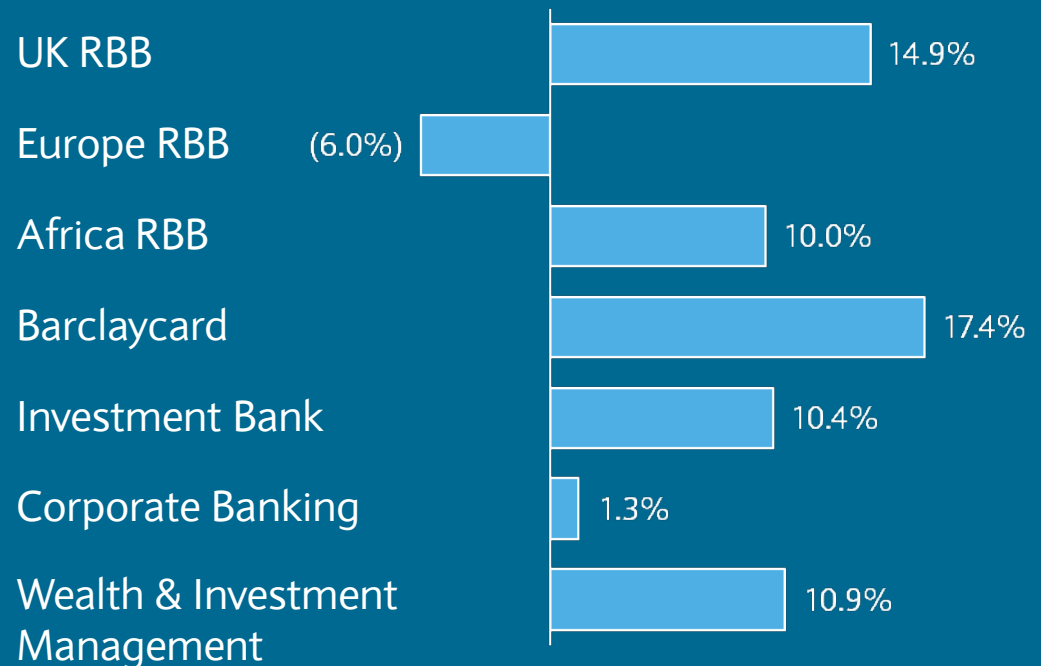


Adjusted Return on Equity (RoE) by business

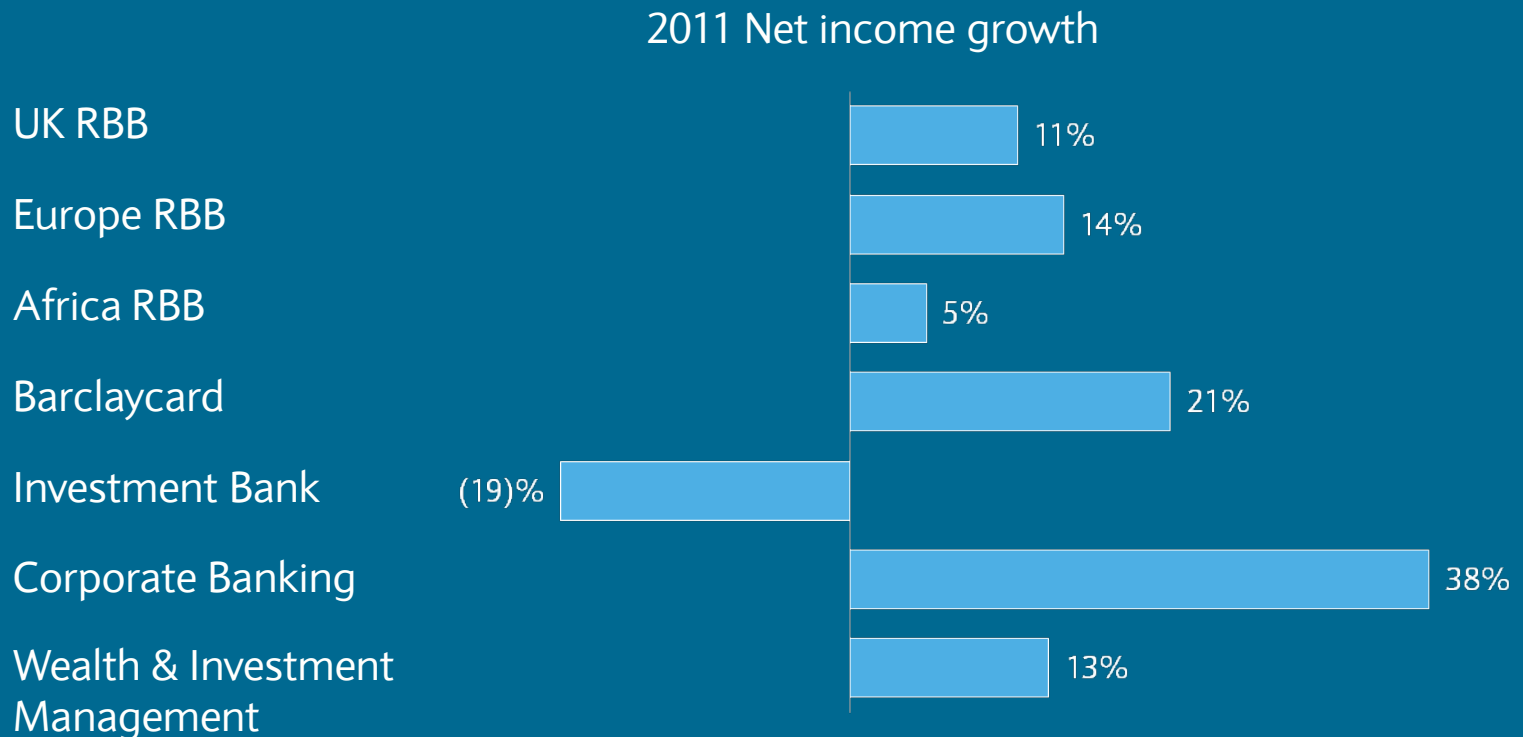
2010 RoE by business



2011 RoE by business



Net Income growth by business



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