

Bob Diamond

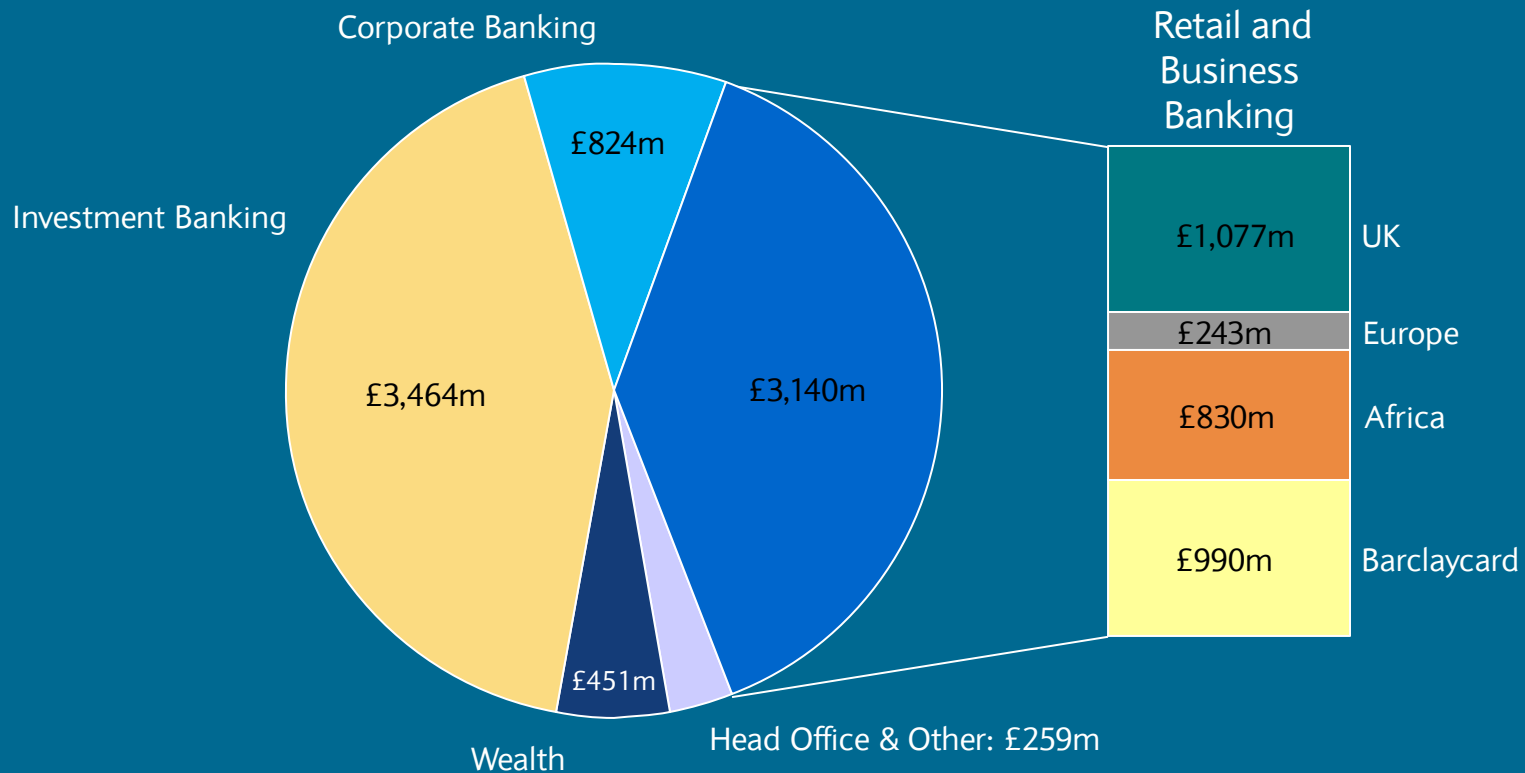
Chief Executive, Barclays PLC



UBS Global Financial Services Conference, New York
May 2012

Balanced performance across Barclays in Q1

Barclays Q1 2012 Total Income: £8,138m *



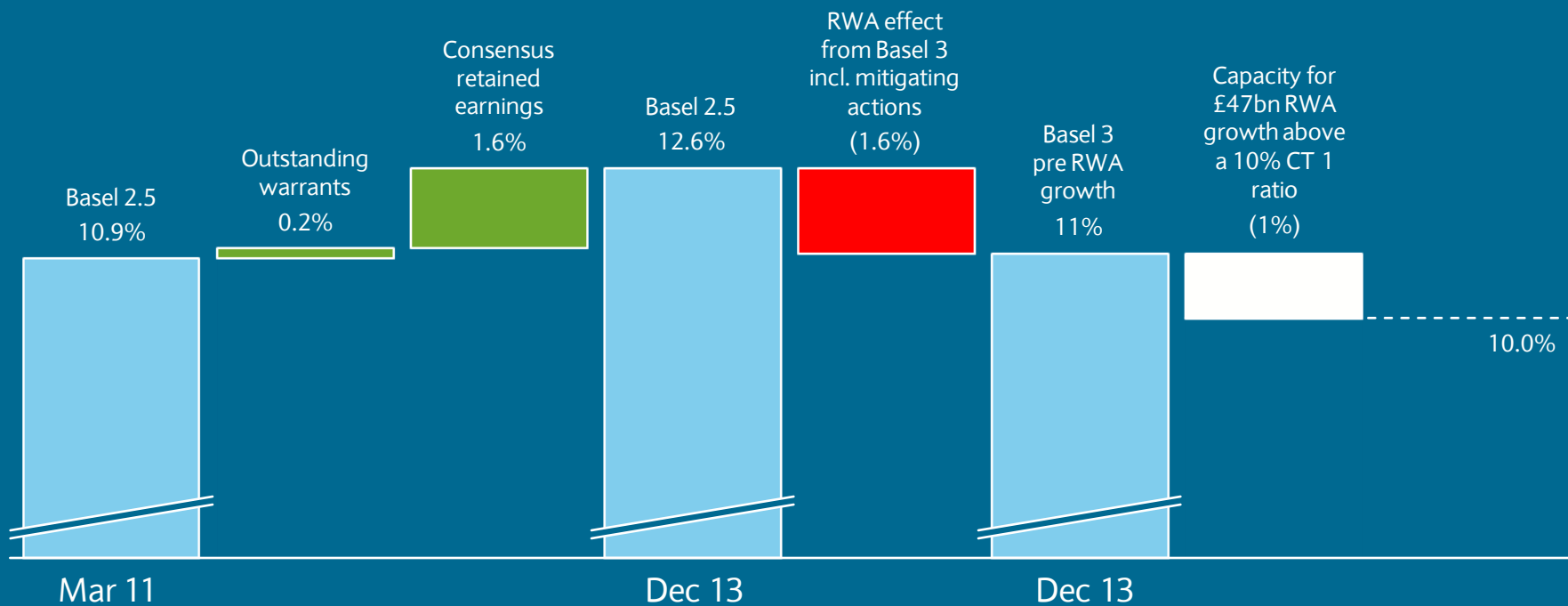
* Total Income net of Insurance and excluding own credit and gains on debt buybacks

Execution priorities

- Capital, liquidity and funding
- Returns
- Income growth
- Citizenship

Basel 3 Core Tier 1 ratio pro forma

Core Tier 1 ratio under Basel 3 / CRD4



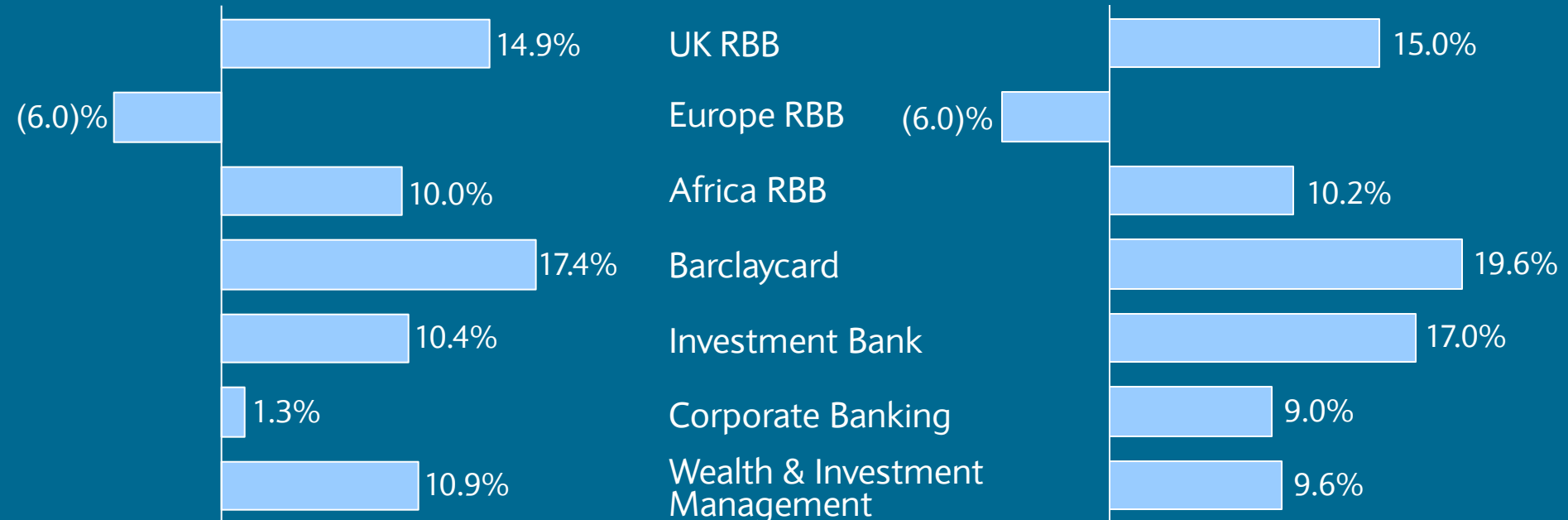
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Adjusted Return on Equity (RoE) by business

2011 FY RoE by business

Q1 2012 RoE by business



Income growth

Examples:

- Barclaycard
- Africa
- Wealth and Investment Management
- Investment Banking

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