# **Barclays PLC**

### Q2 2023 Fixed Income Investor Call

27 July 2023

# **BARCLAYS**



## Performance highlights

	Targets and guidance	Q223	H123
RoTE	>10% in 2023	11.4%	13.2%
Cost: income ratio	Low 60s % in 2023	63%	60%
Loan loss rate	50-60bps in 2023	37bps	44bps
CET1 ratio	13-14%	13.8%	
Average Liquidity Coverage Ratio <sup>1</sup>	>100% regulatory minimum <sup>2</sup>	157%	

Total distributions in respect of H123 of c.7.5p including a dividend of 2.7p and up to £750m of share buyback

 $^1$ Trailing average of the last 12 spot month end positions |  $^2$  Liquidity Coverage Ratio >100% is a regulatory minimum, not a Barclays target |



### Well provisioned balance sheet



Balance sheet provisions for ECL<sup>1</sup> (£bn)

<sup>1</sup>Expected credit losses |<sup>2</sup> Average Real GDP seasonally adjusted change in year |<sup>3</sup> Average UK unemployment rate 16-year+ |<sup>4</sup> Average US civilian unemployment rate 16-year+ |<sup>5</sup> Macroeconomic Variable |



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### Reiterating FY23 loan loss rate guidance of 50-60bps

Loan loss rate (bps) 138 524 Group 372 BUK 57 53 52 • No impairment charge in Q222 Cards repayment rates remain high 37 30 and delinguencies stable 200 CC&P • US cards average balance growth +27%<sup>1</sup>YoY 288 (18)144 Stage migration including acquired Q123 Q223 2019 2020 2021 2022 Gap portfolio 2016 2017 2018 Credit impairment charges (£bn): 1.2 0.5 0.4 CIB (13)• £13m impairment release in Q223 0222 Q123  $\Omega_{223}$ Expect a loan loss rate of 50-60bps in 2023, based on **Head Office** the current macroeconomic outlook 7 2

Credit impairment charge (£m)

<sup>1</sup> Includes Q223 contribution from acquisition of the \$3.3bn Gap cards portfolio at the end of Q222



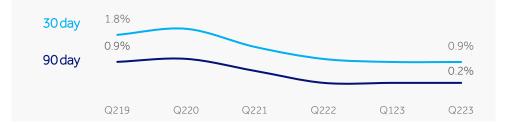
### Long-term prudent risk positioning on our credit card portfolios

#### UK cards

- Balances c.40% lower vs. FY19 with strong and stable credit quality
- Repayment rates remain elevated across the risk spectrum
- Q223 balance growth not driven by interest-earning lending





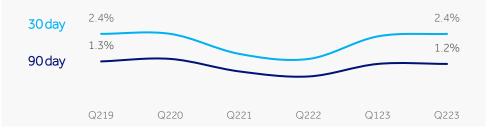


#### $\mathsf{US}\,\mathsf{cards}$

- Controlled portfolio growth with improved risk mix
- Improved >660 FICO<sup>1</sup> score of 89% (FY19:86%)



#### Stable arrears rates



<sup>1</sup> The FICO Score is used by lenders to help make accurate, reliable, and fast credit risk decisions across the customer lifecycle. A FICO score > 660 is defined as "Prime+", which includes "Prime" and "Superprime"



### Resilient mortgage book with customers proactively locking in rates

### Mortgage portfolio

c.80% fixed

(FY19 c 66%)

• 52.8% average balance weighted LTV of mortgage stock

Total mortgage portfolio<sup>1</sup>

H123

c.£164bn<sup>1</sup>

23%

FY19: c.33%

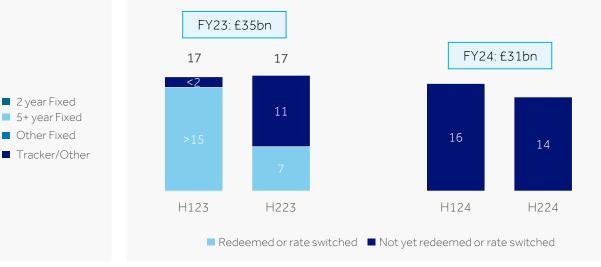
- o 39.2% average valuation weighted LTV
- Consistently low 90 day arrears rate (Q223: 0.2%)
- Well-established affordability assessments in place

20%

6%

#### Maturity profile

- <20% of c.£84bn 5+ years fixed balances maturing before FY24<sup>1</sup>
- Only 1.5% of FY23 and 2.2% of FY24 maturities >85% LTV
- Offering customers the opportunity to refinance 180 days early



#### Maturities (£bn)<sup>1,2</sup>

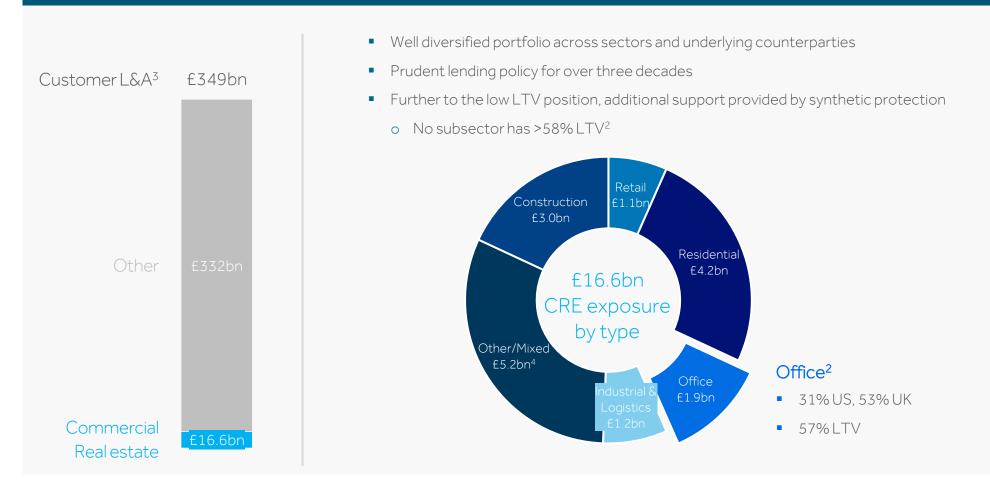
<sup>1</sup> Excludes Kensington Mortgage Company balances which were £2.1bn at acquisition |<sup>2</sup> Maturities defined as the end of the customer's fixed rate period and recorded to the nearest £bn. Customer activity is based upon customer's position three months post-maturity. Figures are indicative and reflect the position at a point in time | Note: Charts may not sum due to rounding |



#### **Restricted - Internal**

## Commercial Real Estate exposure is modest and well managed

 $4.7\%^1$  of customer loans and advances (L&A), with a weighted average LTV of  $49\%^2$ 



<sup>1</sup>Direct exposure based on drawn, on-balance sheet exposure |<sup>2</sup>Based on committed exposure, excluding construction |<sup>3</sup>Excluding debt securities and other |<sup>4</sup>Other/mixed includes Healthcare, Self-storage, Data Centres, Restaurants, Cinemas, Casinos & Ground Leases |

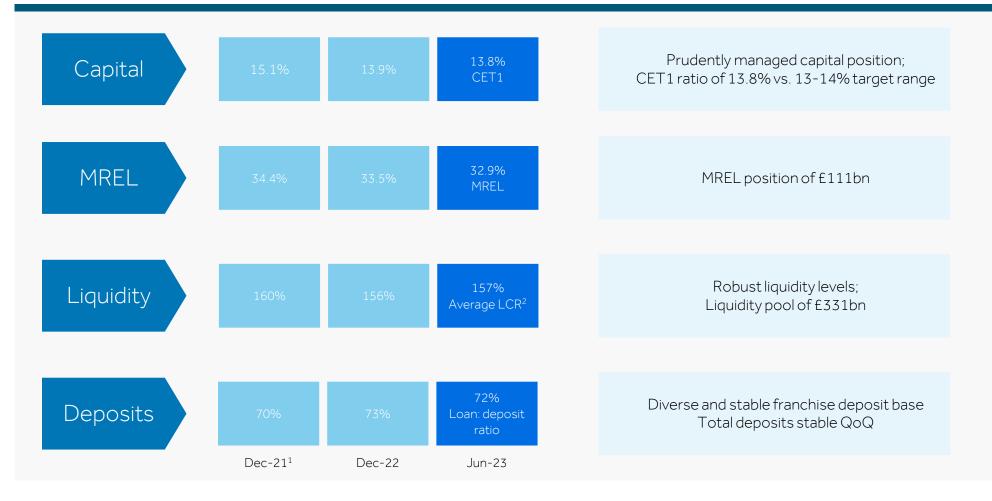


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## H123 highlights

#### Strong balance sheet evidenced across key metrics

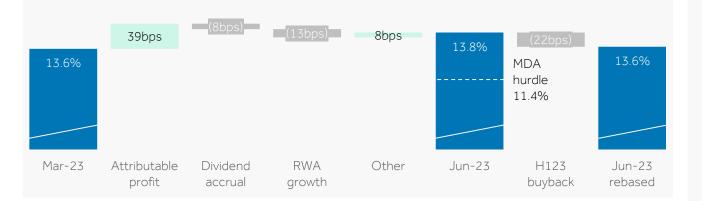


<sup>1</sup> The comparative capital metrics relating to FY21 have been restated to reflect the impact of the Over-issuance of Securities |<sup>2</sup> Trailing average of the last 12 spot month end positions |

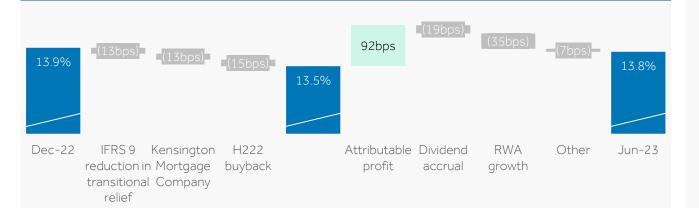


## Strong CET1 ratio with significant headroom to MDA

### Q223 CET1 movement



#### H123 CET1 movement



#### Key messages

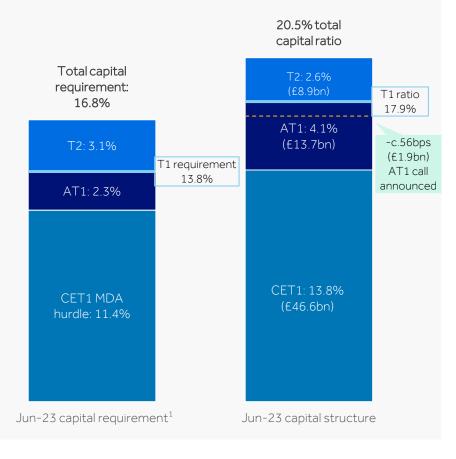
- Target range of 13-14%
- Target RoTE of >10%: translates to
  >c.150bps of annual CET1 ratio accretion
  - o Generated 92bps in H123
- UK countercyclical buffer (CCyB): increase to 2%, adds c.40bps to MDA in Q323
  - o New MDA of 11.8%
- Basel 3.1: continue to plan at lower end of 5-10% RWA inflation on 1-Jan-25
- Passed Bank of England stress test

Note: The fully loaded CET1 ratio was 13.8% as at 30 June 2023 (13.5% as at 31 March 2023) Note: Charts may not sum due to rounding



## Operate with a prudent buffer to each tier of capital requirements

#### AT1 and T2 needs managed on a total capital basis



#### Balanced total capital structure

- Operate with prudent buffers at each part of the capital stack to manage FX and RWA movements
- Announced the call of the 7.75% \$2.5bn AT1
- Have flexibility in the management of AT1 due to the deliberate decision to deploy funding into liquid leverage balance sheet opportunities (e.g. Financing)

#### Barclays PLC remaining capital call and maturity profile (£bn)<sup>2</sup>

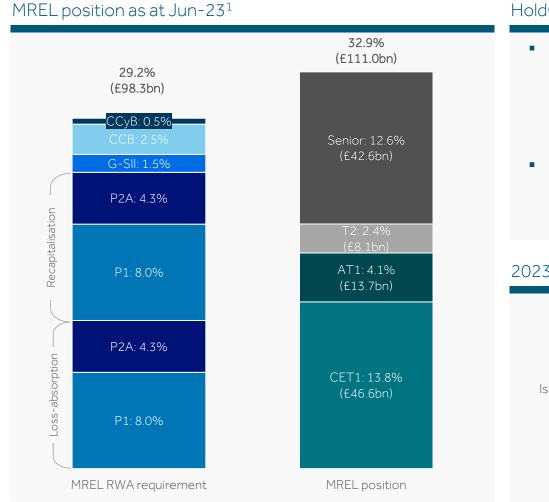


<sup>1</sup> Minimum requirements excludes the confidential institution-specific PRA buffer. AT1 and T2 requirements are efficient requirements |<sup>2</sup> Prepared on nominal basis which will not reconcile with regulatory or accounting bases due to adjustments | Note: Charts may not sum due to rounding |

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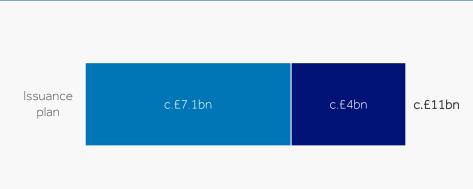
## MREL position well established



#### HoldCo issuance

- c.£11bn 2023 MREL issuance plan across Senior, Tier 2 and AT1
  - o c.£4bn of original funding plan remaining
  - Pre-funding may be explored subject to the completion of
    2023 plan and prevailing market conditions
- MREL issuance plan calibrated to meet requirements and allow for a prudent headroom

#### 2023 HoldCo MREL issuance plan<sup>2</sup>



<sup>1</sup>MREL position has been calculated as a percentage of RWAs. The MREL requirement must meet the higher of the RWA or UK leverage bases. MREL position does not include subsidiary issuances that since 1 January 2022 have not counted towards MREL |<sup>2</sup>Prepared on nominal basis which will not reconcile with regulatory or accounting bases due to adjustments |



### Diverse and stable franchise deposit base; total deposits stable

Deposit mix shift driven by client deleveraging, FX and other macro factors

### CIB: Corporate Bank £170bn<sup>3</sup>, flat

- >20% insured<sup>4</sup>
- c.14% term (>30 day)
- c.60% of relationships 5+ years
- No sector concentration >16%

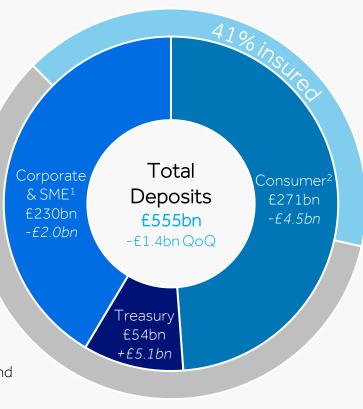
#### BUK: Business Banking £59bn, -2%

- 47% insured
- >65% of relationships 5+ years

#### Treasury £54bn, +10%

Increase driven by international corporate and

wholesale counterparties



#### BUK: Personal Banking £191bn, -2%

- 72% insured
- >75% of relationships 5+ years

#### CC&P: Private Bank £59bn, -3%

- 6% insured
- c.27% term (>30 days)

### CC&P: US Consumer £18bn<sup>5</sup>, -1%

>90% insured

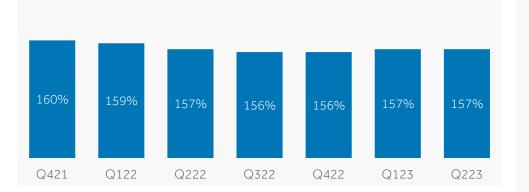
#### c.37% transactional accounts<sup>6</sup>, c.60% covered by liquidity pool, >75% of BUK and Corporate Bank relationships 5+ years

<sup>1</sup> Comprises Corporate & Investment Bank and Barclays UK Business Banking. Excludes Treasury deposits |<sup>2</sup> Comprises Barclays UK Personal Banking and Consumer, Cards & Payments |<sup>3</sup> Excludes Investment Bank deposits |<sup>4</sup> Relates to FSCS deposits Barclays pay insurance on |<sup>5</sup> Includes £3bn of Retail Certificates of Deposit |<sup>6</sup> Includes current accounts for BUK Personal Banking, BUK Business Banking, and BUK Wealth customers, and operational accounts for Corporate Bank and Private Bank | Note: Chart may not sum due to rounding |

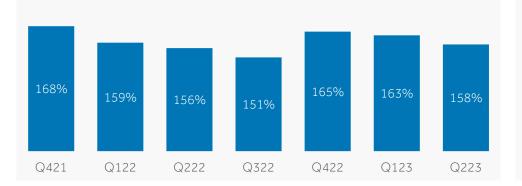


## Prudently managed LCR supported by a highly liquid balance sheet

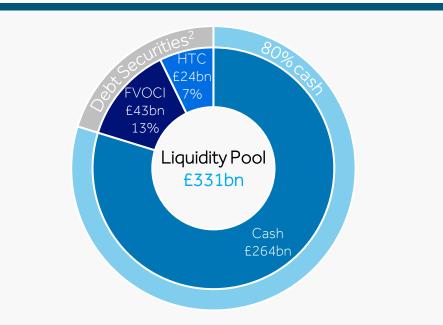
### Average LCR<sup>1</sup>



Spot LCR



#### 80% of Liquidity Pool held in cash



- >98% of cash placed with BoE, US Fed, ECB, BoJ, SNB
- Debt securities mostly held in high-quality government bonds
- Majority of securities in the liquidity pool are hedged for interest rate risk
- Prudent management via daily stress testing and internal monitoring

<sup>1</sup>Trailing average of the last 12 spot month end positions |<sup>2</sup>A further £28bn of Debt Securities are encumbered via repurchase agreements, of which £20bn are FVOCI and £8bn are Hold to Collect | Note: Chart may not sum due to rounding |



### Business strategy supported by comprehensive liquidity framework

#### Stress tests are applied across multiple scenarios

Bespoke internal stress framework	30 days combined market-wide and Barclays-specific stress event	
	30 days Barclays-specific stress event	
	90 days market-wide stress event	
	12 month stress scenario	
Regulatory metrics	LCR 30 days minimum ratio 100% (Pillar 2 basis)	
	NSFR minimum ratio 100%	
Other frameworks	Liquidity Risk Limits across products, businesses and tenor profile	
	Management actions framework	
	Contingency funding plan	
	Reverse stress testing	

Rigorous liquidity risk stress testing framework

Group and all material legal entities

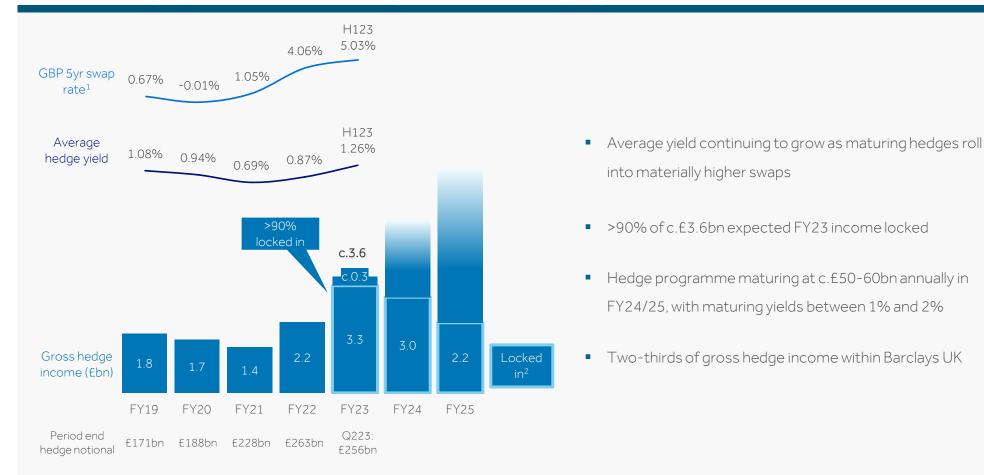
Daily stress tests

- Liquidity Risk Management is delivered under a stringent risk policy and a comprehensive set of supporting standards, review and governance, analysis, stress testing, limit setting and monitoring
- The Liquidity Risk Appetite is set at the peak point of the stress tests across the stress horizon.
- This is applied to the business plan and strategy, ensuring liquidity resources are sufficient in amount, quality and funding tenor profile through the planning cycle



## Structural hedge income continuing to grow

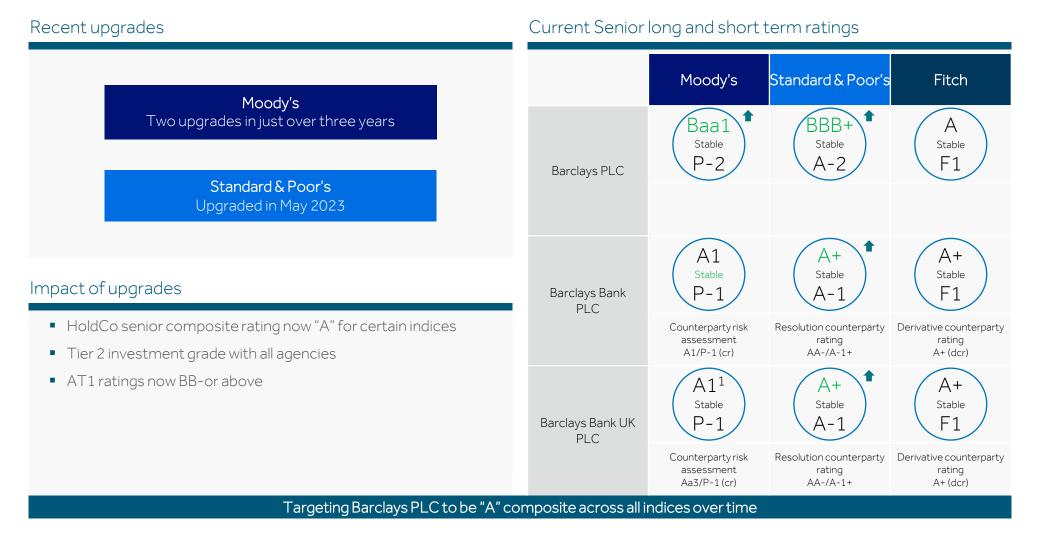
Tailwinds from higher yields expected to outweigh headwinds from any hedge notional declines



<sup>1</sup> UK Pound Sterling SONIA OIS Zero 5 Year Point (Refinitiv: GBPOIS5YZ=R) |<sup>2</sup> Refers to the impact to NII of hedges that have already been executed |



### Strong momentum with recent credit rating upgrades



<sup>1</sup>Deposit rating

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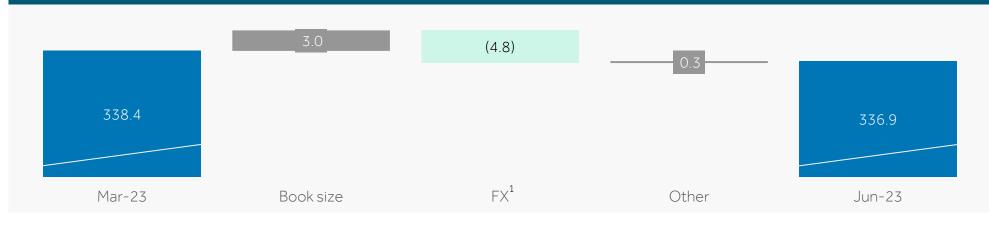




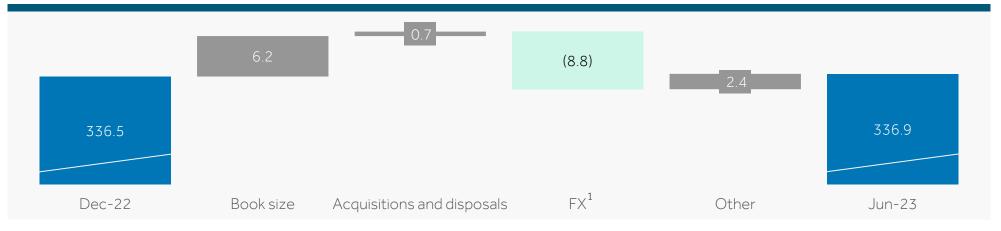


## **Risk weighted assets**

### Q223 RWA movements (£bn)



### H123 RWA movements (£bn)



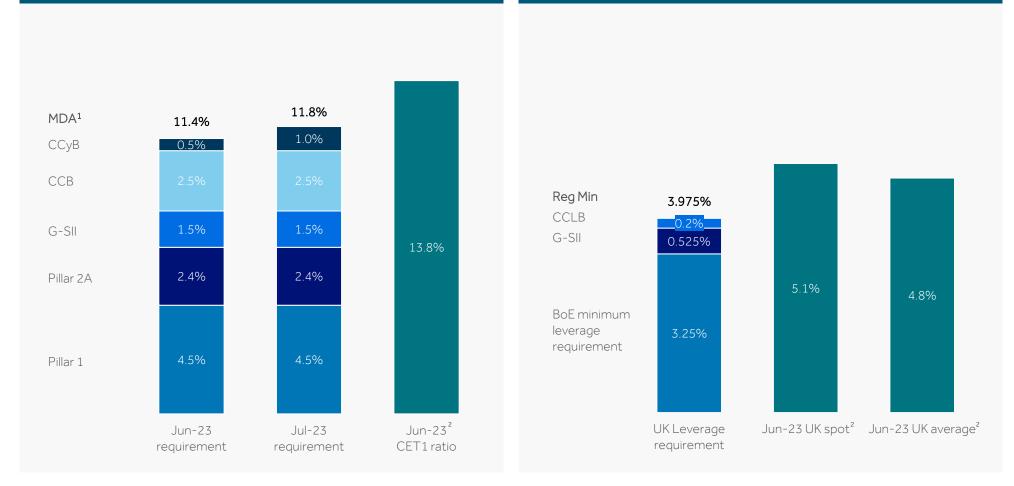
<sup>1</sup> Foreign exchange movements does not include the impact of foreign exchange for modelled market risk or operational risk | Note: Charts may not sum due to rounding |



## CET1 ratio within 13-14% target range

#### CET1 minimum requirements





<sup>1</sup> Barclays' MDA hurdle reflects the Pillar 2A requirement as per the PRA's Individual Capital Requirement | <sup>2</sup> Capital and leverage ratio calculated applying the transitional arrangements of the CRR as amended by CRR II. This includes IFRS 9 transitional arrangements |



## Executed c.£7.1bn of c.£11bn 2023 issuance plan

#### 2023 HoldCo issuance Annual HoldCo issuance volume (£bn) and currency<sup>1</sup> 15.0 12.1 12.1 Jan-23: GBP 1.0bn Senior 11.5 11.0 c.11 8.6 82 10.8 c.4 remaining 9.3 Mar-23: GBP 1.5bn AT1 10.2 8.3 4.1 2.9 1.1 1.0 1.2 (\*\*\* 1.7 1.6 3.5 3.2 1.2 2.5 Mar-23: SGD 400m AT1 2018 2022 2016 2017 2019 2020 2021 2023 ■ Tier 2 ■ Senior unsecured May-23: USD 2.0bn Senior USD 11% EUR May-23: USD 2.0bn Senior GBP 2020 2021 2022 JPY 52% 21% 36% AUD SGD Jun-23: USD 1.5bn Tier 2 Other

<sup>1</sup> Annual issuance balances based on FX rate at end of respective periods for debt accounted instruments and historical transaction rates for equity accounted instruments Note: Charts may not sum due to rounding



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- regulatory capital, leverage, liquidity and resolution is based on Barclays' interpretation of applicable rules and regulations as currently in force and implemented in the UK, including, but not limited to, CRD IV (as amended by CRD V applicable as at the reporting date) and CRR (as amended by CRR II applicable rules and regulations form part of domestic law by virtue of the European Union (Withdrawal) Act 2018, as amended. All such regulatory requirements are subject to change and disclosures made by the Group will be subject to any resulting changes as at the applicable reporting date;
- MREL is based on Barclays' understanding of the Bank of England's policy statement on "The Bank of England's approach to setting a minimum requirement for own funds and eligible liabilities (MREL)" published in December 2021, updating the Bank of England's June 2018 policy statement, and its MREL requirements communicated to Barclays by the Bank of England. Binding future MREL requirements remain subject to change as determined by the Bank of England, taking into account a number of factors as described in the policy, along with international developments. The Pillar 2A requirement is also subject to at least annual review;
- future regulatory capital, liquidity, funding and/or MREL, including forward-looking illustrations, are provided for illustrative purposes only and are not forecasts of Barclays' results of operations or capital position or otherwise. Illustrations regarding the capital flight path, end-state capital evolution and expectations and MREL build are based on certain assumptions applicable at the date of publication only which cannot be assured and are subject to change.

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(i) made a number of key judgements, estimations and assumptions, and the processes and issues involved are complex. This is for example the case in relation to financed emissions, portfolio alignment, classification of environmental and social financing, operational emissions and measurement of climate risk (ii) used ESG and climate data, models and methodologies are subject to future risks and uncertainties and may change over time. They are not of the same standard as those available in the context of other financial information, nor subject to the same or equivalent disclosure standards, historical reference points, benchmarks or globally accepted accounting principles. There is an inability to rely on historical data as a strong indicator of future rajectories, in the case of climate change and its evolution. Outputs of models, processed data and methodologies will also be affected by underlying data quality which can be hard to assess or challenges in accessing data on a timely basis

(iii) continued (and will continue) to review and develop our approach to data, models and methodologies in line with market principles and standards as this subject area matures. The data, models and methodologies used and the judgements estimates or assumptions made are rapidly evolving and this may directly or indirectly affect the metrics, data points and targets contained in the climate and sustainability content within this presentation and the Barclays PLC Annual Report. Further development of accounting and/or reporting standards could impact (potentially materially) the lipetate demetrics, data points and targets contained in this presentation and the Barclays PLC Annual Report. Further development of accounting end using updated or more granular data or improved models, methodologies, market practices or standards or recomber were may present some or all of the information for this reporting period using updated or more granular data or improved models, methodologies, market practices or standards or recomber of a prior year will be assisted at a such re-presented, updated or receilibrated information may result in different outcomes than those included in this presentation and the Barclays PLC Annual Report. It is important for readers and users of this reporting period using updated or more agains to argue and at a such as the again as a target or receilibrated information is re-presented, recalibrated or updated from time to time, our principles based approach to reporting financed emissions data (see page 87) sets out when information is respect of a prior year will be identified and explaned from time to time, our principles based approach to reporting financed emissions data (see page 87) sets out when information is respect of a prior year will be identified and explaned from time to time, our principles based approach to reporting financed emissions data (see page 87) sets out when information is respect of a prior year will be identified and explaned from time to time.

#### Information provided in climate and sustainability disclosures

What is important to our investors and stakeholders evolves over time and we aim to anticipate and respond to these changes. Disclosure expectations in relation to climate change and sustainability matters are particularly fast moving and differ in some ways from more traditional areas of reporting in the level of detail and forward-looking nature of the information involved and the consideration of impacts on the environment and other persons. We have adapted our approach in relation to disclosures take into account the wider context relevant to these topics, market policy goals. Our climate and sustainability-related disclosures are subject to more uncertainty than disclosures relating to other subject given market challenges in relation to disclosures are subject to more uncertainty than disclosures relating to other subjects given market challengies. These factors mean disclosures are subject, and timeliness, and in relation to the quality develops. These factors mean disclosures are be anended, updated, and recalculated in future as market practice and data quality develops.

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