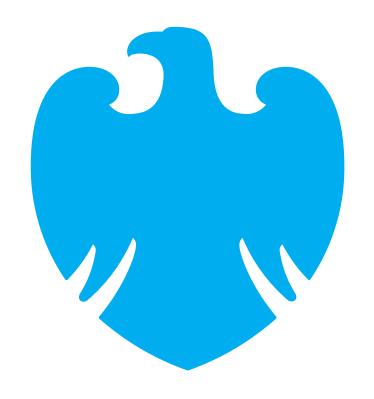


- **High returning** UK retail and corporate franchises
- Top-tier global Investment Bank with focus and scale, operating in core UK and US markets
- Multiple levers to allocate capital in a disciplined way to **drive growth** within higher returning divisions and greater RWA productivity in the Investment Bank
- Reset level of returns, delivering double-digit RoTE, targeting >12% by 2026
- Growing capital return to shareholders; at least £10bn¹ 2024-2026



Performance

c.£30bn

High 50s%

50-60bps
Through the cycle

We set out financial targets and are on the path to delivery

Targets	Q224	H124
Statutory RoTE	9.9% 11.8% excl. inorganic activity ¹	11.1% 12.0% excl. inorganic activity ¹
Total payout	£1.2	2bn ²
Investment Bank RWAs (% of Group)	58	3%
CET1 ratio	13.	6%

2024	2026
>10% c.10.5% excl. inorganic activity ¹	>12%
Broadly in line with 2023	At least £10bn ³
	c.50%
13-14%	13-14%

Supporting targets and guidance

Income	£6.3bn	£13.3bn	
Group NII excl. Investment Bank and Head Office ⁴	£2.7bn	£5.4bn	c.£11.0bn c.£10.7bn previously
Barclays UK NII ⁴	£1.6bn	£3.1bn	c.£6.3bn c.£6.1bn previously
Cost: income	63%	62%	c.63%
Loan Loss Rate (LLR)	38bps	45bps	50-60bps Through the cycle

¹ Inorganic activity refers to certain inorganic transactions announced as part of the FY23 Investor Update designed to improve Group RoTE beyond 2024. In Q224 and H124 these include the £220m loss on sale of the performing Italian retail mortgage portfolio and the £20m loss on disposal from the German consumer finance business | ² Includes dividend for H124 of 2.9p per share and share buyback announced in relation to H124 of up to £750m | ³ This multi-year plan is subject to supervisory and Board approval, anticipated financial performance and our published CET1 ratio target range of 13-14% | ⁴ NII guidance excludes planned acquisition of Tesco Bank's retail banking business expected at the beginning of November 2024 |

Barclays UK

UK Corporate Bank

Private Bank & Wealth Management

Investment Bank

US Consumer Bank

Statutory Group¹

Q224 Statutory RoTE

22.3%

FY26 target: high teens%

18.0%

FY26 target: high teens%

30.8%

FY26 target: >25%

9.6%

FY26 target: in line with Group

9.2%

FY26 target: in line with Group

9.9%²

11.8% excl. inorganic activity³ Statutory FY26 target:>12.0%

Execution progress

Realised a further £0.2bn of c.£1bn FY24 gross efficiency savings (£0.4bn YTD)

Completed sale of performing Italian mortgage portfolio

Announced sale of German consumer finance business

Announced £1.2bn of capital distributions for H124:

• 2.9p dividend per share and £750m buyback

Q224

9.9% £6.3bn Statutory RoTE Income 11.8% excl. inorganic activity¹ Q223: £6.3bn Q223: 11.4% £4.0bn 63% Costs Cost: income ratio Q223: £4.0bn Q223: 63% £0.4bn 38bps **Impairment** Loan loss rate Q223: £0.4bn Q223: 37bps £1.9bn 8.3p Profit before tax **EPS** Q223: £2.0bn Q223: 8.6p 13.6% 340p CET1 ratio TNAV per share Mar-24: 13.5% Mar-24: 335p

Barclays Group Q224 and H124

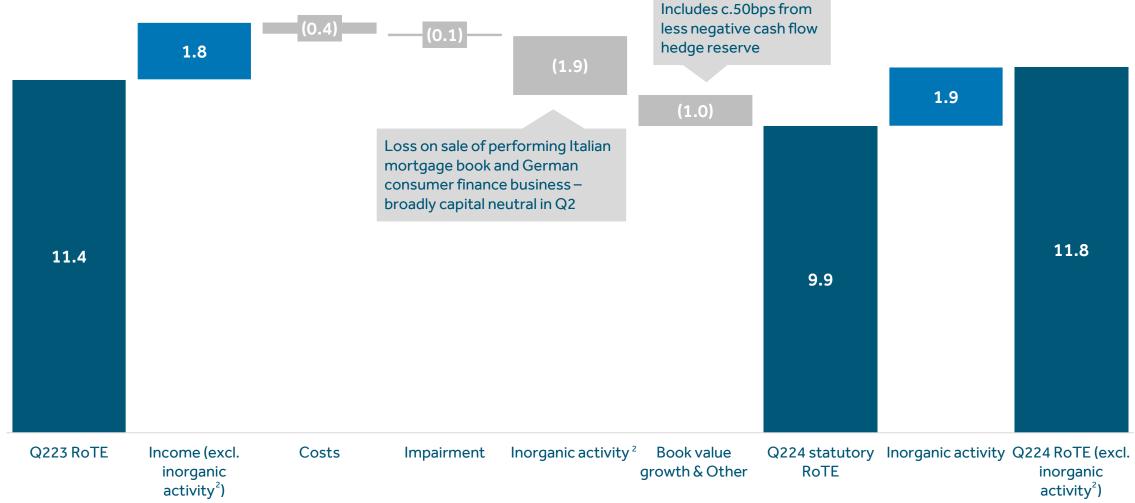
H124

11.1% Statutory RoTE 12.0% excl. inorganic activity ¹ H123: 13.2%	£13.3bn Income H123: £13.5bn
£8.2bn Costs H123: £8.1bn	62% Cost: income ratio H123: 60%
E0.9bn Impairment H123: £0.9bn	45bps Loan loss rate H123: 44bps
£4.2bn Profit before tax H123: £4.6bn	18.6p EPS H123: 19.9p
13.6% CET1 ratio Dec-23: 13.8%	340p TNAV per share Dec-23: 331p

¹ Inorganic activity refers to certain inorganic transactions announced as part of the FY23 Investor Update designed to improve Group RoTE beyond 2024. In Q224 and H124 these include the £220m loss on sale of the performing Italian retail mortgage portfolio and the £20m loss on disposal from the German consumer finance business |

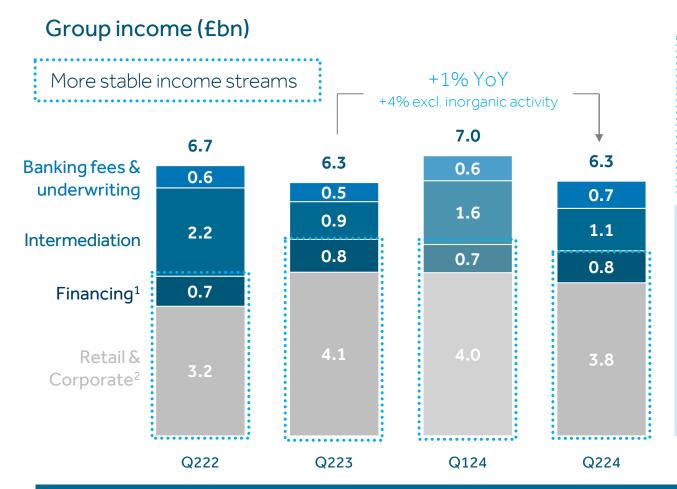
Group delivered Q224 RoTE of 9.9%¹; FY24 RoTE target >10%

Group RoTE (%)



 $^{^1}$ H124 statutory RoTE was 11.1%, and RoTE excl. inorganic activity was 12.0% $|^2$ Inorganic activity refers to certain inorganic transactions announced as part of the FY23 Investor Update designed to improve Group RoTE beyond 2024. In Q224 and H124 these include the £220m loss on sale of the performing Italian retail mortgage portfolio and the £20m loss on disposal from the German consumer finance business |

Income up 1% YoY; more stable income streams 73% of Group income



More stable income streams **contribute 73%** of Group income in Q224 More stable income streams expected to continue to contribute >70% of Group income by 2026

More stable income streams Financing

Broadly flat YoY despite non-repeat of Q223 inflation benefit³

Retail & Corporate

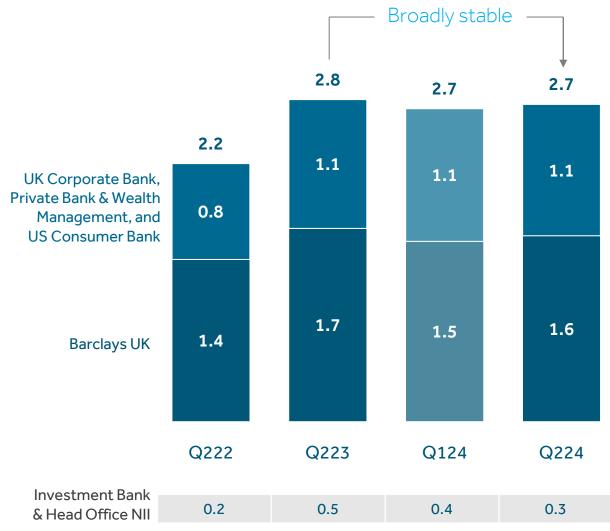
- Includes £240m loss on sale of performing Italian mortgage book (£220m) and German consumer finance business (£20m)
- Business performance broadly stable supported by the structural hedge

c.40% of Group income in USD⁴

¹Global Markets Financing includes income related to client financing in both FICC and Equities. In FICC this includes fixed income securities repurchase agreements, structured credit, warehouse and asset backed lending. In Equities this includes prime brokerage margin lending, securities lending, quantitative prime services, futures clearing and settlement, synthetic financing, and equity structured financing. All other items are considered intermediation | ²Retail & Corporate consists of income from Barclays UK, Barclays UK Corporate Bank, Barclays Private Bank and Wealth Management, the International Corporate Bank within the Investment Bank, Barclays US Consumer Bank and Head Office | ³Q223 Financing income included c.£100m due to inflation linked fixed income financing positions. Excluding inflation, Financing income would be up 11% YoY | ⁴Based on an average of FY21, FY22 and FY23 income currency mix. Percentage may vary depending on business mix and macroeconomic environment and historical outcomes may not be indicative of future currency mix. | Note: Charts may not sum due to rounding |

Q224 Group NII of £2.7bn¹; FY24 Group NII guidance revised to c.£11.0bn^{1,2}

Net interest income (£bn)



2024 Group NII (excl. IB and HO) guidance: c.£11.0bn^{1,2} Previously: c.£10.7bn^{1,2}

£5.4bn Group NII in H124¹

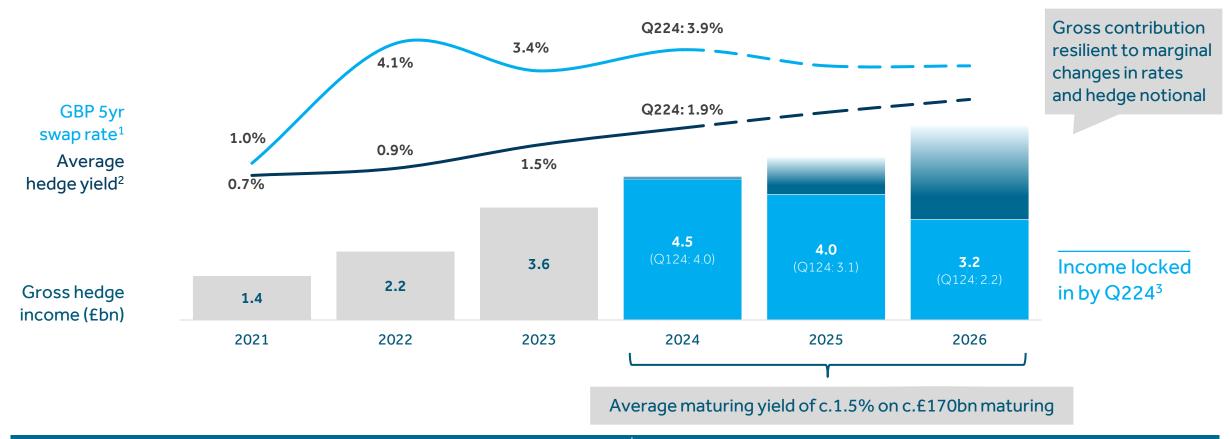
2024 Barclays UK NII guidance: c.£6.3bn² Previously: c.£6.1bn²

- £3.1bn Barclays UK NII in H124
- Faster than expected stabilisation of deposits
- Updated UK rate expectations
- Strong structural hedge momentum

UK rate expectations have changed

- Our February plan assumed five rate cuts in 2024 to 4.0%
- We now assume one rate cut to 5.0%

Gross hedge income expected to continue to grow



Average duration across the programme of 2.5 to 3 years | Two-thirds of gross hedge income within Barclays UK

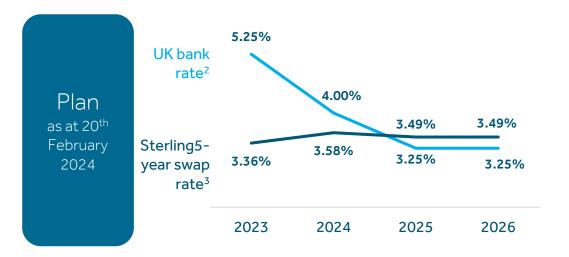
Lower interest rate sensitivity, with one rate cut expected in 2024

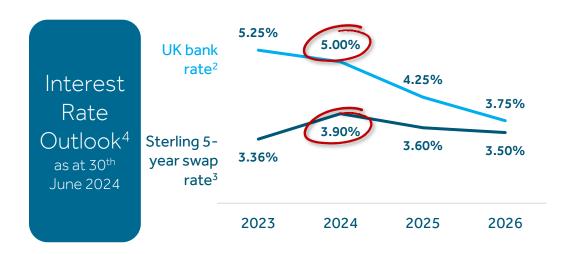
Illustrative interest rate sensitivity¹

	Year 1	Year 2	Year 3
-25bps	£(50)m	£(120)m	£(230)m

- Illustrative Group income impact from a 25bps downward parallel shift in interest rate curves
- The sensitivity is calculated using a constant balance sheet - i.e. maturing business is reinvested at a consistent tenor and margin
- Updated 2024 UK bank rate assumption assumes four fewer cuts than prior guidance

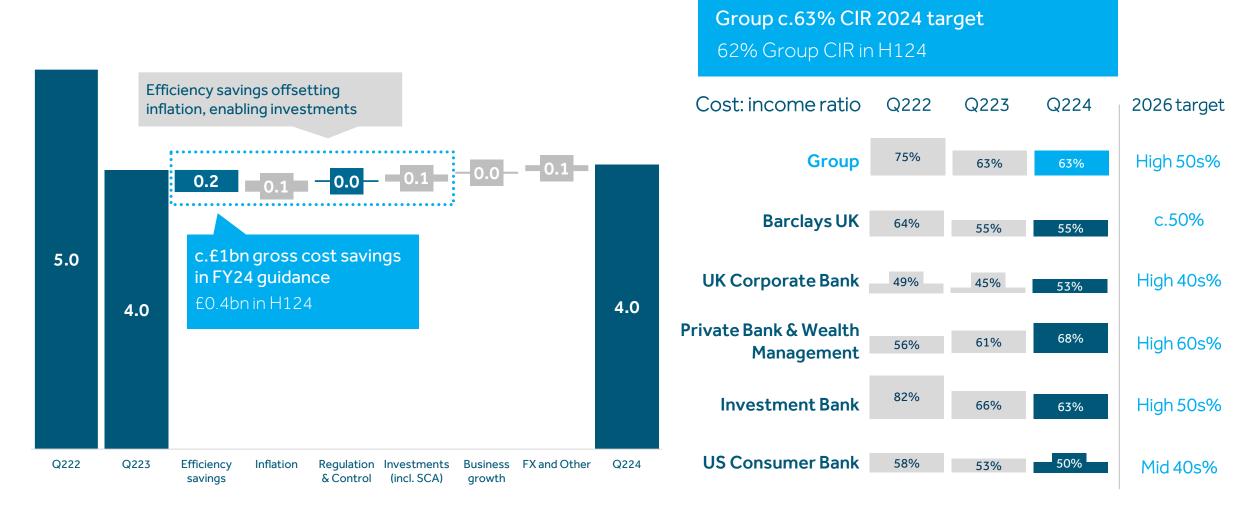
Macro-economic variables





¹Based on the modelled performance of the consumer and corporate banking book and includes the impact of both the product and equity structural hedges. It provides the annual impact to Group NII over the next three years, for illustrative purposes only, and is based on a number of assumptions regarding variables which are subject to change. Such assumptions might also differ from those underlying the AEaR calculation in the Annual Report and Pillar 3 | ² Year-end central bank policy rates | ³GBP 5Y OIS Swap rates | ⁴ Consistent with the 2024 to 2026 UK bank rate Macro-Economic Variables used in the calculation of ECL, rounded to 25bps policy cuts |

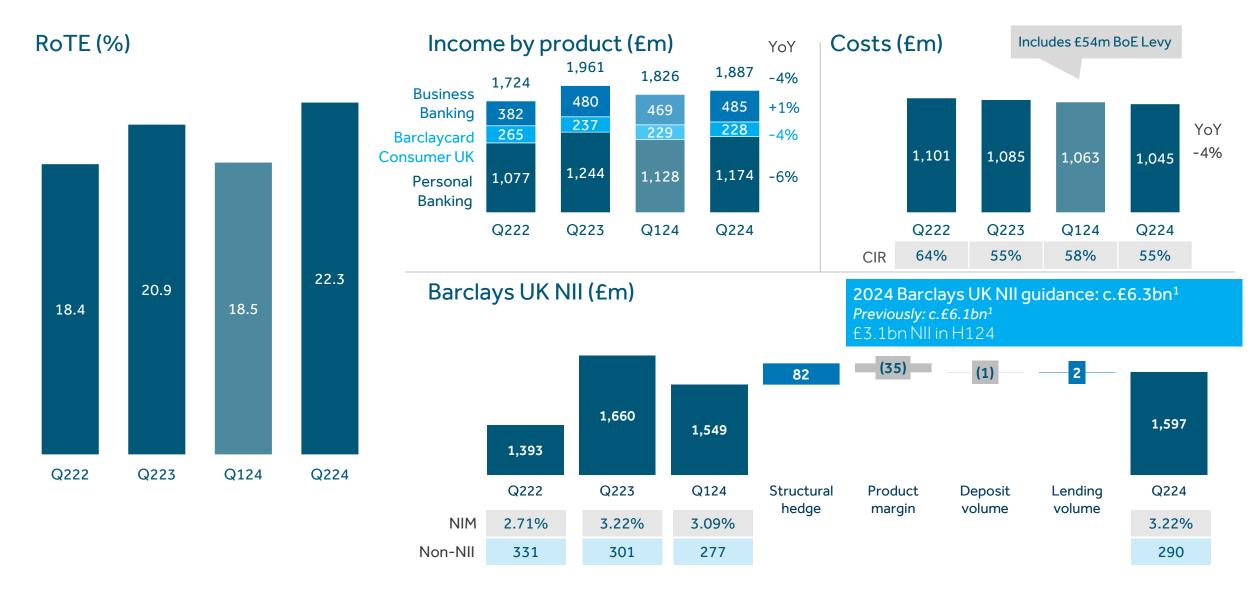
Group total costs (£bn)



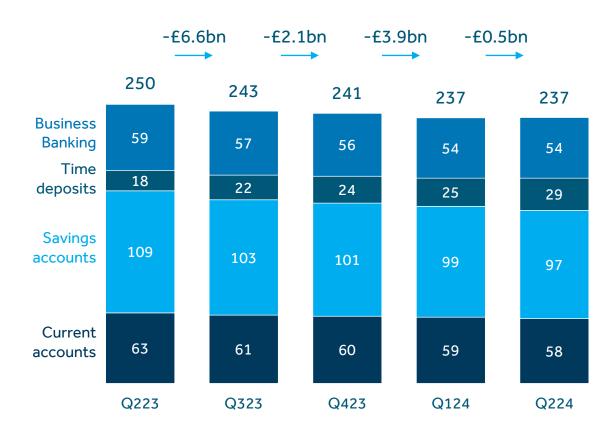
Barclays UK Q224

2026	Targets
High teens %	RoTE
Mid-single digits CAGR FY24 NII c.£6.1bn¹	Income
c.50%	Cost: income ratio
Normalisation towards 2019 level c.35bps	Loan Loss Rate
Grow contribution to Group RWAs	Risk weighted assets

22.3% RoTE Q223: 20.9%	E0.8bn Profit before tax Q223: £0.8bn
£1.9bn Income Q223: £2.0bn	£1.6bn Net Interest Income Q223: £1.7bn
55% Cost: income ratio Q223: 55%	£8m Impairment Q223: £95m
1bps Loan loss rate Q223: 17bps	£198.7bn Loans ² Mar-24: £200.8bn
£76.5bn RWAs Mar-24: £76.5bn	£236.8bn Deposits Mar-24: £237.2bn



Barclays UK deposit balances and mix (£bn)



Barclays UK loans and advances¹ (£bn)

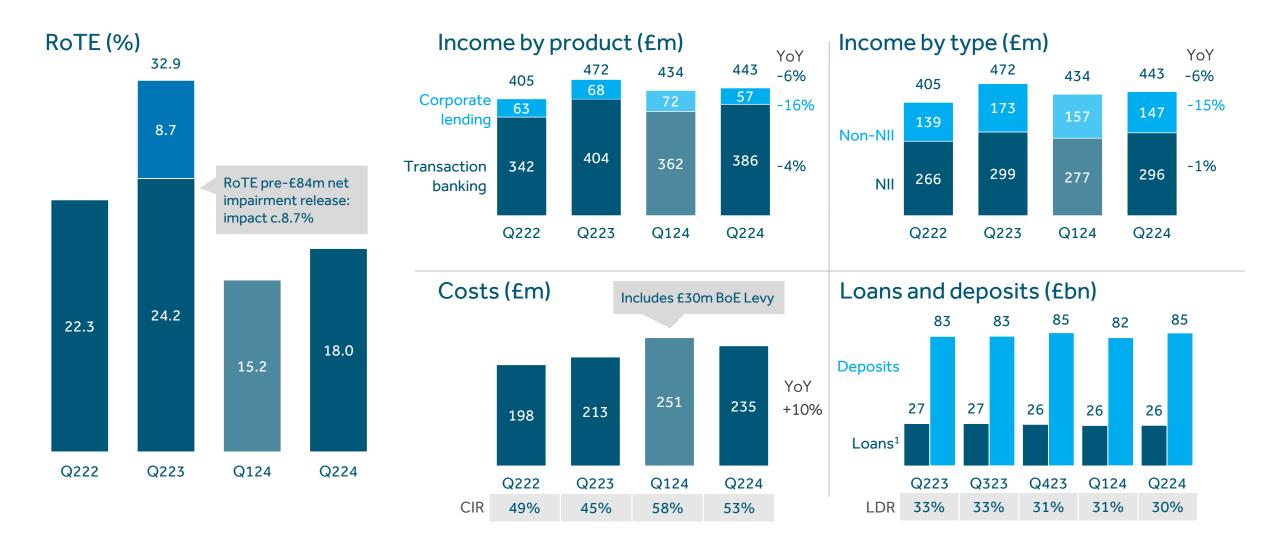


UK Corporate Bank Q224

Targets	2026
RoTE	High teens %
Income	Deliver high-quality growth across broad sources
Cost: income ratio	High 40s %
Loan Loss Rate	c.35bps
Loans	Grow lending market share ¹
Deposits	Grow deposits in-line with UK corporate deposit market ²

18.0% RoTE Q223: 32.9%	E0.2bn Profit before tax Q223: £0.3bn
E0.4bn Income Q223: £0.5bn	E0.2bn Costs Q223: £0.2bn
53% Cost: income ratio Q223: 45%	E8m Impairment Q223: £84m release
12bps Loan loss rate Q223: (123)bps	£21.9bn RWAs Mar-24: £21.4bn
£25.7bn Loans³ Mar-24: £25.7bn	

 $^{^1}$ Aim to grow lending at a faster rate than the market. Measured using Bank of England data: amounts outstanding of monetary financial institutions' sterling and all foreign currency loans to all non-financial businesses (in sterling millions) not seasonally adjusted | 2 Aim to grow deposits in line with the UK Corporate deposit market. Measured using Bank of England data: Money Supply data | 3 Loans and advances to customers at amortised cost |

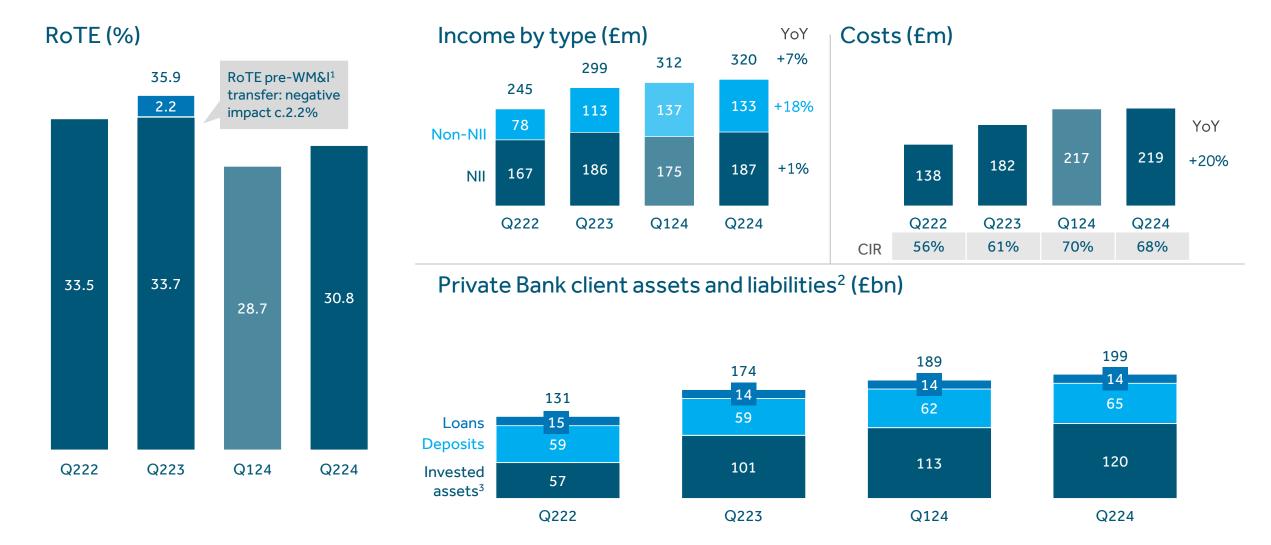


¹ Loans and advances to customers at amortised cost

Private Bank & Wealth Management Q224

Targets	2026
RoTE	>25%
Income	Deliver high-quality growth across broad sources
Cost: income ratio	High 60s %
Client assets and liabilities	Double digit CAGR driving income growth

30.8% RoTE Q223: 35.9%	E0.1bn Profit before tax Q223: £0.1bn
E0.3bn	E0.2bn
Income	Costs
Q223: £0.3bn	Q223: £0.2bn
68% Cost: income ratio Q223: 61%	E7.0bn RWAs Mar-24: £7.2bn
£198.5bn	£119.8bn
Client Assets & Liabilities ¹	Invested Assets ²
Mar-24: £189.1bn	Mar-24: £113.2bn

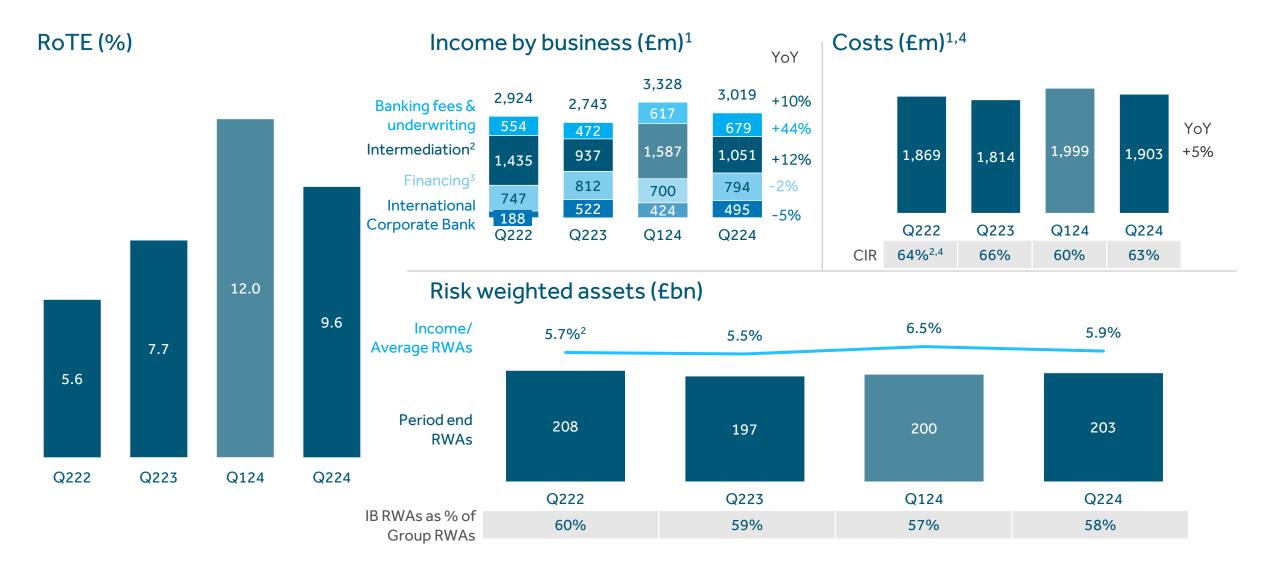


Investment Bank Q224

Targets	2026
RoTE	In line with Group
Income	High single digit CAGR
Cost: income ratio	High 50s %
Risk weighted assets	Broadly stable c.50% of Group RWAs
ncome / Average RWAs	Increase vs. 2023

9.6% RoTE Q223: 7.7%	£1.1bn Profit before tax Q223: £0.9bn
£3.0bn	£1.9bn
Income	Costs
Q223: £2.7bn	Q223: £1.8bn
63%	£44m
Cost: income ratio	Impairment
Q223: 66%	Q223: £77m
£203.3bn RWAs Mar-24: £200.4bn	58% RWAs as % of Group Mar-24: 57%
5.9%	15bps
Income/Average RWAs	Loan loss rate
Q223: 5.5%	Q223: 30bps

21



¹50-60% of income and c.40-45% of costs in USD. Based on an average of FY21, FY22 and FY23 income and costs currency mix. Range may vary depending on business mix and macroeconomic environment and historical outcomes may not be indicative of future currency mix | 2Q222 intermediation income excludes £758m related to the over-issuance of securities | 3 Financing income is broadly flat YoY in part due to the impact of reduced UK inflation. Q223 Financing income included c.£100m due to inflation linked fixed income financing positions. Excluding inflation, Financing income would be up 11% YoY | 4 Q222 Costs exclude £1,149m related to the over-issuance of securities |

495

87

408

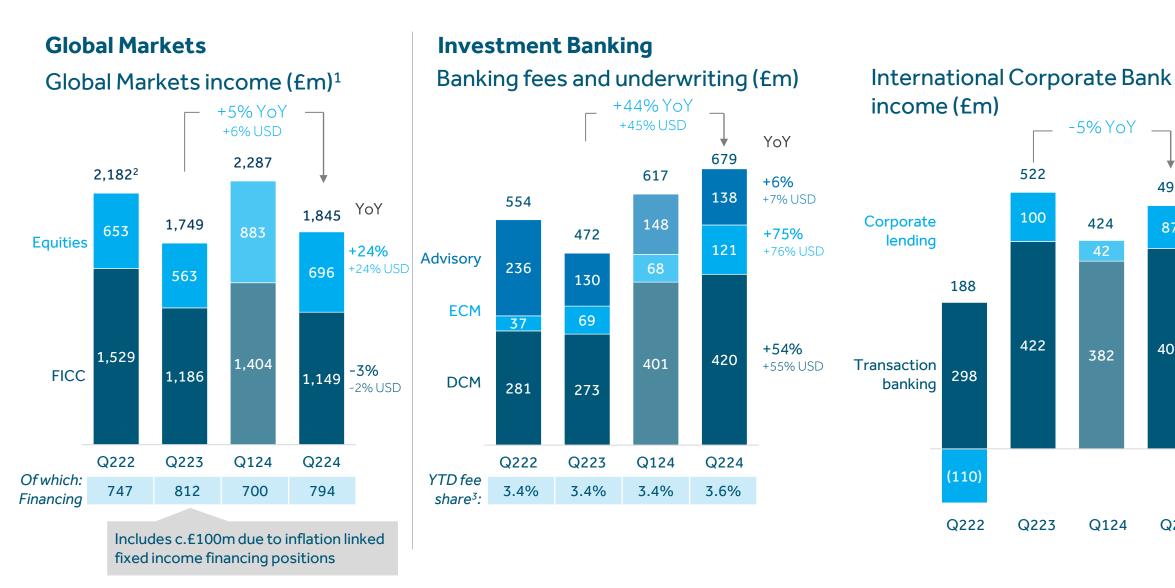
Q224

YoY

-13%

-3%

Income up 10% YoY; strong performance in Equities and Fee businesses

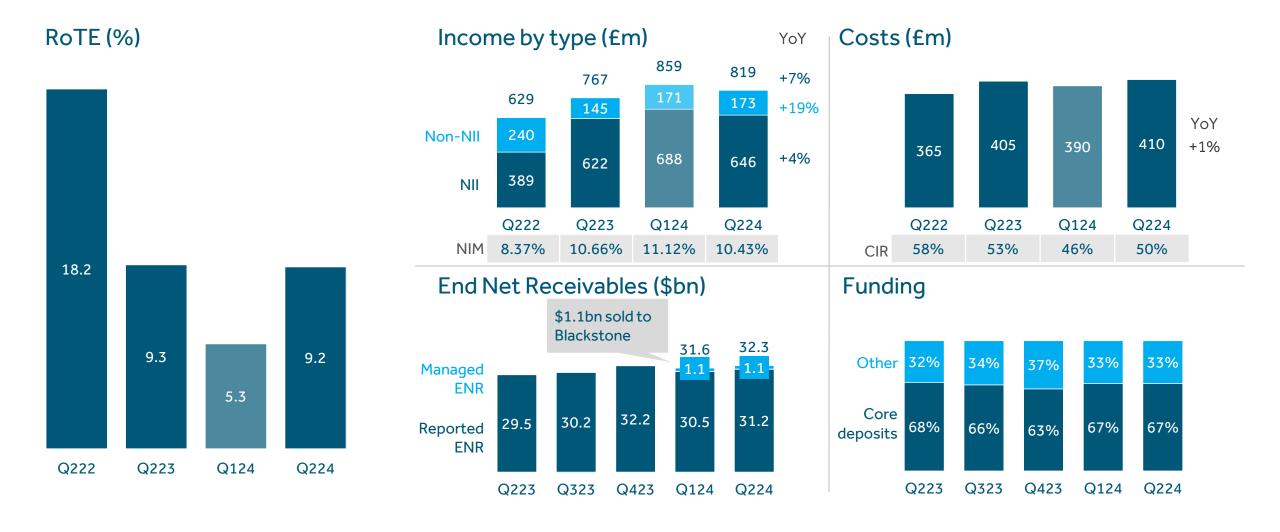


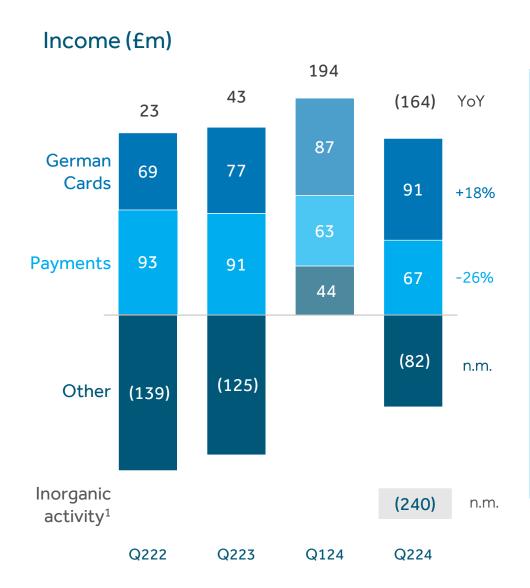
¹ Financing income is broadly flat YoY in part due to the impact of reduced UK inflation. Q223 Financing income included c.£100m due to inflation linked fixed income financing positions. Excluding inflation, FICC income would be up 6% YoY (+6% in USD) | ²Q222 Equities income excludes £758m related to the over-issuance of securities | 3 YTD Dealogic Banking Fee share as at relevant period end date

US Consumer Bank Q224

Targets	2026		
RoTE	In line with Group		
End Net Receivables	c.\$40bn (c.£31bn)		
Net interest margin	>12%		
Cost: income ratio	Mid-40s %		
Loan Loss Rate ¹	c.400bps		
Risk weighted assets	c.£45bn Incl. c. £16bn IRB impact in Q125		

9.2%	£0.1bn
RoTE	Profit before tax
Q223: 9.3%	Q223: £0.1bn
\$31.2bn	£0.8bn
End net receivables	Income
Mar-24: \$30.5bn	Q223: £0.8bn
10.43%	£0.4bn
Net Interest Margin	Costs
Q223: 10.66%	Q223: £0.4bn
50% Cost: income ratio Q223: 53%	£0.3bn Impairment Q223: £0.3bn
438bps Loan loss rate ¹ Q223: 411bps	
£24.4bn RWAs Mar-24: £23.9bn	





Inorganic activity

- Completed sale of performing Italian mortgage portfolio
- Announced sale of German consumer finance business

	P&L impact	RWAs	FY24 RoTE impact	CET1 ratio impact	Expected completion
Performing Italian mortgages portfolio	£(220)m	c.£0.8bn	c.(45)bps	Broadly neutral	Completed Q224
German consumer finance business	£(20)m	c.£3.4bn	Negligible	+c.10bps	Q424/Q125

- Ongoing discussions to dispose of remaining Italian mortgage portfolios
 - o Expect a small loss on sale and broadly neutral CET1 ratio impact

¹ Inorganic activity refers to certain inorganic transactions announced as part of the FY23 Investor Update designed to improve Group RoTE beyond 2024. In Q224 and H124 these include the £220m loss on sale of the performing Italian retail mortgage portfolio and the £20m loss on disposal from the German consumer finance business |

9.9%

11.8% excl. inorganic activity¹ Statutory RoTE (2024 target: >10%)

£2.7bn

Group NII² (2024 revised guidance: c.£11.0bn³)

£1.6bn

Barclays UK NII (2024 revised guidance: c.£6.3bn³)

63%

Cost: income ratio (2024 guidance: c.63%)

38bps

Loan loss rate (guidance: 50-60bps through the cycle)

£1.2bn

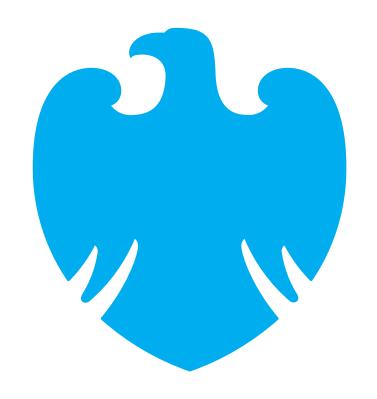
2.9p dividend per share, £750m share buyback

Capital contributions in respect of H124 (2024-2026 target: at least £10bn⁴)

13.6%

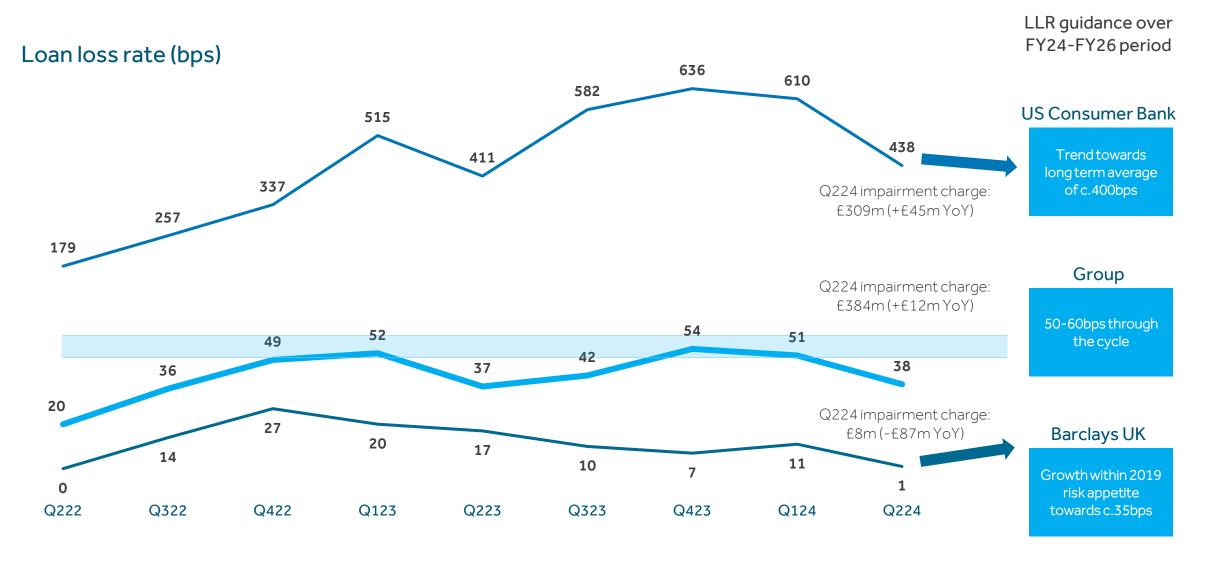
CET1 ratio (target: 13-14%)

¹ Inorganic activity refers to certain inorganic transactions announced as part of the FY23 Investor Update designed to improve Group RoTE beyond 2024. In Q224 and H124 these include the £220m loss on sale of the performing Italian retail mortgage portfolio and the £20m loss on disposal from the German consumer finance business |² Excludes Investment Bank and Head Office NII |³ NII guidance excludes planned acquisition of Tesco Bank's retail banking business expected at the beginning of November 2024 |⁴ This multi-year plan is subject to supervisory and Board approval, anticipated financial performance and our published CET1 ratio target range of 13-14% |



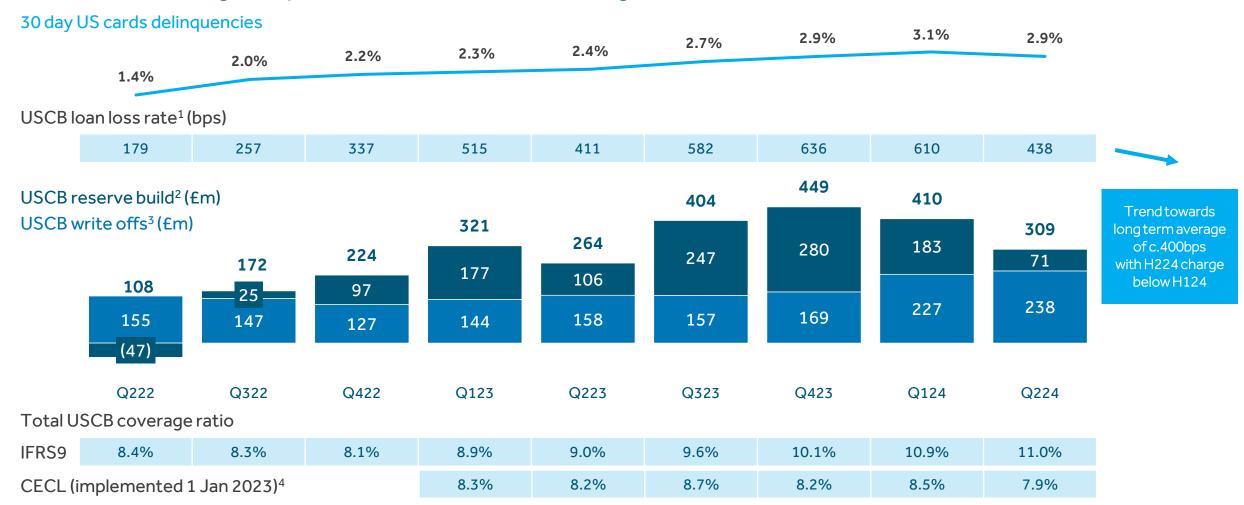
Asset quality

LLR of 38bps; maintaining through the cycle guidance of 50-60bps



Lower delinquencies in US cards in line with seasonal industry trend

Write offs increasing as expected with reserve build slowing

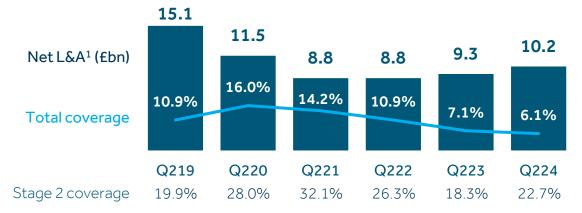


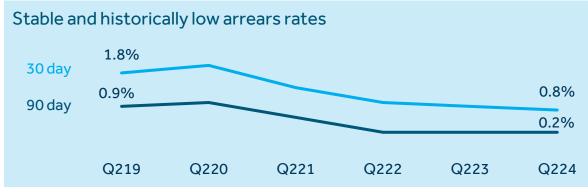
¹ LLR calculated as Impairment charge / Gross Loans and Advances. Gross Loans and Advances in addition to end net receivables (ENR) includes Loans and Advances to banks, debt securities, recovery book, and accrued interest. For Q224 Gross Loans and Advances for USCB was £28.4bn | ² Expected Credit Loss in anticipation of future write-offs | ³ Typically 12 months after charge-off which occurs six months after an account misses their first payment | ⁴ Current expected credit losses (CECL) represents impairment reserve based on lifetime expected losses as a percentage of end net receivables | Note: This slide reflects US Consumer Bank financial results with the exception of the 30 day delinquencies which are US Cards financials |

Long-term prudent risk positioning in our credit card portfolios

UK cards

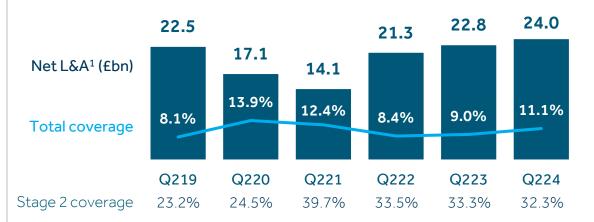
- Balances c.31% lower vs. FY19 with strong and stable credit quality
- Repayment rates remain elevated across the risk spectrum
- Q224 balance growth, however interest earning lending stable

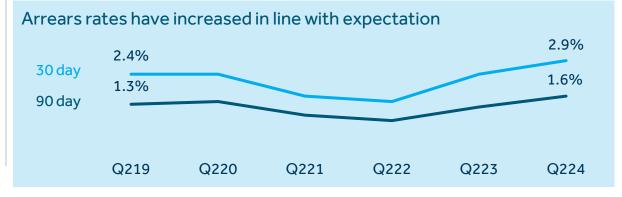




US cards

- Controlled portfolio growth with improved risk mix
- 12% of outstandings <660 FICO² score (FY19: 14%)



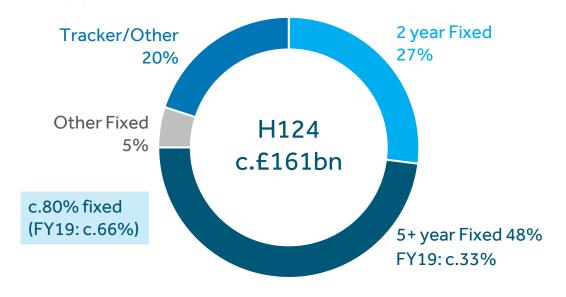


Resilient mortgage book with customers proactively locking in rates

Mortgage portfolio

- 52.7% average balance weighted LTV of mortgage stock
 - o 39.4% average valuation weighted LTV
- 12% of total balances are BTL mortgages
- Consistently low 90-day arrears rate (Q223: 0.2%)
- Well-established affordability assessments in place

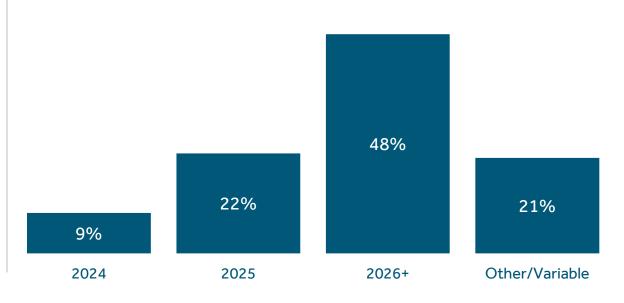
Total mortgage portfolio



Maturity profile

- 9% of total balances maturing during 2024¹
- Offering customers the opportunity to refinance 180 days early

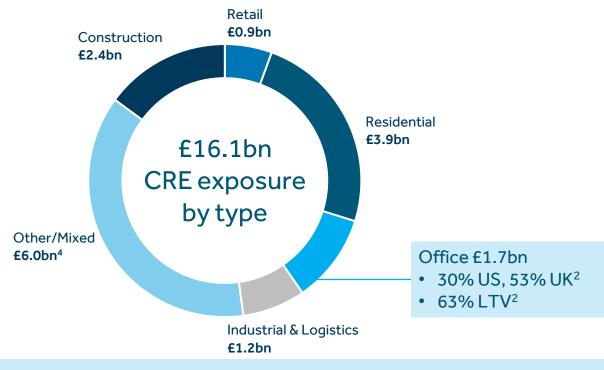
Maturities by year¹



Commercial Real Estate exposure is modest and well managed

4.7%¹ of customer loans and advances (L&A), with a weighted average LTV of 52%²

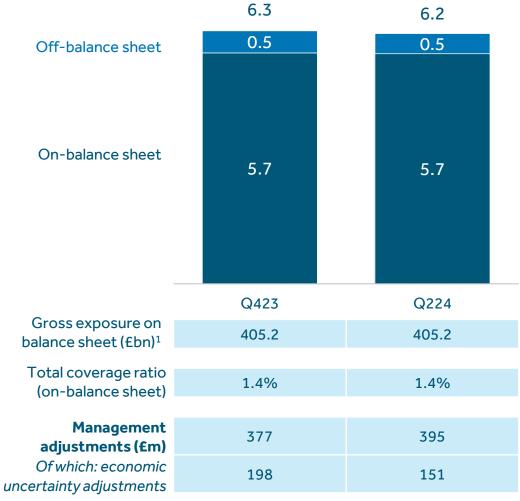




- Well diversified portfolio across sectors and underlying counterparties
- Prudent lending policy for over three decades
- Further to the low LTV position, additional support provided by synthetic protection
 - No subsector has >63% LTV²

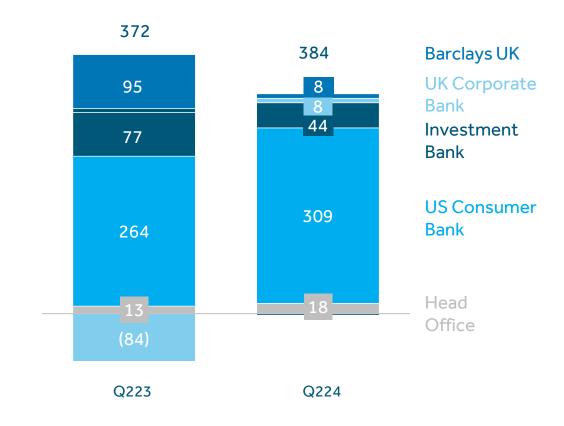
Well provisioned balance sheet

Balance sheet provisions for ECL (£bn)



¹ Includes debt securities | Note: Charts may not sum due to rounding |

Credit impairment charges (£m)



Risk transfer transactions enhance Barclays' risk management capabilities

Purpose

- The banking book has inherent credit risk, driving risk weight density and impairment
- Risk transfer transactions are a tool used to manage this risk in a returns accretive manner
- We transfer credit risk to investors through a variety of structures. This benefits Barclays by:
 - o Providing credit protection
 - o Reducing required provisions
 - o Reducing capital requirements
- The bank is typically required to retain at least 5% of the risk in the securitised assets
- This is RoTE accretive for the Group. The cost of releasing capital is lower than the returns we can generate

Barclays transfers c.£60bn¹ risk via a variety of structures

Synthetic

Corporate loans c.£54bn¹

UK social housing c.£3bn¹

UK Corporate Bank and Investment Bank

- Credit linked notes (CLNs) sold to investors
- The CLNs reference junior risk of underlying pool of corporate loans and RCFs (i.e. on and off balance sheet exposures)
- Loans remain on balance sheet and investors receive a coupon on the CLNs

Barclays UK

Barclays UK

- Credit linked notes (CLNs) sold to investors
- The CLNs reference junior risk of underlying pool of social housing loans
- Loans remain on balance sheet and investors receive a coupon on the CLNs

Cash

UK residential mortgages c.£1bn¹

US cards c.\$1bn

- Outright sale in public RMBS transactions
- Mortgages derecognised from balance sheet, with cash flows passed onto the investors
- Barclays remains the lender of record and receives servicing fees

US Consumer Bank

- Outright sale of c.\$1bn of US credit card receivables to Blackstone
- Receivables derecognised from the balance sheet, with cash flows passed onto Blackstone
- · Barclays remains the lender of record and receives servicing fees

Risk transfer activities focused on corporate loans and credit cards

Corporate loans

- · Colonnade programme established in 2016
- Deployed against exposure in the UK Corporate Bank and Investment Bank
- Programme is fully funded, resulting in no counterparty credit risk
- CLNs are reissued on a regular basis in a deep and active market
- Annual risk transfer market issuance of c.£180bn¹
- o In 2024, 8 deals executed by Barclays, hedging £6.4bn of loan exposure
- <£2.0bn RWAs amortisation profile per quarter</p>
- Programme size and hedge proportion at a broadly steady state

£54bn of notional referenced²

c.£250m of credit losses claimed since 2016³

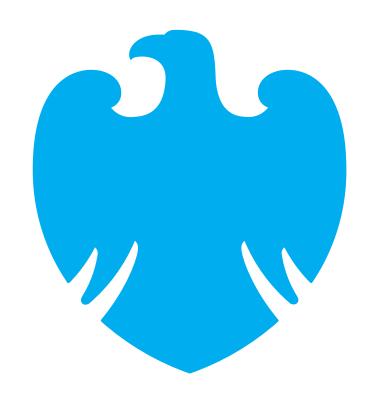
US credit cards

- Initiated risk transfer in Q124 to help optimise capital consumption for USCB in light of IRB model migration headwind
- Aim to continue to execute risk transfers on a selective basis

Full impairment relief on an ongoing basis

c.\$1bn RWA relief (post IRB migration)

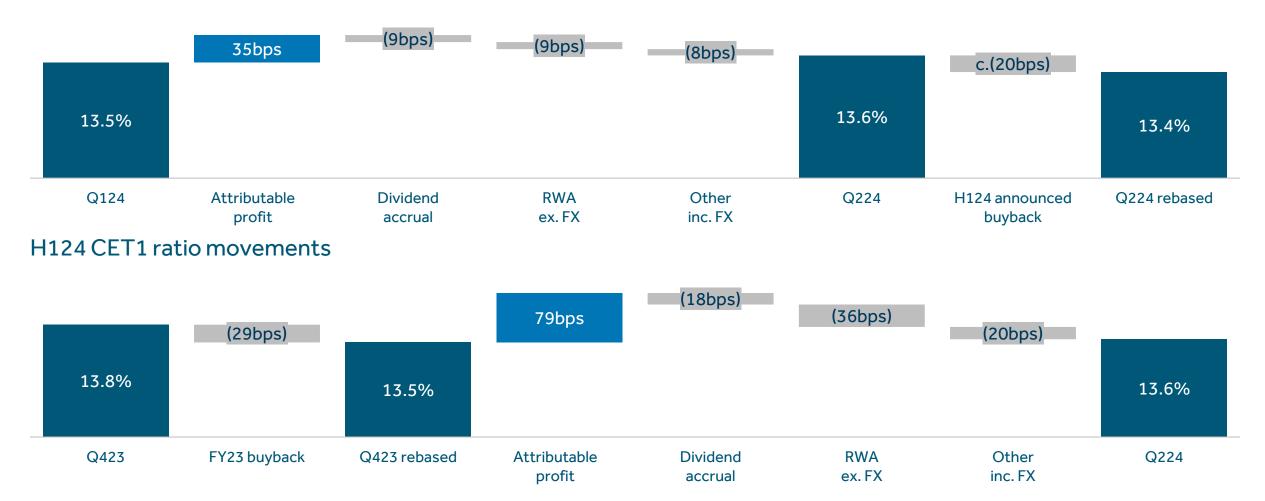
 $^{^{1}}$ Total 2023 market size based on IACPM 2016-2023 Securitisation Survey. €207bn underlying pool size at inception, of which c.80% corporate/SME lending. GBPEUR of 1.15 $|^{2}$ Includes the first loss position transferred $|^{3}$ Total loss claims to date. Differs from the IFRS 9 reimbursement asset P&L c.£280m since 2020 $|^{3}$



Capital and leverage

CET1 ratio within the 13-14% target range

Q224 CET1 ratio movements



Unchanged guidance on regulatory driven RWA inflation

Overall impact still expected at lower end of 5-10% of Group RWAs

US Cards IRB c.£16bn

Basel 3.1

Lower end of 5-10% RWA inflation of Dec-23 position

Q125 Q325

US Cards IRB: Expected Q125

- Migration to Internal Ratings-Based (IRB) capital models is a regulatory requirement by the PRA for IRB banks
 - PRA requires¹ IRB banks² to have 85% of credit risk RWAs under IRB
- UK Cards is already on IRB
- No other current portfolios are expected to have a material impact outside of US Cards

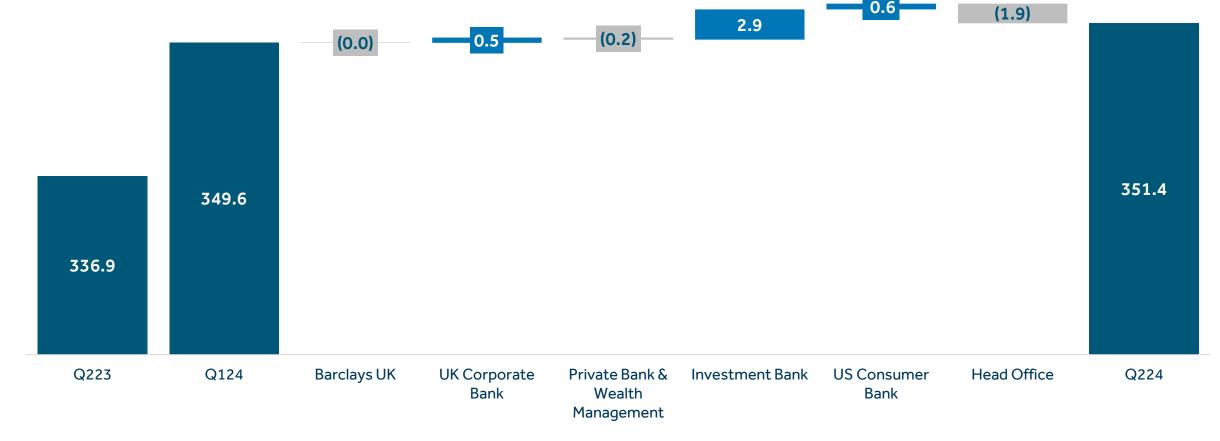
Basel 3.1: 1 July 2025

- Drivers of reduction in Basel 3.1 impact
 - PRA clarifying requirements via near-final rules and industry feedback
- Further refinement in impact assessment and mitigation
- Estimated further IRB impact from existing US Cards portfolios included in Basel 3.1 impact

Pillar 2A: Aligned with implementation

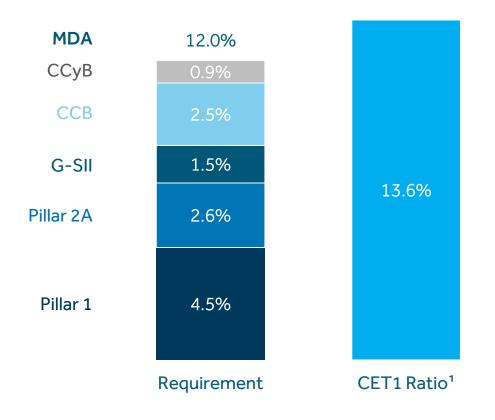
- Partial offset in Pillar 2A is expected for Basel 3.1
- PRA will review to address potential double counting



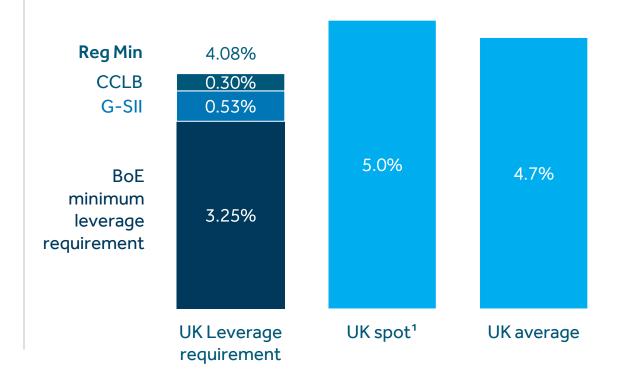


Regulatory driven RWA inflation guidance remains unchanged at lower end of 5-10% of Dec-23 Group RWAs¹

CET1 minimum requirements at Q224



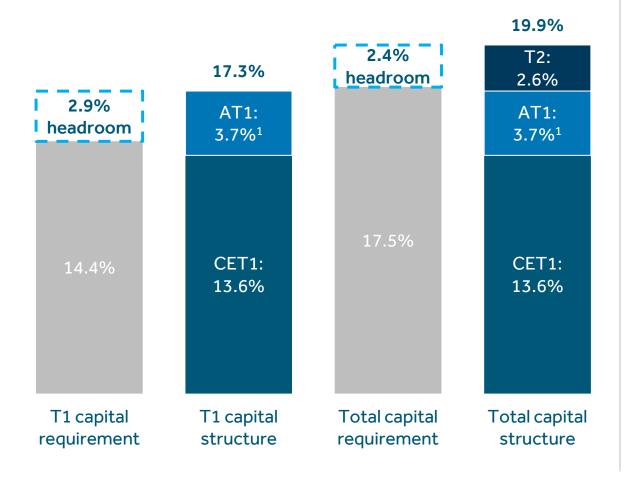
Leverage minimum requirements at Q224



 $^{^1}$ Capital and leverage ratio calculated applying the transitional provisions of UK CRR. This includes IFRS 9 transitional arrangements |

Operating with a prudent buffer to each tier of capital requirements

AT1 and T2 needs managed on a total capital basis As at Q224

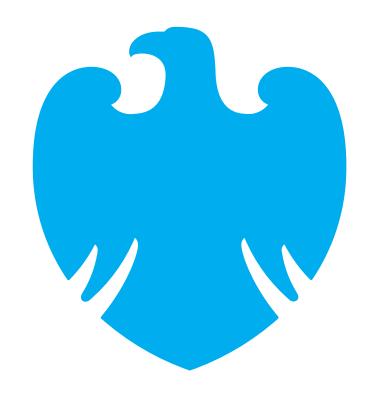


Balanced total capital structure

- Operating with prudent buffers at each part of the capital stack to manage FX and RWA movements
- Have flexibility in the management of AT1 due to the deliberate decision to deploy funding into liquid leverage balance sheet opportunities (e.g. Financing)
- No further AT1 issuance expected this year, consistent with guidance of being a net negative issuer in 2024

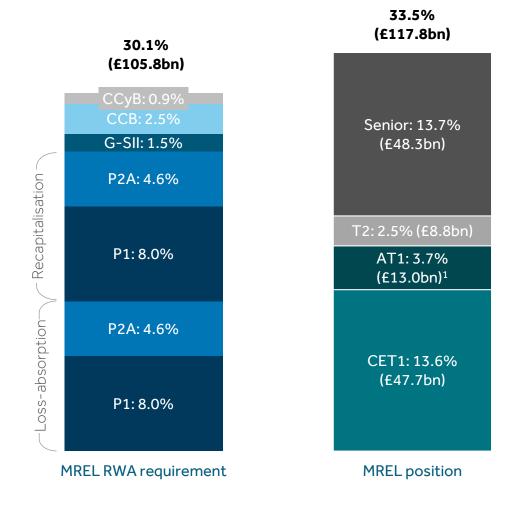
Barclays PLC remaining capital call and maturity profile





Balance sheet management

MREL position at Q224



HoldCo issuance

- c.£12bn 2024 MREL issuance plan
 - o £9.7bn executed YTD across Senior, Tier 2 and AT1
 - No further AT1 issuance expected this year, consistent with guidance of being a net negative issuer in 2024
- MREL issuance plan continues to be dynamic and is driven by a combination of factors, such as balance sheet needs, regulatory requirements and the impact of FX and interest rates

2024 HoldCo MREL maturities and calls²

c.£6.9bn c.£1.6bn c.£8.6bn remaining

Diverse and stable franchise deposit base

QoQ movements

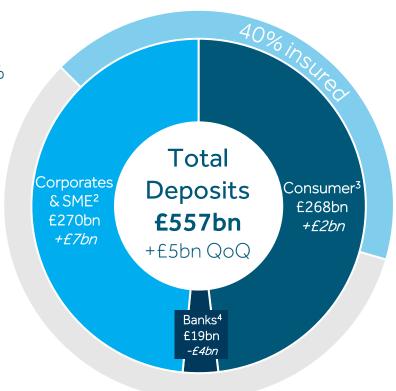
Investment Bank £132bn, +3%

- International Corporate Bank¹: £98bn, +2%
- Treasury deposits: £34bn, +7%

UK Corporate Bank £85bn, +4% > 60% of relationships 5+ years

BUK: Business Banking £54bn, -1%

- 47% insured
- >70% of relationships 5+ years



BUK: Personal Banking £183bn, flat

- 72% insured
- >75% of relationships 5+ years

PBWM £65bn, +4%

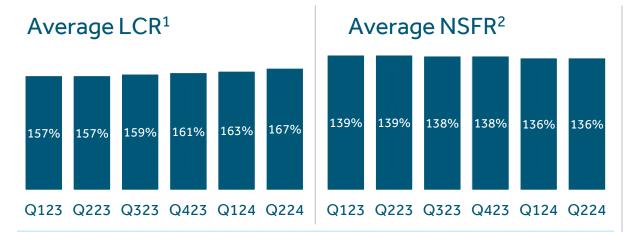
- 8% insured
- c.39% term (>30 days)

US Consumer Bank £20bn⁵, -1%

>90% insured

c.35% transactional accounts⁶, c.59% covered by liquidity pool, >75% of BUK and UK Corporate Bank relationships 5+ years

Prudently managed LCR supported by a highly liquid balance sheet

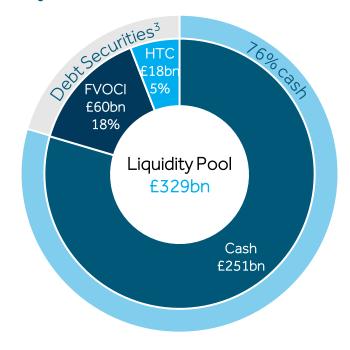


Minimal TFSME⁴ impact across 2024 to 2027 Maturity profile (£bn)



- £22bn TFSME balances outstanding as at Q224, of which c.£4bn was repaid on 1st July by Barclays Bank PLC
- Majority of outstanding balances Barclays UK PLC (£15bn)
- We have applied to extend the maturity of c.£4bn of Barclays UK PLC balances to 2031 following the recent BoE announcement

76% of Liquidity Pool held in cash



- >99% of cash placed with BoE, US Fed, ECB, BoJ, SNB
- Debt securities mostly held in high-quality government bonds
- Majority of securities in the liquidity pool are hedged for interest rate risk
- Prudent management via daily stress testing and internal monitoring
- Minimal impact on LCR and funding in 2024 from TFSME repayments

2024 HoldCo benchmark issuance



Jan-24: EUR 1.0bn

Senior



Mar-24: USD 4.5bn multi-tranche Senior



Mar-24: GBP 1.0bn

Senior



Apr-24: EUR 1.75bn multi-tranche Senior



May-24: GBP 1.25bn

AT1



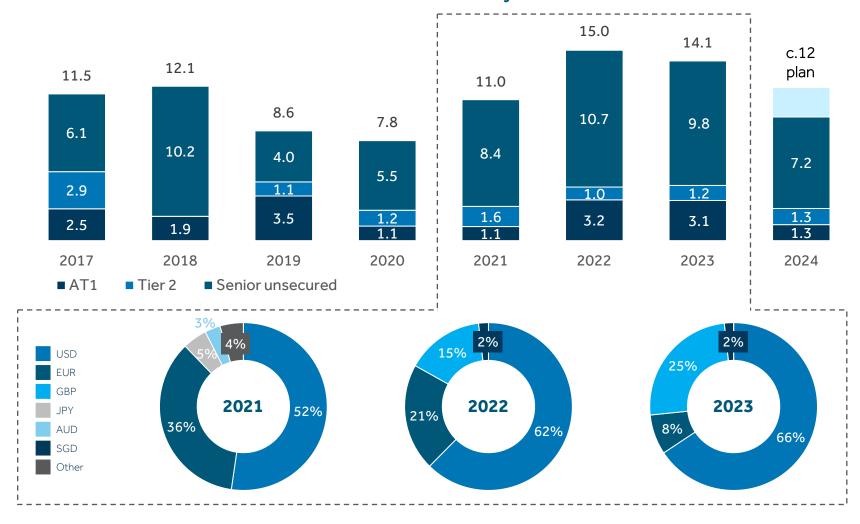
May-24: JPY 52.6bn multi-tranche Senior



May-24: EUR 1.5bn

Tier 2

Annual HoldCo issuance volume (£bn) and currency^{1,2}



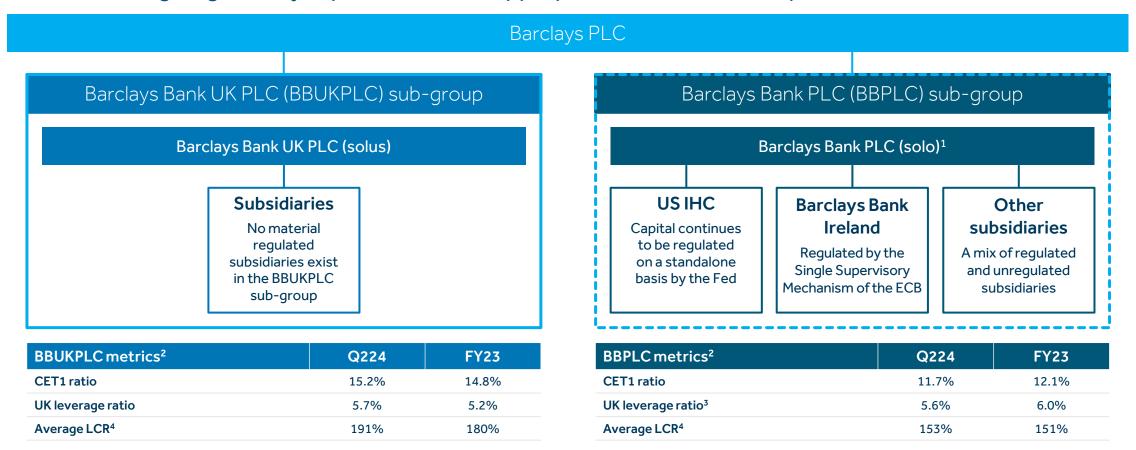
 $^{^1}$ Annual issuance balances based on FX rate at end of respective periods for debt accounted instruments and historical transaction rates for equity accounted instruments | 2 Prepared on nominal basis which will not reconcile with regulatory or accounting bases due to adjustments | Note: Charts may not sum due to rounding |

Wholesale funding composition

As at 30 June 2024 (£bn)	<1 month	1-3 months	3-6 months	6-12 months	Total <1 year	1-2 years	2-3 years	3-4 years	4-5 years	>5 years	Total
Barclays PLC (the Parent company)											
Senior unsecured (public benchmark)				1.6	1.6	6.9	5.8	7.0	4.0	23.0	48.3
Senior unsecured (privately placed)										1.0	1.0
Subordinated liabilities		0.4			0.4	1.5		1.6		7.0	10.5
Barclays Bank PLC (including subs	Barclays Bank PLC (including subsidiaries)										
Certificates of deposit and commercial paper	2.2	5.7	4.0	9.5	21.4	0.8	0.1				22.3
Asset backed commercial paper	3.7	7.3	2.2		13.2						13.2
Senior unsecured (public benchmark)											
Senior unsecured (privately placed) ²	1.5	3.4	4.2	7.2	16.3	9.4	10.1	7.7	9.1	20.6	73.2
Asset backed securities			1.0	1.1	2.1	1.0	0.1	0.2	0.5	3.0	6.9
Subordinated liabilities		0.1	0.2	0.1	0.4		0.4	0.2		0.3	1.3
Barclays Bank UK PLC (including s	Barclays Bank UK PLC (including subsidiaries)										
Certificates of deposit and commercial paper	3.5				3.5						3.5
Senior unsecured (privately placed)										0.1	0.1
Covered bonds								0.5	0.7	0.7	1.9
Total	10.9	16.9	11.6	19.5	58.9	19.6	16.5	17.2	14.3	55.7	182.2
Total as at 31 December 2023	7.5	19.6	13.9	17.6	58.6	20.3	20.4	11.7	13.5	52.3	176.8

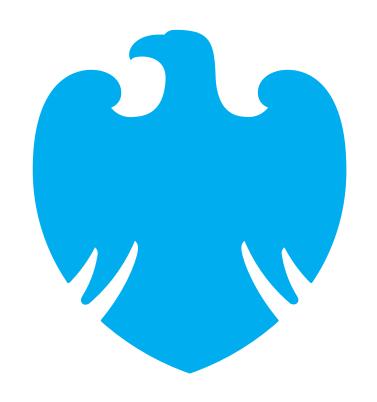
 $^{^1}$ The composition of wholesale funds comprises the balance sheet reported financial liabilities at fair value, debt securities in issue and subordinated liabilities. It does not include participation in the central bank facilities reported within repurchase agreements and other similar secured borrowing. Term funding comprises public benchmark and privately placed senior unsecured notes, covered bonds, asset-backed securities and subordinated debt where the original maturity of the instrument is more than 1 year | 2 Includes structured notes of £58.7bn, of which £13.7bn matures within one year |

Continue to manage legal entity capital ratios with appropriate headroom to requirements



Accounting and regulated sub-group
Accounting sub-group

¹ For the purpose of liquidity management, Barclays Bank PLC and its subsidiary Barclays Capital Securities Limited, a UK broker dealer entity, are monitored on a combined basis by the PRA under a Domestic Liquidity Sub-Group arrangement (DoLSub). BBPLC (solo) contains additional relatively small entities that are brought into scope for regulatory solo requirements | ² Capital metrics calculated applying the transitional provisions of UK CRR | ³ On 20 December 2022, the PRA granted permission for leverage minimum requirements to be set at the sub-consolidated level for Barclays Bank PLC effective from 1 January 2023 replacing the individual requirement that was due to be set at that time. FY22 prepared on a Barclays Bank PLC (Solo) basis | ⁴ Trailing average of the last 12 spot month end LCR ratios |



Credit ratings

Targeting Barclays PLC to be "A" composite across all indices over time

Strong momentum with 2023 credit rating upgrades

- HoldCo Senior composite rate "A" for two of four indices
- One further upgrade with either Moody's or S&P would drive a HoldCo Senior composite rating "A" across all indices
- Tier 2 investment grade with all agencies
- AT1 ratings BB-or above

Current Senior long and short term ratings

	Moody's	Standard & Poor's	Fitch
Barclays PLC	Baa1 stable P-2	BBB+ Stable A-2	A Stable F1
Barclays Bank PLC	A1 Stable P-1 Counterparty risk assessment A1/P-1 (cr)	A+ Stable A-1 Resolution counterparty rating AA-/A-1+	A+ Stable F1 Derivative counterparty rating A+ (dcr)
Barclays Bank UK PLC	A1 ¹ Stable P-1 Counterparty risk assessment Aa3/P-1 (cr)	A+ Stable A-1 Resolution counterparty rating AA-/A-1+	A+ Stable F1 Derivative counterparty rating A+ (dcr)

Barclays rating composition for senior debt

	Moody's		Standard & Poor's			Fitch						
		BPLC	BBPLC	BBUK PLC		BPLC	BBPLC	BBUK PLC		BPLC	BBPLC	BBUK PLC
	Adjusted Baseline Credit Assessment	baa1	baa1	a3	Stand-Alone Credit Profile		a-		Viability Rating ²	а	а	a
	Macro profile	Strong+	Strong+	Strong+	Anchor		bbb+		Operating environment		aa-	
Stand- alone	Financial profile	a3	baa1	a3	Business position		+1 Business profile			а		
Rating	Qualitative	-1	-1	0	Capital and earnings		+1	Risk profile			a-	
	Affiliate support	0	+1	0	Risk position		-1 Financial profile			a-toa		
					Funding and liquidity	0						
	Loss Given Failure (LGF)	+3		+2	Additional Loss Absorbing Capacity (ALAC)		+2	+2	Qualifying Junior Debt		+1	+1
					Group status		Core	Core				
Notching	Government Support				Structural subordination -1			Government Support				
	Government Support				Government support				- — — — — — — — — — — — — — — — — — — —			
	Total notching	0	+3	+2	Total notching	-1	+2	+2	Total notching	0	+1	+1
Liability	Rating	Baa1	A1	A1 ¹	Rating	BBB+	A+	A+	Rating	А	A+	A+
ratings	Outlook Stable		Outlook		Stable		Outlook		Stable			

Macroeconomic variables

			Assumptions				
		2023	2024	2025	2026		
	UK GDP ²	0.5%	0.2%	1.1%	1.6%		
	UK unemployment ³	4.3%	4.8%	4.7%	4.8%		
	UK bank rate⁴	5.25%	4.00%	3.25%	3.25%		
	Sterling 5-year swap rate ⁵	3.36%	3.58%	3.49%	3.49%		
	UK inflation ⁶	7.4%	3.0%	1.9%	2.0%		
Plan	US GDP ²	2.4%	1.4%	1.6%	1.9%		
(as at 20 th February 2024)	US unemployment ²	3.7%	4.3%	4.3%	4.3%		
	US federal funds rate ³	5.50%	4.00%	3.25%	3.25%		
	US dollar 5-year swap rate⁴	3.46%	3.60%	3.59%	3.64%		
	US inflation ⁶	4.1%	2.7%	2.1%	2.1%		
	Markets wallet	\$111bn	\$111bn	\$111bn	\$115bn		
	Banking wallet ⁷	\$67bn	\$70bn	\$80bn	\$84bn		
Interest Rate Outlook	UK bank rate⁴		5.00%				
(as at 30 th June 2024)	Sterling 5-year swap rate ⁵		3.90%				
	UK GDP ²		0.7%	1.2%	1.6%		
Марка Парката	UK unemployment ⁸		4.3%	4.4%	4.4%		
Macro-Economic	UK bank rate ⁹		5.00%	4.25%	3.81%		
Variables used in the calculation of ECL ¹ (as at 30 th June 2024)	UK HPI ¹⁰		(1.2)%	1.6%	3.0%		
	US GDP ²		2.3%	1.7%	2.0%		
	US unemployment ¹¹		4.0%	4.1%	4.1%		
	US federal funds rate ⁹		5.31%	4.44%	4.00%		
	US HPI ¹²		3.3%	3.0%	3.3%		

 $^{^1}$ Expected Credit Loss (ECL) $|^2$ YoY percentage change in real annual GDP $|^3$ Q423 unemployment rate, 16+ basis points $|^4$ Year-end central bank policy rates $|^5$ GBP and USD 5Y OIS Swap rates $|^6$ YoY percentage change in real annual average CPI $|^7$ Source: Dealogic wallet as at 31 December 2023 $|^8$ Average UK unemployment rate 16-year+ $|^9$ Average central bank policy rate $|^{10}$ Change in year-end UK HPI = Halifax All Houses, All Buyers index, relative to prior year end $|^{11}$ Average US civilian unemployment rate 16-year+ $|^{12}$ Change in year-end US HPI = FHFA House Price Index, relative to prior year end $|^{10}$ Note: Markets 2023 wallet and forward-looking metrics based on internal Barclays estimates and are factored into the medium-term plan

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- MREL is based on Barclays' understanding of the Bank of England's policy statement on "The Bank of England's approach to setting a minimum requirement for own funds and eliqible liabilities (MREL)" published in December 2021, updating the Bank of England's June 2018 policy statement, and its MREL requirements communicated to Barclays by the Bank of England. Binding future MREL requirements remain subject to change, as determined by the Bank of England, taking into account a number of factors as described in the policy, along with international developments:
- future regulatory capital, leverage, liquidity, funding and/or MREL, including forward-looking illustrations, are provided for illustrative purposes only and are not forecasts of Barclays' results of operations or capital position or otherwise. Illustrations regarding the capital `flight path, end-state capital evolution and expectations and MREL build are based on certain assumptions applicable at the date of publication only which cannot be assured and are subject to change.

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Barclays' management believes that the non-IFRS performance measures included in this presentation provide valuable information to the readers of the financial statements as they enable the reader to identify a more consistent basis for comparing the businesses' performance between financial periods and provide more detail concerning the elements of performance which the managers of these businesses are most directly able to influence or are relevant for an assessment of the Group. They also reflect an important aspect of the way in which operating targets are defined and performance is monitored by Barclays' management. However, any non-IFRS performance measures in this presentation are not a substitute for IFRS measures and readers should consider the IFRS measures as well. Refer to the appendix of the Barclays PLC Results Announcement for the period ended 30 June 2024, Barclays PLC's Current Report on Form 6-K filed with the U.S. Securities and Exchange Commission on 1 August 2024, and the Group Reporting Changes 2023 Results Resegmentation Document, respectively, which are available at Barclays.com, for further information and calculations of non-IFRS performance measures included throughout this presentation, and the most directly comparable IFRS measures.

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By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances. Forward-looking statements speak only as at the date on which they are made. Forward-looking statements may be affected by a number of factors, including, without limitation: changes in legislation, regulations, governmental and regulatory policies, expectations and actions, voluntary codes of practices and the interpretation thereof, changes in IFRS and other accounting standards, including practices with regard to the interpretation and application thereof and emerging and developing ESG reporting standards; the outcome of current and future legal proceedings and regulatory investigations; the Group's ability along with governments and other stakeholders to measure, manage and mitigate the impacts of climate change effectively; environmental, social and geopolitical risks and incidents, pandemics and similar events beyond the Group's control; the impact of competition in the banking and financial services industry; capital, liquidity, leverage and other regulatory rules and requirements applicable to past, current and future periods; UK, US, Eurozone and global macroeconomic and business conditions, including inflation; volatility in credit and capital markets; market related risks such as changes in interest rates and foreign exchange rates; reforms to benchmark interest rates and indices; higher or lower asset valuations; changes in credit ratings of any entity within the Group or any securities issued by it; changes in consumer behaviour; the direct and indirect consequences of the conflicts in Ukraine and the Middle East on European and global macroeconomic conditions, political stability and financial markets; political elections including the impact of the UK. European and US elections in the UK's relationship with the European Union (EU); the risk of cyberattacks, information or security breaches, technology failures or other operations and any subsequent impacts on the Group's reputation, business or operations; the Group's ability to access funding; and the success of acquisitions, disposals and other strategic transactions. A number of these factors are beyond the Group's control. As a result, the Group's actual financial position, results, financial metrics or performance measures or its ability to meet commitments and targets may differ materially from the statements or guidance set forth in the Group's forward-looking statements. In setting its targets and outlook for the period 2024-2026, Barclays has made certain assumptions about the macro-economic environment, including, without limitation, inflation, interest and unemployment rates, the different markets and competitive conditions in which Barclays operates, and its ability to grow certain businesses and achieve costs savings and other structural actions. Additional risks and factors which may impact the Group's future financial condition and performance are identified in Barclays PLC's filings with the US Securities and Exchange Commission ("SEC") (including, without limitation, Barclays PLC's Annual Report on Form 20-F for the financial year ended 31 December 2023), which are available on the SEC's website at www.sec.gov.

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