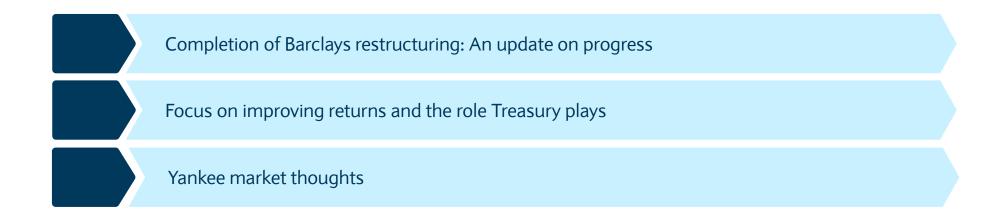
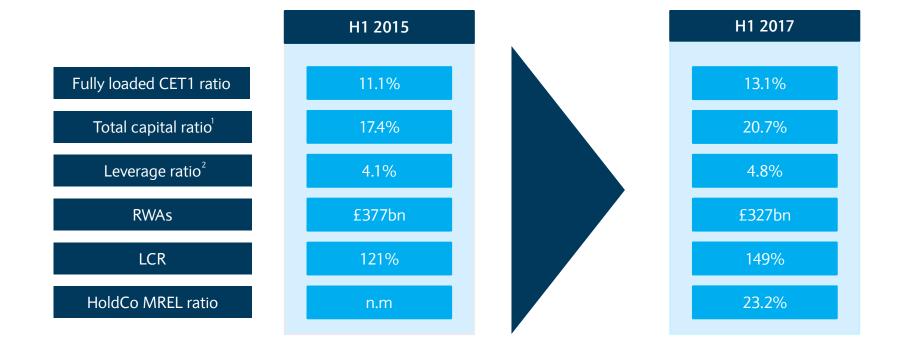
## **Barclays PLC**

Barclays Yankee Bank Credit Forum September 2017

### Agenda



# Completion of Barclays' restructuring: An update on progress



#### Targeting Group RoTE of >10%

Eliminate structural reform and restructuring costs

2

Improve CIB returns

Drive cost efficiency through the Service Company



- Redeployment of capital in the CIB loan book and improved funding assumptions
- 2 Cost efficiencies and strategic investments

- Group-wide processes
- Standardised ops & tech
- Simplified architecture
- Automation and digital
- Innovative technologies
- Right-sized footprint
- Generating capacity to reinvest in the business

Of which c.£1bn eliminated by 2019

Restructured and repositioned CIB

World-class central shared services

Creating capacity to self-fund investment

Driving CIB returns higher

Targeting Group CIR <60% over time

<sup>1</sup> Includes Structural Reform Programme implementation costs, the change in compensation awards introduced in Q416 and other restructuring costs

### How Treasury contributes to driving Barclays returns



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#### **Important Notice**

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