

## External Supplier Control Obligations

Health and Safety

Barclays recognises that we have clear Health and Safety (**H&S**) responsibilities towards everyone impacted by our business operations including, amongst others, employees, contractors, customers, visitors and members of the public.

Barclays is committed to ensuring the H&S of our employees, providing and maintaining a safe working environment to prevent occupational injury, ill-health and promoting mental wellbeing. Barclays regards local legislative compliance as an absolute requirement but where practicable, will also seek to implement minimum standards with a focus on continually reviewing and, where necessary, further reducing any significant H&S risks.

All activities undertaken on behalf of Barclays must also be compliant with all H&S legislations and/or regulatory requirements within the respective jurisdictions. The intent of the organisation is set out in the 'Barclays H&S Policy Statement of Commitment' endorsed by the Group CEO. Barclays has defined control objectives to address H&S risks in addition to the mandatory minimum standards which have been established for those who are responsible in the management of H&S. Barclays H&S Policy and Standard are aligned to the requirements of an internationally recognised H&S management system to ensure that Barclays:

- Implements a structured H&S management framework, which defines Barclays minimum Group H&S standards, to support the safe delivery of Barclays services
- Demonstrates personal leadership in safety matters and ensure that colleagues at all levels take responsibility for H&S as part of their day-to-day role
- Provides competent advice and appropriate resources to support the management of H&S
- Consults with employees on matters affecting their H&S and encourage their involvement in managing risks with their activities
- As a minimum, is compliant with all legislative requirements and where practicable, to seek to promote higher standards of health and safety
- Proactively identifies H&S hazards and introduce appropriate controls to reduce risks relating to our operations
- Ensures that adequate H&S information, instruction, training and supervision are provided to all colleagues, relevant to their roles and responsibilities
- Monitors H&S performance and undertake regular reviews of our H&S framework, using the results to drive continual improvement in our performance
- Promotes the physical and mental well-being of our employees

Control Title	Control Description	Why this is important
1. H&S Management	Suppliers must have a defined H&S management system to control H&S risks associated with their activities.  Suppliers are required, at their own cost, to undertake H&S prequalification via Barclays' preferred third party supplier evaluation scheme*  Suppliers must achieve a 'LOW' Health and Safety Risk Rating within six months of joining the scheme.  Suppliers must undergo a H&S audit if they are rated as 'HIGH' risk in the prequalification process.  Suppliers must retain membership and maintain a 'LOW' risk rating throughout the life of the contract.  *UK Only: Suppliers may also demonstrate competence through continued membership of a registered Safety Scheme in Procurement (SSIP) recognised scheme.	Barclays has a duty to ensure that they only engage competent suppliers with effective H&S management systems to ensure suppliers do not harm Barclays' employees or customers in the course of their activities.  In order to demonstrate suitable H&S arrangements, Suppliers are required to demonstrate that their H&S programmes meet the expectations set out by Barclays H&S department.  For further detail. Please see SSIP link: <a href="http://ssip.org.uk/members/">http://ssip.org.uk/members/</a>
2. H&S Competence	Suppliers must have access to competent H&S advice and support for the jurisdictions in which they operate.  Suppliers must identify a competent person who will be responsible for the safety of their activities (including sub-contractors) and to act as the contractors' (and the subcontracting company's) representative on site.  Self-employed individuals may nominate themselves.	Suppliers need to have access to competent health and safety advice to support them in meeting their H&S duties.  A competent person is someone with the necessary skills, knowledge, and experience and, where required, legally recognised qualifications to manage H&S.  To ensure that works are being completed, as a minimum, in line with Barclays' H&S expectations, relevant supervisor must take responsibility for all staff on site and act as an oversight for the contractors' (and the subcontractors') activities.
3. Training	Suppliers must ensure that their personnel are suitably trained and competent prior to conducting any work related activities on a Barclays site.  Suppliers must demonstrate that their employees receive adequate instructions for all jobs with regards to H&S and be provided with the correct equipment to carry out the work safely.	Suppliers are required to provide H&S information and training to their employees and sub-contractors to:  • ensure that all staff know how to work safely and without risks to health;  • develop a positive H&S culture, where working safely and healthily becomes second nature to everyone; and

	Training records/certificates should be readily available to Barclays.	meet the legal duty to protect employees' H&S.
4. Legal Compliance	Suppliers must ensure that they have adequate processes to identify all applicable H&S legislations in the jurisdictions in which they provide services to Barclays.  Suppliers must comply with all applicable H&S legislations in their local jurisdiction and have an adequate process to review compliance against local H&S legal requirements.  Local legislation must be monitored and any new regulations/requirements that may impact the services provided to Barclays must be assessed against any potential impacts, and be highlighted to the Supplier Relationship Manager.	Barclays is committed to ensuring that all operational activities meet legal requirements in the jurisdiction in which it operates.  To prevent prosecution, Suppliers must have competent knowledge with regards to any applicable regulations in the jurisdiction in which it operates, and to ensure that they have adequate process in place to achieve such legal compliance.
5. Operational Delivery Controls	Suppliers must identify and operate in compliance with other H&S requirements such as Barclay's internal standards, appropriate industry standards and local best practice.  All Suppliers and sub-contractors are required to ensure that their employees are aware of, and comply with, the expectations set out in the Barclays Minimum Health and Safety Operational Delivery Requirements Manual (see attachment).  Where local H&S regulatory requirements exceed Barclays Minimum Health and Safety Operational Delivery Requirements Manual local regulatory requirements must take precedence.	Barclays Minimum Health and Safety Operational Delivery Requirements Manual have been set to ensure that there is a minimum standard of H&S control measures to prevent harm to people regardless of local legislation or in the absence of legislation  Suppliers should ensure that they comply with legal requirements where they exceed Barclays' minimum requirements, and always aspire to exceed minimum requirements.
6. Safe Systems of Work	Suppliers and their sub-contractors must ensure that all activities that they undertake are supported by a task specific risk assessment and method statement.  Task specific risk assessment must (i) identify any hazards and risks associated with such task, (ii) identify the environment where such task is being completed and (iii) establish safety control measures to eliminate or mitigate risks from those hazards.  A method statement is a record of how the task will be completed in a safe manner and should include the controls measures relating to the works as detailed in the risk assessment. Method Statement, as a minimum, must contain:  • A step by step outline of how the job will be undertaken;  • Details of any resources (tools, fire extinguishers etc.) and/or manpower required;  • Expected duration of works, persons responsible on site and contact details;	A safe system of work should be in place as this is a process that results from a systematic examination of activities, which identifies hazards and specifies working methods in order to prevent harm to people and ensure a consistent approach to managing H&S.  Before a task commences, operations must be familiar with the associated risk assessment, method statement and required control measures.  Although task specific risk assessments and method statements may be generic for repeated tasks, the location and the environment in which the task is to be completed in, should be considered before the task begins.

	<ul> <li>Any isolation's required (electrics, smoke heads, alarms etc.)</li> <li>Specific Personal Protective Equipment (P.P.E) required;</li> <li>Any permits required;</li> <li>Waste disposal considerations; and</li> <li>Emergency arrangements.</li> </ul>	
7. Sub-contractor Control	Suppliers are responsible for ensuring that any sub-contractor they appoint is competent to carry out the work and has formal arrangements for the management of H&S. Suppliers must undertake a formal prequalification vetting process to determine that the sub-contractors they use have appropriate H&S arrangements in place.  Suppliers are also responsible for monitoring the on-going H&S performance of sub-contractors they employ and should ensure that they retain suitable documentary evidence of performance.	Where the Principal Contractor needs to use a sub-contractor as part of their provision of services to Barclays, the Principal Contractor has a duty to Barclays to ensure that the sub-contract has sufficient skills, knowledge and suitable H&S arrangements (which meet Barclays expectations) to do the job safely and without creating risks to H&S.
8. Inspections	Regular H&S inspections of the Supplier's work areas/activities should be undertaken to review working practices, materials and quality of workmanship and all inspections should be recorded and documented. It should also demonstrate that any identified improvement opportunities have been suitably addressed; the records must be made available to Barclays.	To ensure the continued compliance with legal and Barclays' requirements, it is important that there is a level of assurance by Suppliers that they are observing their activities.  Barclays will have further oversight of Supplier activities to ensure that inspection reports are accurate.
9. Accident reporting	All accidents, incidents, near misses and 'good catches' must be reported to Barclays in order for the detail to be captured in the Barclays Health and Safety Accident reporting system.  In particular:  • Fatalities, Critical Injuries and Lost Time Injuries should be reported immediately by the fastest means possible; and  • Medical Treatment Cases, First Aid cases and Near Misses should be reported within 24 hours of the incident.  It is the responsibility of the Supplier to investigate all accidents relating to their staff, sub-contractors and any harm to others which is the result of the Supplier's activities and/or omission (including Barclay's employees and customers) that are as a result of their activities.  Where a Supplier's employee has an accident that is reportable to the local enforcement authority, it is the responsibility of the Supplier to	Barclays has a duty of care to all those impacted by our operations and must be informed of all accidents that occur in relation to our operations.  By identifying accidents and effectively investigating them, Barclays is able to identify actions to prevent reoccurrence of the same type of accident.  Following an accident, a Supplier must submit the following accident reports to Barclays:  Initial written report with basic details within 24 hrs of the incident Interim report within five working days of the initial report Final report within 10 working days of the incident. (including any further actions required to resolve the incident or complete the investigation)

	report such incident to the local enforcement authority. Confirmation of reports must be forwarded to the Barclays SRM.	
10. Reporting	Suppliers are required to track and monitor their H&S performance through performance indicators.  Supplier must define (non-exhaustive list):  Leading Indicators (e.g. completion of statutory Planned Preventative Maintenance (PPM) schedules, inspections, risk assessments, surveys, training, completion of corrective actions etc.)  Lagging indicators (e.g. ill health, accidents (including accidents, near-misses, etc.)  All indicators must be analysed for trends and to identify areas for continual improvement. Indicators must be reported to Barclays SRM on a regular basis, but quarterly as a minimum.	The effectiveness of H&S controls and overall H&S Management System performance is measured and monitored through Risk Indicators and agreed Management & Business Information (MI/BI) reporting and monitoring criteria, for health as well as for safety.  By measuring H&S performance, Barclays is able to ensure that we identify areas for improvement and continually aspire to reduce the risk of harm to people.